



# SPALC BARGAINING MINUTES DECEMBER 15, 2021 FY22 (2021-2022 school year)

## **AGENDA**

- Check-In
- Article 10 (Compensation)
  - Elementary and Secondary School Economic Relief (ESSER) Act
- Check-Out

### **Check-in:**

**Time Constraints:** 6:20 p.m., 6:30 p.m., 6:45 p.m., 7:00 p.m.

**Missing:** Ken Nees, Bonnie McFarland

**Elephants:** None

### **Expectations:**

- Learn a lot
- Come close to a Compensation agreement\*
- Get something done\*\*\*\*
- Come to some kind of consensus
- Make progress\*\*\*\*\*
- Finish today\*
- Have a productive session\*
- Have a successful meeting

## **CALENDAR**

- SPALC Bargaining Sessions scheduled for 1/12/2022 and 1/24/2022

## **STORY – ARTICLE 10 (COMPENSATION)**

- Dr. Ami Desamours, Chief Financial Officer, presented the District's historic and current budget and financial situation the team (see attached)
  - For the past twelve (12) years there has been student growth in our District, with FY21 (2020-2021 school year) being the only exception
  - The District is on track with projected full-time equivalent (FTE) growth for FY22 (2021-2022 school year), which puts us at about 96,432 FTE



- In FY22 (2021-2022 school year, state funding to the District increased by about 1.46%, which is roughly \$11.2M
- The District's General Fund Balance is made up of unused funds; the dollars in the fund-balance become one time use funds, they are not recurring
- Recurring expenditures, like increased salaries and wages, need to be accounted for and will likely result in a decrease in the General Fund Balance, if there's not additional state funding provided
- The District's General Fund Balance decreased from FY18 (2017-2018 school year) to FY20 (2019-2020 school year), because of recurring expenditures associated with increased salary and wages
- In FY21 (2020-2021 school year) and FY22 (2021-2022 school year), the District's General Fund Balance increased due to unfilled positions, unexpected savings due to grant funds not being spent, and an increased availability of contingency funding; all of this is the result of changes due to COVID
- The District received bargaining authority of roughly \$14.5M for all employee groups; that's equivalent to a 2.5% increase and the SPALC portion of that is roughly \$3M
- In addition, there's roughly \$7M in Elementary and Secondary School Economic Relief (ESSER) Act funding that's available to support employee retention; the District proposed a one-time bonus of \$1,000.00 at the end of the school year
- There's between \$25M and \$40M in ESSER funding for other non-recurring compensation, contingent upon FL DOE approval; this would need to be spent over the course of two years and would be available for all employee groups
- Mr. Johnathan Tuttle, FEA Regional Specialist, provided a presentation on the District's budget and the historic and current financial situation (see attached)
  - In the interest of full transparency, we want to share with you what we noticed when we reviewed the District's budget
  - In concept, the budget is the plan for how much money is coming in and how you're going to spend it; once you commit to the numbers in the budget, you're saying you're prepared to spend that money
  - We're going to look at the General Fund Balance; this is where discretionary dollars are used to pay the District's various bills and employees salaries and wages; we'd like to focus primarily on "instruction"



- "Instruction" is defined in the Red Book as expenses related directly to the classroom
- At the end of the year the State publishes the Annual Financial Report (AFR), which shows what was budgeted versus what was actually spent
- For FY17 (2016-2017 school year), the District budgeted \$294.6M for salaries and \$28.7M for materials and supplies
- According to the AFR, the District spent \$262M for salaries and \$7M for materials and supplies; there was an overbudget in both areas
- Salaries were overbudgeted by \$32M and materials and supplies overbudgeted by \$21M
- Each year since FY17 (2016-2017 school year), the District has overbudgeted in both areas
- Assigned and unassigned General Fund Balances were also reviewed and it's clear that the district is not spending what is budgeted
- SPALC would like to ask the District to spend what is budgeted
- For example, let's say the District offers instructional staff a raise of \$4,000.00 per employee; to do that for every classroom teacher in the entire TALC bargaining unit cost the District less than \$24M
- Let's do the same thing for support staff; if the District gave roughly 4,500 support staff employees a \$4,000.00 raise, it would cost about \$17M
- Add that together with the raise for teachers and it would cost the District roughly \$41M
- That's still roughly \$20M less than the District overbudgets on a regular basis; there's a history of overbudgeting in the area of "instruction" year after year
- It doesn't seem like it the District is looking hard enough to find the money to be able to offer employees a significant, meaningful raise
- A few things for to consider are that what you budget and what you spend are going to be different; ideally you want to overbudget
- Also, the number of vacant positions that go unfilled are in those figures; it would be interesting to see what percentage of those numbers are unfilled vacancies
- The District believes that SPALC's presentation on budgeted versus actual might be based on some invalid assumption
- As the District continues to grow, there is a need for more staff; therefore we need to budget for more employees; with more students you need more staff
- If we spend those dollars on raises, then there's no money for adding positions to meet our needs due to growth



- The question is the degree to which the District is overbudgeting when it comes to salaries and wages; over \$300M was budgeted for salaries and wages and the District had more positions in FY21 (2020-2021 school year) than in FY22 (2021-2022 school year), but budgeted more for salaries and wages in FY22
- In FY21 (2020-2021 school year), the number of instructional staff positions reported by the District to the Florida Department of Education (FL DOE) was 6,100 and in FY22 (2021-2022 school year), as of right now, the District has 5,947 instructional staff positions; there might be more students, but there's fewer staff members
- In FY22 (2021-2022 school year), the District budgeted \$347.8M for instructional salaries and wages and there are fewer instructional positions in FY22 (2021-2022 school year) than there were in FY21 (2020-2021 school year)
- Even if the District were able to resolve the staffing shortage, at \$4,000.00 per employee there's still a \$20M cushion; that's a significant cushion
- The State provides the District with funding; the District relies on student counts when determining what the available funding will be; the State has the ability to pull back money on a prorated basis, if there's not as many students as anticipated
- The District has to plan based on the anticipated number of students throughout the school year
- SPALC believes the assumptions are valid, based upon what the District reported to the State; the District must have included some funding for salary and wage increases in the budget already; SPALC believes that a \$4,000.00 increase is extremely reasonable
- We'll have to agree to disagree; there are many factors that are considered when the District creates a budget; the District believes that actual spending will meet projected spending in FY22 (2021-2022 school year); there are a number of different scenarios that need to be accounted for and the District is motivated to provide a fiscally responsible budget for the taxpayers
- We would like to discuss items related to ESSER funding now
- SPALC requests a caucus for 15 minutes

## **CAUCUS**

***SPALC Report-out:*** We discussed the presentations.

***District Report-out:*** We discussed the presentations and would like to propose options in January.



## **STORY – ARTICLE 10 (COMPENSATION)**

- Before we start costing out options, can we please have some data to work from, including positions, days worked, hours worked, etc., so we have a better idea of what things might cost? Yes, we'll make sure we respond to SPALC's data request
- We also spoke about the ESSER funds, but we want to settle salary and wages before we vote on how ESSER funds are distributed
- Employees received a \$1,000.00 bonus today; the SPALC Labor/Management Committee discussed the District's interest in providing another one-time bonus at the end of the school year
- The District would like to put an option up for further consideration and discussion at a later date

## **OPTION**

3. A one-time bonus of up to \$2,000.00 per employee; \$1,000.00 would be provided as a retention bonus for any employees working to the end of their contract year, \$1,000.00 would be to support an attendance incentive with details to be determined later; all of this is contingent on State approval of ESSER funding

## **STORY – ARTICLE 10 (COMPENSATION)**

- The SPALC team would like time to discuss this option and revisit it when we meet 1/12/2022
- If there's no further discussion about the option, the District would like to share some additional information
- Is there any interest in talking about the attendance incentive?
- There's another ESSER funded initiative that the District would like to present on tonight
- What do you have to present about the attendance portion?
- The District has looked at the days where there's the highest absenteeism rates and would like the attendance incentive to be provided to employees who are present on those days; in other words the employee would receive payment at the end of the year in a prorated amount based on whether they were present on those days
- Why is it a bonus and not a supplement? Supplements count toward retirement and are taxed at a different rate than a bonus, correct
- That could be part of the option, but these are non-recurring funds and after two years the money goes away, so we would need to capture that



- I understand, but SPALC believe that there is money to support employees for more than just two years
- The interest in an attendance incentive is to encourage attendance on specific days
- Who would make the determination about who does or does not get the attendance incentive?
- The bargaining teams make the decision and information is then reported by immediate supervisors
- We will come back with more detail; we just wanted to put it out there for consideration
- The District would also like to discuss classroom coverage being provided by Paraprofessionals; the District would like to increase the amount these employees receive from \$30.00 per day to \$100.00 per day
- There's been a change to the agreement with TALC and we think it's only fair if we make an adjustment for SPALC employees as well
- Paraprofessionals in general ed. classrooms are the only ones that are able to provide Classroom Coverage; many Paraprofessionals work in ESE classrooms and are not asked to provide classroom coverage or can't because they're assigned to work one on one with a student
- I can speak for the Paraprofessionals at my location and tell you that they have been shuffled throughout the school and all have received payment for classroom coverage
- Classroom Coverage should be available for anyone who volunteers and should be on a rotating basis
- Many Paraprofessionals feel left out; they're left out when it comes to the Market Rate; we need something to help keep Paraprofessionals in the loop
- We had a lengthy planning meeting and the main topic of conversation was that schools are struggling with retention and recruitment of Paraprofessionals; the District's option is meant to include people, not leave them out
- Maybe someone can reach out to Principals to let them know that they can use all Paraprofessionals for Classroom Coverage
- What works at one location might not work at another location; we believe that Principals have shared best practices on how to provide classroom coverage
- Schools like Buckingham Exceptional Student Center have a lot of Paraprofessionals who work one on one with students; they may not have the opportunity to ever provide classroom coverage



- We are aware of issues related to Special Centers and would be open to discussing that separately
- I would like to remind everyone that Transportation is suffering; employees are covering over 200 runs a day where there's not a bus operator
- Employees are exhausted and are resigning on a daily basis; Transportation employees should be provided a supplement for coverage as well
- The attendance incentive is an attempt to remedy the issue of employee absenteeism.
- Is the attendance incentive available based on whether you're an employee in Transportation? No, it would be for all SPALC employee
- Again, something should be looked at for Transportation specifically
- We had the opportunity to ask the School Board for additional Bargaining Authority, and received an additional \$8M for all employee groups, with the understanding that it would be put towards securing a two-year agreement for Compensation
- Are you saying that the additional \$8M in bargaining authority is only available if we reach a two-year agreement? Yes, that's correct.
- We need to discuss this at future bargaining sessions
- Have a wonderful and restful holiday break every one!

# *BUDGET INFORMATION*

*FY22 (2021-2022 SCHOOL YEAR)*

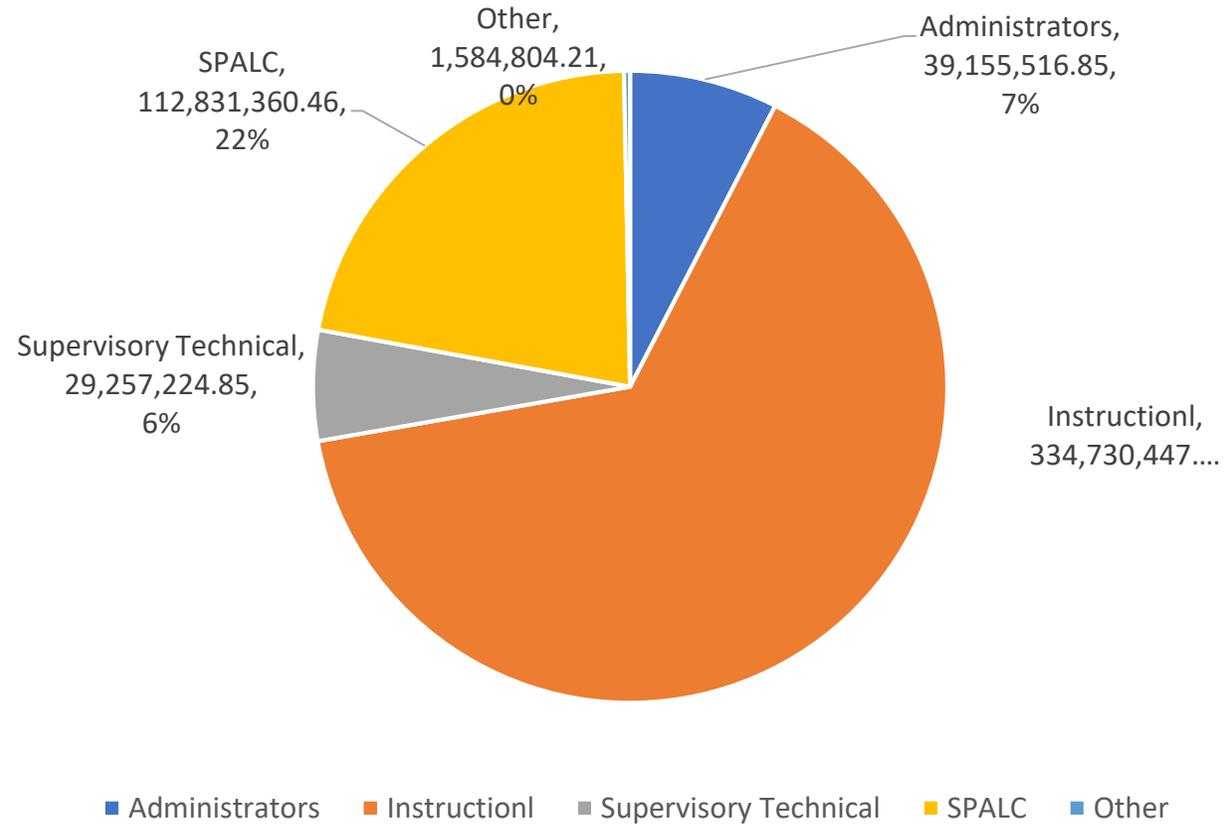


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## Budget Trends: By the Numbers

- 12 straight years of student growth for the District (Excluding FY21) and we are on track to meet the FTE growth that we projected for FY22 (96,432 FTE)
- Almost 16,000 enrollment growth since 2008
- FY22 increase in state funding of 1.46%-- \$11.2 million
- \$50 million additional in state funding for statewide minimum base salary of \$47,500 for all “classroom teachers” (does not fund all TALC)
- \$ 53.42 increase in Base Student Allocation (BSA)

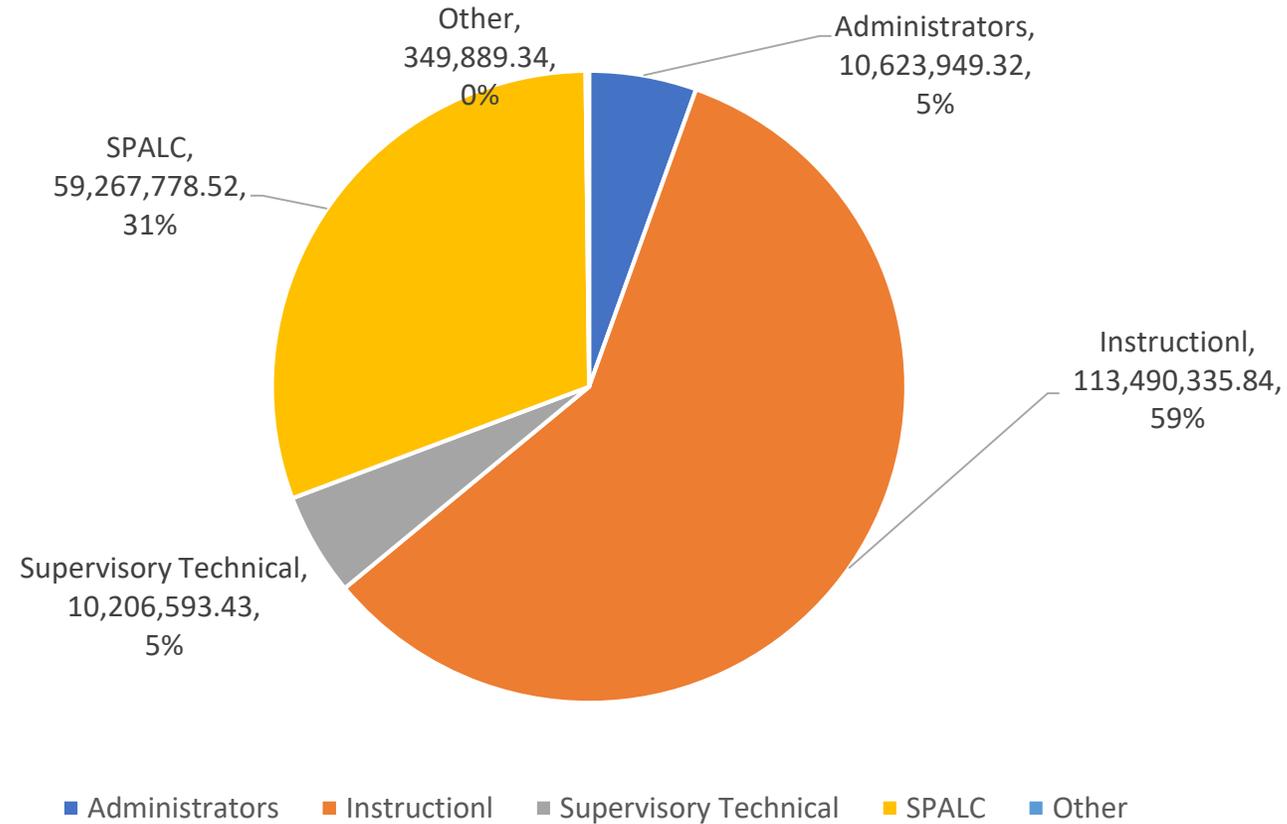
# Salary Breakdown by Salary Group



\$517,559,353 in total salary budget

Note: "Other" represents Board Members and Short Course Instructors

# Benefit Breakdown by Salary Group



\$193,938,546 total benefits budget

Note: "Other" represents Board Members and Short Course Instructors

# Fund Balance History

Fiscal Year	Fund Balance	Increase/Decrease from Prior Year
2017	140,178,961.16	10,894,840.06
2018	136,951,707.01	(3,227,254.15)
2019	126,733,899.34	(10,217,807.67)
2020	120,480,329.01	(6,253,570.33)
2021	140,682,482.80	20,202,153.79
2022	164,428,775.39	23,746,292.59

# What Makes up the Fund Balance

- The fund balance is made up of remaining funds from the previous year. This includes remaining funds from:
  - Unfilled positions
  - Schools and departments
  - State and Local Grants
  - Donations to schools and departments
  - Schools Profits from Fee Based Programs
  - Required Un-used Contingency dollars
- District had a plan to responsibly and systematically reduce fund balance over a period of time

# Recent Fund Balance Growth

- At the end of 2020 COVID hit and some things that the District was doing came to a halt.
- While we were still paying employees, there were other expenses that did not occur that normally would have
  - Travel – All travel was cancelled. There were no conferences, professional development, etc. These expenses are usually expended in the summer
  - Guest Teachers – While we continued to pay staff our casual employees such as guest teachers, short course instructors, substitute bus operators, etc. were not utilized since all learning and teaching was being done from home
  - Every Day Expenses – Items like fuel for buses, supplies for schools and departments, Professional Services over the summer, etc.
  - Summer School – The District usually provides a robust summer program and we were not able to provide the face to face program that we normally would have

# Recent Fund Balance Growth

- During 2021 the District provided face to face instruction, virtual, and Home connect. While we were back to providing the instruction we had a large number of staff that did not feel comfortable returning to the District which created a large number of vacancies
- While we had vacancies a large number of our guest teachers did not feel comfortable returning so our guest teacher expenses were reduced as well
- A large number of our student population was choosing to learn from home so that reduced the amount of buses on the road which brought our Transportation Expenses down
- While we were back to work there were still other expenses that did not occur that normally would have
  - Travel – Travel was still cancelled. There were no conferences, professional development, etc.
  - Items like Professional Services were also reduced since individuals were not allowed in our buildings for Professional Development.

# Fund Balance Breakdown

Fund Balance for FY22	164,428,775.39
Schools Carryover of Budgets (includes Athletic Subsidy)	(11,400,484.20)
Schools Profits from Fee Based Programs	(6,678,171.16)
Outside Donations	(3,629,362.93)
State Categoricals for Specific Purposes	(26,184,371.47)
Funds from the Technical College	(6,827,348.15)
State or Local grant dollars	(33,916,692.89)
Required 3% Contingency	(25,000,000.00)
Un-Restricted one time Funds	50,792,344.59

# Why can't we just use all the funds for salary increases

- Since Fund balance is made up of unused funds, especially budgeted positions, these dollars become one time use funds since the expectation is that the same positions and items are being re-budgeted for in the following year with an expectation of them being filled and utilized.
- Salaries increases are not one expenses as it is the intent of the District that once increases are provided they will continue into future years. If we use the one time funds for on-going expenses we will find ourselves in a situation where we do not have adequate funds to continue the increases.
- The District already uses some of the fund balance to continue with programs and needs in the District

# What Is the District doing to reduce fund balance and provide increases to staff

- The District always examines the budget for items that can be reduced to offset the use of the one time dollars
- The District is proposing a percent increase greater than it received from the State, which will continue the fund balance draw down
- The District already uses the fund balance as illustrated in the next slide we expend more than the new revenue we receive

# Bargaining Authority

- \$14.5 Million From District dollars for all staff
  - Equivalent to a 2.5% increase for all staff – TALC's portion is \$9.4 million
- \$1.5 Million From additional Teacher Salary increase Allocation
- \$7.5 Million for \$1,000 Bonus for all active employees that did not previously receive the bonus from the state
- \$25 Million proposed from ESSER dollars for one time payments
- Up to \$40 Million (FY23-24, for all employees) proposed from ESSER dollars for one time compensation initiatives (**Contingent on State Approval**)

DSB 2016-17			Total	Sal-100
Instruction	5000	\$	508,575,517	\$ 294,628,115
Student Support Services	6100	\$	26,020,530	\$ 18,710,008
Instructional Media Services	6200	\$	4,178,135	\$ 2,361,313
Instruction and Curriculum Dev. Svcs	6300	\$	9,247,654	\$ 6,997,177
Instructional Staff Training Svcs	6400	\$	6,130,719	\$ 3,445,792
Instruction-Related Technology	6500	\$	7,973,673	\$ 5,735,347
Board	7100	\$	1,126,943	\$ 696,596
General Administration	7200	\$	3,156,493	\$ 1,851,436
School Administration	7300	\$	50,459,485	\$ 37,541,859
Facilities Acquisition and Construction	7400	\$	10,186,588	\$ -
Fiscal Services	7500	\$	4,095,493	\$ 2,899,734
Food Services	7600	\$	-	\$ -
Central Services	7700	\$	11,759,727	\$ 6,141,131
Student Transportation Services	7800	\$	57,851,297	\$ 30,187,327
Operation of Plant	7900	\$	77,089,944	\$ 18,169,718
Maintenance of Plant	8100	\$	17,487,420	\$ 10,665,956
Administrative Technology Services	8200	\$	6,345,158	\$ 3,505,096
Community Services	9100	\$	11,546,220	\$ 4,278,631
Debt Service	9200	\$	-	\$ -
Other Capital Outlay	9300	\$	-	\$ -
<b>TOTAL APPROPRIATIONS</b>		\$	<b>813,230,996</b>	<b>\$ 447,815,236</b>

DSB 2017-2018			Total	Sal-100
Instruction	5000	\$	525,804,832	\$ 297,211,978
Student Support Services	6100	\$	26,489,238	\$ 18,785,020
Instructional Media Services	6200	\$	3,940,975	\$ 2,142,414
Instruction and Curriculum Dev. Svcs	6300	\$	9,606,492	\$ 7,426,349
Instructional Staff Training Svcs	6400	\$	7,007,453	\$ 4,350,683
Instruction-Related Technology	6500	\$	8,019,495	\$ 5,544,908
Board	7100	\$	1,810,030	\$ 822,977
General Administration	7200	\$	3,745,449	\$ 2,195,169
School Administration	7300	\$	50,399,871	\$ 37,226,340
Facilities Acquisition and Construction	7400	\$	8,548,348	\$ -
Fiscal Services	7500	\$	4,032,912	\$ 2,779,617
Food Services	7600	\$	-	\$ -
Central Services	7700	\$	12,245,199	\$ 6,319,545
Student Transportation Services	7800	\$	55,401,532	\$ 29,254,902
Operation of Plant	7900	\$	74,644,661	\$ 18,504,020
Maintenance of Plant	8100	\$	17,491,512	\$ 10,485,832
Administrative Technology Services	8200	\$	7,927,536	\$ 3,881,216
Community Services	9100	\$	12,374,489	\$ 4,121,597
Debt Service	9200	\$	-	\$ -
Other Capital Outlay	9300	\$	-	\$ -
<b>TOTAL APPROPRIATIONS</b>		\$	<b>829,490,023</b>	<b>\$ 451,052,567</b>

DSB 2018-2019		Total	Sal-100
Instruction	5000	\$ 540,626,883	\$ 314,585,452
Student Support Services	6100	\$ 28,589,438	\$ 19,930,351
Instructional Media Services	6200	\$ 4,160,601	\$ 2,267,389
Instruction and Curriculum Dev. Srvc	6300	\$ 10,403,583	\$ 8,068,409
Instructional Staff Training Srvc	6400	\$ 6,520,030	\$ 3,917,129
Instruction-Related Technology	6500	\$ 7,744,484	\$ 5,504,369
Board	7100	\$ 1,804,926	\$ 640,067
General Administration	7200	\$ 4,587,316	\$ 2,884,491
School Administration	7300	\$ 51,744,419	\$ 37,702,812
Facilities Acquisition and Construction	7400	\$ 19,202,579	\$ -
Fiscal Services	7500	\$ 4,208,543	\$ 2,923,868
Food Services	7600	\$ -	\$ -
Central Services	7700	\$ 12,492,680	\$ 6,655,205
Student Transportation Services	7800	\$ 58,404,196	\$ 29,268,959
Operation of Plant	7900	\$ 78,542,340	\$ 18,853,886
Maintenance of Plant	8100	\$ 17,264,724	\$ 10,548,671
Administrative Technology Services	8200	\$ 7,268,406	\$ 3,528,575
Community Services	9100	\$ 13,411,361	\$ 4,732,389
Debt Service	9200	\$ -	\$ -
Other Capital Outlay	9300	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>		\$ 866,976,510	\$ 472,012,022

DSB 2019-2020		Total	Sal-100
Instruction	5000	\$ 555,795,806	\$ 320,242,762
Student Support Services	6100	\$ 29,924,731	\$ 20,724,659
Instructional Media Services	6200	\$ 3,910,254	\$ 2,067,059
Instruction and Curriculum Dev. Services	6300	\$ 10,601,020	\$ 8,235,936
Instructional Staff Training Services	6400	\$ 6,043,085	\$ 3,563,359
Instruction-Related Technology	6500	\$ 7,858,004	\$ 5,577,715
Board	7100	\$ 1,224,038	\$ 591,949
General Administration	7200	\$ 8,685,173	\$ 3,756,573
School Administration	7300	\$ 52,332,734	\$ 38,348,181
Facilities Acquisition and Construction	7400	\$ 15,418,788	\$ 91,072
Fiscal Services	7500	\$ 4,850,684	\$ 3,448,823
Food Services	7600	\$ -	\$ -
Central Services	7700	\$ 14,660,217	\$ 6,651,643
Student Transportation Services	7800	\$ 61,219,554	\$ 30,314,513
Operation of Plant	7900	\$ 79,718,179	\$ 19,618,742
Maintenance of Plant	8100	\$ 21,921,567	\$ 10,840,367
Administrative Technology Services	8200	\$ 9,431,339	\$ 3,769,481
Community Services	9100	\$ 13,866,145	\$ 4,300,917
Debt Service	9200	\$ 3,352	\$ -
Other Capital Outlay	9300	\$ -	\$ -

**TOTAL APPROPRIATIONS** \$ 897,464,671 \$ 482,143,751

<b>DSB 2020-21</b>		<b>Total</b>	<b>Sal-100</b>
<b>Instruction</b>	5000	\$ 582,616,725	\$ 339,189,898
<b>Student Support Services</b>	6100	\$ 33,539,971	\$ 22,422,589
<b>Instructional Media Services</b>	6200	\$ 4,027,991	\$ 2,041,011
<b>Instruction and Curriculum Dev. Services</b>	6300	\$ 10,192,287	\$ 7,861,109
<b>Instructional Staff Training Services</b>	6400	\$ 9,195,593	\$ 5,776,749
<b>Instruction-Related Technology</b>	6500	\$ 9,428,275	\$ 5,794,072
<b>Board</b>	7100	\$ 1,692,696	\$ 942,284
<b>General Administration</b>	7200	\$ 5,547,043	\$ 3,759,361
<b>School Administration</b>	7300	\$ 56,791,832	\$ 41,623,447
<b>Facilities Acquisition and Construction</b>	7400	\$ 11,706,918	\$ 158,120
<b>Fiscal Services</b>	7500	\$ 4,751,353	\$ 3,379,385
<b>Food Services</b>	7600	\$ -	\$ -
<b>Central Services</b>	7700	\$ 14,195,194	\$ 6,829,695
<b>Student Transportation Services</b>	7800	\$ 60,951,410	\$ 31,253,633
<b>Operation of Plant</b>	7900	\$ 91,770,135	\$ 20,530,203
<b>Maintenance of Plant</b>	8100	\$ 19,406,219	\$ 11,147,639
<b>Administrative Technology Services</b>	8200	\$ 7,265,532	\$ 3,688,914
<b>Community Services</b>	9100	\$ 14,176,755	\$ 5,001,988
<b>Debt Service</b>	9200	\$ -	\$ -
<b>Other Capital Outlay</b>	9300	\$ -	\$ -
<b>TOTAL APPROPRIATIONS</b>		\$ 937,255,927	\$ 511,400,097

<b>DSB 2021-22</b>		<b>Total</b>	<b>Sal-100</b>
<b>Instruction</b>	5000	\$ 596,375,727	\$ 347,800,185
<b>Student Support Services</b>	6100	\$ 34,906,536	\$ 23,455,768
<b>Instructional Media Services</b>	6200	\$ 4,563,116	\$ 2,040,094
<b>Instruction and Curriculum Dev. Services</b>	6300	\$ 10,426,229	\$ 7,695,998
<b>Instructional Staff Training Services</b>	6400	\$ 9,209,328	\$ 5,533,138
<b>Instruction-Related Technology</b>	6500	\$ 7,353,915	\$ 5,193,255
<b>Board</b>	7100	\$ 1,766,628	\$ 930,760
<b>General Administration</b>	7200	\$ 6,730,538	\$ 3,763,450
<b>School Administration</b>	7300	\$ 57,449,428	\$ 41,201,671
<b>Facilities Acquisition and Construction</b>	7400	\$ 12,718,850	\$ 152,567
<b>Fiscal Services</b>	7500	\$ 4,737,702	\$ 3,307,774
<b>Food Services</b>	7600	\$ -	\$ -
<b>Central Services</b>	7700	\$ 14,007,939	\$ 6,837,684
<b>Student Transportation Services</b>	7800	\$ 61,100,152	\$ 30,596,574
<b>Operation of Plant</b>	7900	\$ 91,926,761	\$ 20,371,499
<b>Maintenance of Plant</b>	8100	\$ 19,499,471	\$ 10,826,351
<b>Administrative Technology Services</b>	8200	\$ 8,968,622	\$ 3,854,408
<b>Community Services</b>	9100	\$ 14,532,783	\$ 4,399,015
<b>Debt Service</b>	9200	\$ -	\$ -

**Other Capital Outlay**  
**TOTAL APPROPRIATIONS**

9300	\$	-	\$	-
	\$	956,273,722	\$	517,960,193

<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>	<b>CapOut-600</b>
\$ 79,198,199	\$ 93,487,609	\$ 48,146	\$ 28,708,497	\$ 4,597,966
\$ 5,346,000	\$ 307,656	\$ -	\$ 369,384	\$ 13,700
\$ 865,585	\$ 282,809	\$ -	\$ 174,752	\$ 474,897
\$ 1,737,605	\$ 449,587	\$ 900	\$ 52,399	\$ 203
\$ 893,683	\$ 1,232,871	\$ 125	\$ 403,814	\$ 2,305
\$ 1,491,970	\$ 738,248	\$ 8,000	\$ -	\$ 108
\$ 310,206	\$ 94,012	\$ -	\$ 11,469	\$ -
\$ 415,367	\$ 435,087	\$ 300	\$ 32,062	\$ -
\$ 9,639,303	\$ 1,286,097	\$ 514	\$ 1,798,437	\$ 136,778
\$ -	\$ 4,032,530	\$ -	\$ 30,373	\$ 6,123,686
\$ 753,601	\$ 402,278	\$ -	\$ 16,920	\$ 360
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 1,924,698	\$ 3,232,668	\$ 72,760	\$ 112,816	\$ 176,157
\$ 10,213,876	\$ 4,308,123	\$ 8,090,488	\$ 2,745,649	\$ 343,834
\$ 6,888,285	\$ 26,356,994	\$ 23,454,709	\$ 1,338,140	\$ 149,837
\$ 3,085,711	\$ 1,349,795	\$ 370,825	\$ 1,461,516	\$ 513,916
\$ 825,920	\$ 1,830,701	\$ -	\$ 22,875	\$ 64,396
\$ 648,465	\$ 238,151	\$ -	\$ 318,581	\$ 5,467,073
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 124,238,474	\$ 140,065,216	\$ 32,046,767	\$ 37,597,684	\$ 18,065,217

<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>	<b>CapOut-600</b>
\$ 86,613,941	\$ 98,853,378	\$ 71,520	\$ 31,245,543	\$ 3,632,957
\$ 5,771,660	\$ 334,032	\$ -	\$ 295,408	\$ 12,947
\$ 859,363	\$ 280,689	\$ -	\$ 209,594	\$ 430,236
\$ 1,949,466	\$ 169,757	\$ 800	\$ 44,271	\$ 1,113
\$ 1,191,819	\$ 944,573	\$ 125	\$ 317,536	\$ 1,755
\$ 1,599,565	\$ 781,913	\$ 8,000	\$ -	\$ 85,108
\$ 340,113	\$ 598,045	\$ -	\$ 12,469	\$ -
\$ 546,620	\$ 476,111	\$ -	\$ 34,213	\$ -
\$ 10,249,188	\$ 1,439,359	\$ 814	\$ 1,293,105	\$ 139,857
\$ -	\$ 4,095,804	\$ -	\$ 164,457	\$ 4,288,087
\$ 773,466	\$ 410,695	\$ -	\$ 15,150	\$ 7,634
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 2,050,243	\$ 3,390,371	\$ 62,596	\$ 261,546	\$ 62,208
\$ 10,385,223	\$ 4,166,974	\$ 6,040,200	\$ 3,248,898	\$ 340,946
\$ 7,382,694	\$ 27,203,894	\$ 19,257,395	\$ 1,426,737	\$ 123,424
\$ 3,222,423	\$ 1,548,927	\$ 350,900	\$ 1,424,360	\$ 421,720
\$ 940,515	\$ 2,541,345	\$ -	\$ 22,961	\$ 469,299
\$ 710,252	\$ 217,744	\$ -	\$ 282,264	\$ 6,529,484
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 134,586,553	\$ 147,453,611	\$ 25,792,351	\$ 40,298,510	\$ 16,546,774

	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>	<b>CapOut-600</b>
\$	91,972,917	\$ 90,712,213	\$ 91,016	\$ 31,578,948	\$ 3,051,897
\$	6,211,376	\$ 524,982	\$ -	\$ 291,564	\$ 26,626
\$	963,444	\$ 295,124	\$ -	\$ 135,847	\$ 480,117
\$	2,178,698	\$ 115,839	\$ 200	\$ 16,528	\$ 5,613
\$	1,128,043	\$ 938,553	\$ 125	\$ 277,657	\$ 670
\$	1,656,280	\$ 568,525	\$ 11,500	\$ 3,432	\$ 108
\$	323,182	\$ 799,487	\$ -	\$ 10,184	\$ -
\$	718,037	\$ 353,392	\$ 500	\$ 69,610	\$ -
\$	10,612,171	\$ 1,517,743	\$ 1,564	\$ 1,661,398	\$ 186,576
\$	-	\$ 6,225,007	\$ -	\$ 50,605	\$ 12,926,967
\$	826,603	\$ 399,720	\$ 200	\$ 11,600	\$ 202
\$	-	\$ -	\$ -	\$ -	\$ -
\$	2,187,691	\$ 3,217,952	\$ 51,610	\$ 185,058	\$ 98,060
\$	10,896,323	\$ 3,656,124	\$ 9,171,772	\$ 3,248,180	\$ 200,838
\$	7,903,995	\$ 29,898,659	\$ 19,217,089	\$ 1,413,440	\$ 463,035
\$	3,354,674	\$ 1,500,438	\$ 311,700	\$ 1,382,934	\$ 118,267
\$	900,662	\$ 2,620,379	\$ -	\$ 20,836	\$ 89,035
\$	765,170	\$ 207,902	\$ -	\$ 396,401	\$ 6,797,956
\$	-	\$ -	\$ -	\$ -	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	142,599,267	\$ 143,552,038	\$ 28,857,276	\$ 40,754,222	\$ 24,445,966

	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>	<b>CapOut-600</b>
\$	94,086,230	\$ 97,942,858	\$ 47,805	\$ 32,614,784	\$ 2,414,838
\$	6,475,860	\$ 963,589	\$ -	\$ 230,701	\$ 12,989
\$	925,692	\$ 243,277	\$ -	\$ 92,899	\$ 565,991
\$	2,247,967	\$ 89,817	\$ 200	\$ 13,901	\$ 2,489
\$	1,041,858	\$ 862,152	\$ 125	\$ 311,524	\$ 447
\$	1,730,749	\$ 444,340	\$ 14,500	\$ 24,018	\$ 66,412
\$	347,995	\$ 245,791	\$ -	\$ 3,396	\$ -
\$	917,690	\$ 370,083	\$ 100	\$ 51,035	\$ -
\$	11,300,600	\$ 1,285,974	\$ 3,874	\$ 1,192,708	\$ 173,806
\$	19,995	\$ 46,837	\$ -	\$ 2,316	\$ 9,158,568
\$	963,551	\$ 396,174	\$ 300	\$ 7,512	\$ 275
\$	-	\$ -	\$ -	\$ -	\$ -
\$	2,134,473	\$ 5,433,384	\$ 31,460	\$ 233,422	\$ 62,178
\$	11,330,309	\$ 3,523,878	\$ 9,034,446	\$ 3,653,665	\$ 280,744
\$	8,341,637	\$ 31,168,404	\$ 18,216,452	\$ 1,496,650	\$ 170,464
\$	3,489,650	\$ 5,625,880	\$ 306,900	\$ 1,425,920	\$ 183,974
\$	976,881	\$ 2,801,797	\$ -	\$ 20,040	\$ 1,768,550
\$	828,413	\$ 199,850	\$ -	\$ 493,042	\$ 7,412,217
\$	-	\$ -	\$ -	\$ -	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -

\$ 147,159,550 \$ 151,644,085 \$ 27,656,161 \$ 41,867,532 \$ 22,273,942

Ben-200	Prch-300	Engy-400	MatSup-500	CapOut-600
\$ 99,658,425	\$ 92,576,167	\$ 67,781	\$ 39,452,399	\$ 2,521,870
\$ 7,289,871	\$ 935,520	\$ -	\$ 1,321,896	\$ 37,149
\$ 948,735	\$ 493,874	\$ -	\$ 93,480	\$ 435,588
\$ 2,232,480	\$ 69,551	\$ 200	\$ 18,066	\$ 1,985
\$ 1,768,163	\$ 1,118,444	\$ 125	\$ 248,330	\$ 447
\$ 1,883,048	\$ 1,709,290	\$ 14,500	\$ 26,637	\$ 458
\$ 433,615	\$ 276,626	\$ -	\$ 5,003	\$ -
\$ 962,130	\$ 246,522	\$ -	\$ 54,360	\$ 1,551
\$ 12,459,122	\$ 1,282,765	\$ 3,720	\$ 1,241,529	\$ 125,472
\$ 40,244	\$ 22,874	\$ -	\$ 2,389	\$ 4,524,608
\$ 991,303	\$ 336,141	\$ -	\$ 11,919	\$ 75
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 2,251,162	\$ 4,729,090	\$ 32,520	\$ 233,931	\$ 32,008
\$ 11,941,319	\$ 3,753,921	\$ 8,500,500	\$ 2,901,396	\$ 125,841
\$ 8,863,533	\$ 38,254,906	\$ 18,617,653	\$ 4,608,258	\$ 178,489
\$ 3,706,591	\$ 2,829,441	\$ 317,164	\$ 1,131,081	\$ 217,903
\$ 1,009,700	\$ 2,474,218	\$ -	\$ 13,900	\$ -
\$ 890,948	\$ 116,763	\$ -	\$ 350,200	\$ 7,273,061
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 157,330,390	\$ 151,226,113	\$ 27,554,162	\$ 51,714,774	\$ 15,476,504

Ben-200	Prch-300	Engy-400	MatSup-500	CapOut-600
\$ 108,113,857	\$ 91,100,204	\$ 76,104	\$ 37,387,459	\$ 1,620,704
\$ 8,203,569	\$ 1,047,788		\$ 395,545	\$ 36,183
\$ 1,030,420	\$ 853,304		\$ 95,672	\$ 529,624
\$ 2,376,105	\$ 322,866	\$ 200	\$ 18,478	\$ 1,985
\$ 1,846,416	\$ 1,194,314	\$ 125	\$ 267,545	\$ 379
\$ 1,862,450	\$ 246,119	\$ 14,500	\$ 23,072	\$ 14,249
\$ 456,986	\$ 336,300		\$ 6,017	
\$ 1,062,033	\$ 530,255		\$ 27,938	
\$ 13,603,542	\$ 1,303,291	\$ 1,358	\$ 1,223,547	\$ 81,751
\$ 42,665	\$ 1,150,442		\$ 2,024	\$ 4,809,753
\$ 1,066,830	\$ 318,457		\$ 11,024	
\$ 3,641,913	\$ 3,087,770	\$ 26,510	\$ 241,661	\$ 36,927
\$ 12,722,382	\$ 3,898,761	\$ 8,500,500	\$ 2,691,577	\$ 228,357
\$ 9,756,463	\$ 35,284,774	\$ 24,062,061	\$ 1,532,941	\$ 158,130
\$ 3,956,732	\$ 2,004,802	\$ 346,543	\$ 942,317	\$ 1,376,226
\$ 1,157,788	\$ 3,791,988		\$ 32,778	
\$ 974,624	\$ 229,664		\$ 518,423	\$ 7,835,278
\$ -	\$ -	\$ -	\$ -	\$ -

\$	-	\$	-	\$	-	\$	-	\$	-
\$	171,874,774	\$	146,701,100	\$	33,027,901	\$	45,418,016	\$	16,729,547

<b>Other-700</b>	<b>AFR 2016-17</b>	<b>Total</b>
\$ 7,906,986	<b>Instruction</b> 5000	\$ 447,980,314
\$ 1,273,782	<b>Student Support Services</b> 6100	\$ 25,551,136
\$ 18,778	<b>Instructional Media Services</b> 6200	\$ 3,899,569
\$ 9,782	<b>Instruction and Curriculum Dev. Svcs</b> 6300	\$ 8,689,455
\$ 152,129	<b>Instructional Staff Training Svcs</b> 6400	\$ 4,489,847
\$ -	<b>Instruction-Related Technology</b> 6500	\$ 7,680,760
\$ 14,660	<b>Board</b> 7100	\$ 1,036,170
\$ 422,241	<b>General Administration</b> 7200	\$ 3,269,546
\$ 56,497	<b>School Administration</b> 7300	\$ 47,517,795
\$ -	<b>Facilities Acquisition and Cons</b> 7400	\$ 8,446,335
\$ 22,600	<b>Fiscal Services</b> 7500	\$ 3,951,176
\$ -	<b>Food Services</b> 7600	\$ -
\$ 99,497	<b>Central Services</b> 7700	\$ 9,845,161
\$ 1,962,000	<b>Student Transportation Services</b> 7800	\$ 53,985,585
\$ 732,261	<b>Operation of Plant</b> 7900	\$ 66,901,688
\$ 39,700	<b>Maintenance of Plant</b> 8100	\$ 16,192,001
\$ 96,170	<b>Administrative Technology Services</b> 8200	\$ 5,690,703
\$ 595,319	<b>Community Services</b> 9100	\$ 5,420,543
\$ -	<b>Debt Service</b> 9200	\$ -
\$ -	<b>Other Capital Outlay</b> 9300	\$ 2,591,064
\$ 13,402,401	<b>TOTAL Expenditures</b>	\$ 723,138,848

<b>Other-700</b>	<b>AFR 2017-2018</b>	<b>Total</b>
\$ 8,175,514	<b>Instruction</b> 5000	\$ 477,132,592
\$ 1,290,171	<b>Student Support Services</b> 6100	\$ 27,144,501
\$ 18,680	<b>Instructional Media Services</b> 6200	\$ 3,478,594
\$ 14,737	<b>Instruction and Curriculum Dev. Svcs</b> 6300	\$ 9,497,962
\$ 200,963	<b>Instructional Staff Training Svcs</b> 6400	\$ 5,273,447
\$ -	<b>Instruction-Related Technology</b> 6500	\$ 7,850,539
\$ 36,426	<b>Board</b> 7100	\$ 1,228,292
\$ 493,335	<b>General Administration</b> 7200	\$ 3,540,570
\$ 51,208	<b>School Administration</b> 7300	\$ 48,976,982
\$ -	<b>Facilities Acquisition and Cons</b> 7400	\$ 13,099,833
\$ 46,350	<b>Fiscal Services</b> 7500	\$ 3,708,277
\$ -	<b>Food Services</b> 7600	\$ -
\$ 98,689	<b>Central Services</b> 7700	\$ 10,833,831
\$ 1,964,389	<b>Student Transportation Services</b> 7800	\$ 52,522,011
\$ 746,497	<b>Operation of Plant</b> 7900	\$ 75,931,009
\$ 37,350	<b>Maintenance of Plant</b> 8100	\$ 16,576,944
\$ 72,200	<b>Administrative Technology Services</b> 8200	\$ 6,526,645
\$ 513,148	<b>Community Services</b> 9100	\$ 6,209,466
\$ -	<b>Debt Service</b> 9200	\$ -
\$ -	<b>Other Capital Outlay</b> 9300	\$ 1,889,209
\$ 13,759,657	<b>TOTAL Expenditures</b>	\$ 771,420,704

<b>Other-700</b>	<b>AFR 2018-2019</b>	<b>Total</b>
\$ 8,634,440	<b>Instruction</b> 5000	\$ 492,109,214
\$ 1,604,539	<b>Student Support Services</b> 6100	\$ 27,599,811
\$ 18,680	<b>Instructional Media Services</b> 6200	\$ 3,549,010
\$ 18,297	<b>Instruction and Curriculum Dev. Svcs</b> 6300	\$ 9,937,791
\$ 257,853	<b>Instructional Staff Training Svcs</b> 6400	\$ 5,295,098
\$ 270	<b>Instruction-Related Technology</b> 6500	\$ 8,025,378
\$ 32,006	<b>Board</b> 7100	\$ 1,210,011
\$ 561,285	<b>General Administration</b> 7200	\$ 4,377,380
\$ 62,154	<b>School Administration</b> 7300	\$ 48,689,568
\$ -	<b>Facilities Acquisition and Cons</b> 7400	\$ 11,029,728
\$ 46,350	<b>Fiscal Services</b> 7500	\$ 3,864,134
\$ -	<b>Food Services</b> 7600	\$ -
\$ 97,104	<b>Central Services</b> 7700	\$ 10,798,089
\$ 1,962,000	<b>Student Transportation Services</b> 7800	\$ 53,965,953
\$ 792,236	<b>Operation of Plant</b> 7900	\$ 72,531,025
\$ 48,040	<b>Maintenance of Plant</b> 8100	\$ 15,927,123
\$ 108,920	<b>Administrative Technology Services</b> 8200	\$ 6,507,664
\$ 511,543	<b>Community Services</b> 9100	\$ 5,807,580
\$ -	<b>Debt Service</b> 9200	\$ -
\$ -	<b>Other Capital Outlay</b> 9300	\$ 2,162,419
\$ 14,755,719	<b>TOTAL Expenditures</b>	\$ 783,386,976

<b>Other-700</b>	<b>AFR 2019-20</b>	<b>Total</b>
\$ 8,446,529	<b>Instruction</b> 5000	\$ 491,861,558
\$ 1,516,933	<b>Student Support Services</b> 6100	\$ 28,011,521
\$ 15,336	<b>Instructional Media Services</b> 6200	\$ 3,376,202
\$ 10,711	<b>Instruction and Curriculum Dev. Svcs</b> 6300	\$ 10,281,472
\$ 263,620	<b>Instructional Staff Training Svcs</b> 6400	\$ 5,351,579
\$ 270	<b>Instruction-Related Technology</b> 6500	
\$ 34,907	<b>Board</b> 7100	\$ 1,476,485
\$ 3,589,692	<b>General Administration</b> 7200	\$ 4,856,103
\$ 27,591	<b>School Administration</b> 7300	\$ 50,794,431
\$ 6,100,000	<b>Facilities Acquisition and Cons</b> 7400	\$ 10,732,187
\$ 34,049	<b>Fiscal Services</b> 7500	\$ 4,348,474
\$ -	<b>Food Services</b> 7600	\$ -
\$ 113,658	<b>Central Services</b> 7700	\$ 12,406,728
\$ 3,082,000	<b>Student Transportation Services</b> 7800	\$ 51,722,483
\$ 705,830	<b>Operation of Plant</b> 7900	\$ 71,275,110
\$ 48,875	<b>Maintenance of Plant</b> 8100	\$ 17,155,263
\$ 94,590	<b>Administrative Technology Services</b> 8200	\$ 7,538,615
\$ 631,706	<b>Community Services</b> 9100	\$ 4,525,731
\$ 3,352	<b>Debt Service</b> 9200	\$ -
\$ -	<b>Other Capital Outlay</b> 9300	\$ 1,575,433

\$ 24,719,651	<b>TOTAL Expenditures</b>	\$ 777,289,375
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<b>Other-700</b>	<b>AFR 2020-21</b>	<b>Total</b>
\$ 9,150,185	<b>Instruction</b> 5000	\$ 498,295,188
\$ 1,532,945	<b>Student Support Services</b> 6100	\$ 31,880,859
\$ 15,302	<b>Instructional Media Services</b> 6200	\$ 3,388,963
\$ 8,896	<b>Instruction and Curriculum Dev. Svcs</b> 6300	\$ 9,836,779
\$ 283,334	<b>Instructional Staff Training Svcs</b> 6400	\$ 7,777,628
\$ 270	<b>Instruction-Related Technology</b> 6500	\$ 9,271,630
\$ 35,168	<b>Board</b> 7100	\$ 1,371,528
\$ 523,119	<b>General Administration</b> 7200	\$ 5,278,433
\$ 55,776	<b>School Administration</b> 7300	\$ 52,687,673
\$ 6,958,683	<b>Facilities Acquisition and Cons</b> 7400	\$ 8,932,278
\$ 32,530	<b>Fiscal Services</b> 7500	\$ 4,244,846
\$ -	<b>Food Services</b> 7600	\$ -
\$ 86,790	<b>Central Services</b> 7700	\$ 13,252,632
\$ 2,474,800	<b>Student Transportation Services</b> 7800	\$ 49,278,867
\$ 717,092	<b>Operation of Plant</b> 7900	\$ 71,735,372
\$ 56,400	<b>Maintenance of Plant</b> 8100	\$ 17,047,577
\$ 78,800	<b>Administrative Technology Services</b> 8200	\$ 6,948,075
\$ 543,796	<b>Community Services</b> 9100	\$ 4,293,830
\$ -	<b>Debt Service</b> 9200	\$ -
\$ -	<b>Other Capital Outlay</b> 9300	\$ 973,076
\$ 22,553,887	<b>TOTAL Expenditures</b>	\$ 796,495,234

<b>Other-700</b>	<b>Differ DSB 20-21 to AFR 19-20</b>	<b>Total</b>
\$ 10,277,214	<b>Instruction</b> 5000	\$ 98,080,539
\$ 1,767,683	<b>Student Support Services</b> 6100	\$ (18,529,277)
\$ 14,002	<b>Instructional Media Services</b> 6200	\$ (801,157)
\$ 10,596	<b>Instruction and Curriculum Dev. Svcs</b> 6300	\$ 521,389
\$ 367,412	<b>Instructional Staff Training Svcs</b> 6400	\$ 1,628,947
\$ 270	<b>Instruction-Related Technology</b> 6500	\$ (2,068,550)
\$ 36,565	<b>Board</b> 7100	\$ 364,254
\$ 1,346,862	<b>General Administration</b> 7200	\$ 1,876,328
\$ 34,267	<b>School Administration</b> 7300	\$ 4,688,911
\$ 6,561,399	<b>Facilities Acquisition and Cons</b> 7400	\$ 12,113,456
\$ 33,616	<b>Fiscal Services</b> 7500	\$ (8,197,364)
	<b>Food Services</b> 7600	\$ (19,871)
\$ 135,473	<b>Central Services</b> 7700	\$ 933,189
\$ 2,462,000	<b>Student Transportation Services</b> 7800	\$ 20,381,106
\$ 760,892	<b>Operation of Plant</b> 7900	\$ 28,096,281
\$ 46,500	<b>Maintenance of Plant</b> 8100	\$ (12,252,064)
\$ 131,660	<b>Administrative Technology Services</b> 8200	\$ 147,648
\$ 575,780	<b>Community Services</b> 9100	\$ 10,806,899
\$ -	<b>Debt Service</b> 9200	\$ (633,684)

\$ -  
\$ 24,562,191

<b>Other Capital Outlay</b>	9300	\$ -
<b>TOTAL Expenditures</b>		\$ 137,136,977

<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>
\$ 262,023,594	\$ 74,792,356	\$ 92,794,323	\$ 26,349	\$ 7,538,276
\$ 18,328,323	\$ 5,223,451	\$ 329,837	\$ -	\$ 306,874
\$ 2,441,439	\$ 809,757	\$ 303,847	\$ -	\$ 110,933
\$ 6,759,368	\$ 1,611,871	\$ 274,626	\$ 321	\$ 10,257
\$ 3,020,537	\$ 806,770	\$ 439,641	\$ -	\$ 64,970
\$ 5,523,483	\$ 1,511,049	\$ 601,659	\$ 13,541	\$ -
\$ 667,688	\$ 251,403	\$ 93,620	\$ -	\$ 7,654
\$ 1,992,198	\$ 455,205	\$ 363,058	\$ 494	\$ 27,110
\$ 36,312,426	\$ 9,448,375	\$ 1,272,501	\$ -	\$ 404,115
\$ -	\$ -	\$ 5,185,204	\$ -	\$ 21,575
\$ 2,863,704	\$ 739,797	\$ 311,345	\$ 141	\$ 14,986
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 5,490,740	\$ 1,490,521	\$ 2,459,416	\$ 27,430	\$ 189,099
\$ 28,733,894	\$ 9,536,932	\$ 3,712,396	\$ 5,291,923	\$ 3,382,239
\$ 17,647,868	\$ 6,772,368	\$ 24,845,100	\$ 15,776,728	\$ 1,298,949
\$ 10,172,456	\$ 3,022,070	\$ 1,353,165	\$ 244,356	\$ 1,223,676
\$ 3,463,700	\$ 816,746	\$ 1,295,417	\$ -	\$ 34,753
\$ 3,731,005	\$ 578,338	\$ 284,972	\$ -	\$ 387,716
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 409,172,423	\$ 117,867,009	\$ 135,920,127	\$ 21,381,283	\$ 15,023,182

<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>
\$ 274,371,926	\$ 81,428,166	\$ 98,983,761	\$ 26,357	\$ 10,549,850
\$ 19,570,382	\$ 5,663,146	\$ 328,180	\$ -	\$ 207,178
\$ 2,155,397	\$ 806,351	\$ 229,926	\$ -	\$ 108,468
\$ 7,513,918	\$ 1,793,562	\$ 145,782	\$ 165	\$ 5,812
\$ 3,753,588	\$ 956,976	\$ 353,722	\$ -	\$ 81,767
\$ 5,599,412	\$ 1,580,800	\$ 639,151	\$ 15,283	\$ 889
\$ 693,266	\$ 310,558	\$ 181,116	\$ -	\$ 9,329
\$ 2,173,302	\$ 509,765	\$ 358,265	\$ 94	\$ 31,835
\$ 37,165,446	\$ 9,990,550	\$ 1,269,200	\$ 99	\$ 403,168
\$ 46,219	\$ 1,055	\$ 2,645,666	\$ 17,374	\$ 403,095
\$ 2,807,100	\$ 734,801	\$ 143,536	\$ 223	\$ 13,596
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 6,198,922	\$ 1,624,906	\$ 2,807,264	\$ 30,039	\$ 91,569
\$ 28,322,038	\$ 9,587,460	\$ 3,173,705	\$ 6,346,305	\$ 2,162,209
\$ 17,602,699	\$ 6,944,783	\$ 32,368,655	\$ 15,517,020	\$ 1,408,829
\$ 10,365,184	\$ 3,096,574	\$ 1,497,559	\$ 308,408	\$ 1,165,642
\$ 3,775,472	\$ 908,484	\$ 1,747,349	\$ -	\$ 22,473
\$ 4,420,791	\$ 695,648	\$ 194,512	\$ -	\$ 530,236
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 426,535,062	\$ 126,633,585	\$ 147,067,349	\$ 22,261,367	\$ 17,195,945

<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>
\$ 280,849,878	\$ 88,093,172	\$ 98,774,987	\$ 27,405	\$ 12,657,162
\$ 19,430,264	\$ 6,019,999	\$ 667,244	\$ -	\$ 195,016
\$ 2,185,347	\$ 890,991	\$ 232,886	\$ -	\$ 61,792
\$ 7,737,504	\$ 2,010,503	\$ 171,120	\$ 485	\$ 5,275
\$ 3,704,925	\$ 1,033,814	\$ 410,637	\$ -	\$ 30,879
\$ 5,696,309	\$ 1,694,597	\$ 608,131	\$ 20,079	\$ 5,242
\$ 734,336	\$ 335,562	\$ 92,452	\$ -	\$ 6,826
\$ 2,795,864	\$ 629,953	\$ 331,267	\$ -	\$ 92,897
\$ 36,512,299	\$ 10,418,613	\$ 1,201,026	\$ 524	\$ 396,808
\$ 26,714	\$ 3,230	\$ 836,006	\$ -	\$ 2,067
\$ 2,831,580	\$ 787,977	\$ 224,693	\$ 174	\$ 10,940
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 6,051,729	\$ 1,757,254	\$ 2,747,353	\$ 30,963	\$ 93,766
\$ 28,373,475	\$ 10,200,266	\$ 3,208,072	\$ 6,778,831	\$ 3,385,795
\$ 17,730,895	\$ 7,524,251	\$ 28,632,206	\$ 16,627,534	\$ 1,237,814
\$ 9,980,219	\$ 3,183,314	\$ 1,211,729	\$ 287,959	\$ 1,115,658
\$ 3,555,926	\$ 936,413	\$ 1,892,518	\$ -	\$ 16,336
\$ 4,139,572	\$ 663,629	\$ 210,448	\$ -	\$ 448,925
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 432,336,836	\$ 136,183,538	\$ 141,452,775	\$ 23,773,954	\$ 19,763,198

<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>	<b>MatSup-500</b>
\$ 287,984,850	\$ 89,558,141	\$ 93,431,242	\$ 14,056	\$ 10,998,728
\$ 19,433,747	\$ 6,030,211	\$ 966,680	\$ -	\$ 219,889
\$ 2,090,611	\$ 881,005	\$ 220,624	\$ -	\$ 28,856
\$ 8,015,198	\$ 2,122,291	\$ 134,535	\$ 95	\$ 8,833
\$ 3,241,884	\$ 929,822	\$ 620,993	\$ -	\$ 33,431
\$ 5,837,631	\$ 1,737,422	\$ 468,062	\$ 14,922	\$ 17,752
\$ 497,629	\$ 252,795	\$ 648,690	\$ -	\$ 2,747
\$ 3,254,431	\$ 770,325	\$ 350,791	\$ -	\$ 9,510
\$ 38,262,886	\$ 11,171,485	\$ 942,976	\$ 468	\$ 285,649
\$ 87,355	\$ 21,808	\$ 831,851	\$ -	\$ 921
\$ 3,192,573	\$ 859,514	\$ 227,350	\$ 114	\$ 10,192
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 6,290,318	\$ 1,731,345	\$ 4,195,211	\$ 18,455	\$ 104,292
\$ 28,217,292	\$ 10,594,837	\$ 4,205,485	\$ 4,284,806	\$ 3,212,632
\$ 18,580,037	\$ 7,923,034	\$ 27,823,347	\$ 15,071,721	\$ 1,410,366
\$ 10,267,124	\$ 3,322,147	\$ 1,487,104	\$ 222,546	\$ 1,027,971
\$ 3,861,723	\$ 957,252	\$ 2,629,906	\$ -	\$ 8,801
\$ 2,978,913	\$ 493,106	\$ 218,398	\$ -	\$ 423,128
\$ -	\$ -	\$ -	\$ -	\$ -
\$ -	\$ -	\$ -	\$ -	\$ -

\$ 442,094,202 \$ 139,356,540 \$ 139,403,245 \$ 19,627,183 \$ 17,803,698

Sal-100	Ben-200	Prch-300	Engy-400	MatSup-500
\$ 286,945,887	\$ 94,474,617	\$ 93,260,097	\$ 13,540	\$ 14,542,593
\$ 21,992,605	\$ 7,057,113	\$ 771,508	\$ -	\$ 203,516
\$ 2,040,847	\$ 888,451	\$ 375,342	\$ -	\$ 25,712
\$ 7,585,564	\$ 2,095,105	\$ 139,848	\$ 23	\$ 12,733
\$ 5,226,875	\$ 1,620,411	\$ 716,833	\$ -	\$ 32,339
\$ 5,727,783	\$ 1,852,306	\$ 1,628,867	\$ 16,723	\$ 41,532
\$ 679,419	\$ 297,501	\$ 362,780	\$ -	\$ 1,764
\$ 3,738,190	\$ 886,794	\$ 197,398	\$ -	\$ 10,537
\$ 39,572,568	\$ 12,141,258	\$ 590,640	\$ 328	\$ 313,877
\$ 146,333	\$ 37,576	\$ 38,278	\$ -	\$ 326
\$ 3,139,315	\$ 945,589	\$ 140,071	\$ 16	\$ 13,155
\$ -	\$ -	\$ -	\$ -	\$ -
\$ 6,105,736	\$ 2,856,156	\$ 4,112,858	\$ 22,126	\$ 86,028
\$ 26,663,388	\$ 10,385,835	\$ 3,491,941	\$ 4,556,454	\$ 2,322,269
\$ 18,850,792	\$ 8,358,967	\$ 27,883,018	\$ 14,830,303	\$ 1,417,581
\$ 10,065,217	\$ 3,441,033	\$ 1,602,690	\$ 279,995	\$ 991,836
\$ 3,803,510	\$ 1,024,895	\$ 2,053,932	\$ -	\$ 7,325
\$ 2,983,091	\$ 539,758	\$ 137,297	\$ -	\$ 322,223

\$ 445,267,120 \$ 148,903,365 \$ 137,503,398 \$ 19,719,508 \$ 20,345,346

Sal-100	Ben-200	Prch-300	Engy-400	MatSup-500
\$ 60,854,298	\$ 13,639,240	\$ (2,159,893)	\$ 62,564	\$ 22,844,866
\$ 1,463,163	\$ 1,146,456	\$ 276,280	\$ (13,540)	\$ (14,147,048)
\$ (753)	\$ 141,969	\$ 477,962	\$ -	\$ (107,844)
\$ 110,434	\$ 281,000	\$ 183,018	\$ 200	\$ (7,234)
\$ 306,263	\$ 226,005	\$ 477,481	\$ 102	\$ 254,812
\$ (534,528)	\$ 10,144	\$ (1,382,748)	\$ 14,500	\$ (9,267)
\$ 251,341	\$ 159,485	\$ (26,480)	\$ (16,723)	\$ (35,515)
\$ 25,260	\$ 175,239	\$ 332,857	\$ -	\$ 26,174
\$ 1,629,103	\$ 1,462,284	\$ 712,651	\$ 1,358	\$ 1,213,010
\$ 6,234	\$ 5,089	\$ 1,112,164	\$ (328)	\$ (311,853)
\$ 168,459	\$ 121,241	\$ 178,386	\$ -	\$ 10,698
\$ -	\$ -	\$ -	\$ (16)	\$ (13,155)
\$ 731,948	\$ 785,757	\$ (1,025,088)	\$ 26,510	\$ 241,661
\$ 3,933,186	\$ 2,336,547	\$ 406,820	\$ 8,478,374	\$ 2,605,549
\$ 1,520,707	\$ 1,397,496	\$ 7,401,756	\$ 19,505,607	\$ (789,328)
\$ 761,134	\$ 515,699	\$ 402,112	\$ (14,483,760)	\$ (475,264)
\$ 50,898	\$ 132,893	\$ 1,738,056	\$ (279,995)	\$ (959,058)
\$ 1,415,924	\$ 434,866	\$ 92,367	\$ -	\$ 511,098
\$ -	\$ -	\$ -	\$ -	\$ (322,223)

\$	-	\$	-	\$	-	\$	-	\$	-
\$	72,693,073	\$	22,971,409	\$	9,197,702	\$	13,294,853	\$	10,530,077

<b>CapOut-600</b>	<b>Other-700</b>	<b>Difference 2016-17</b>	
\$ 846,830	\$ 9,958,586		Instruction 5000
\$ 10,607	\$ 1,352,044		Student Support Services 6100
\$ 217,934	\$ 15,659		Instructional Media Services 6200
\$ 202	\$ 32,810		Instruction and Curriculum Dev. Srvcs 6300
\$ -	\$ 157,929		Instructional Staff Training Srvcs 6400
\$ -	\$ 31,028		Instruction-Related Technology 6500
\$ -	\$ 15,805		Board 7100
\$ -	\$ 431,481		General Administration 7200
\$ 26,048	\$ 54,330		School Administration 7300
\$ 3,239,556	\$ -		Facilities Acquisition and Cons 7400
\$ 324	\$ 20,879		Fiscal Services 7500
\$ -	\$ -		Food Services 7600
\$ 98,044	\$ 89,911		Central Services 7700
\$ 53,614	\$ 3,274,587		Student Transportation Services 7800
\$ 124,068	\$ 436,607		Operation of Plant 7900
\$ 144,717	\$ 31,561		Maintenance of Plant 8100
\$ 832	\$ 79,255		Administrative Technology Services 8200
\$ 47,422	\$ 391,090		Community Services 9100
\$ -	\$ -		Debt Service 9200
\$ 2,591,064	\$ -		Other Capital Outlay 9300
\$ 7,401,262	\$ 16,373,562		Overbudget (Underbudget)

<b>CapOut-600</b>	<b>Other-700</b>	<b>Difference 2017-2018</b>	
\$ 887,960	\$ 10,884,572		Instruction 5000
\$ 5,840	\$ 1,369,775		Student Support Services 6100
\$ 161,746	\$ 16,706		Instructional Media Services 6200
\$ 309	\$ 38,414		Instruction and Curriculum Dev. Srvcs 6300
\$ 928	\$ 126,466		Instructional Staff Training Srvcs 6400
\$ 14,734	\$ 270		Instruction-Related Technology 6500
\$ -	\$ 34,023		Board 7100
\$ 3,395	\$ 463,914		General Administration 7200
\$ 67,974	\$ 80,545		School Administration 7300
\$ 9,986,424	\$ -		Facilities Acquisition and Cons 7400
\$ 201	\$ 8,820		Fiscal Services 7500
\$ -	\$ -		Food Services 7600
\$ 10,280	\$ 70,851		Central Services 7700
\$ 63,879	\$ 2,866,415		Student Transportation Services 7800
\$ 1,761,943	\$ 327,080		Operation of Plant 7900
\$ 116,736	\$ 26,841		Maintenance of Plant 8100
\$ 8,050	\$ 64,817		Administrative Technology Services 8200
\$ 48,167	\$ 320,112		Community Services 9100
\$ -	\$ -		Debt Service 9200
\$ 1,889,209	\$ -		Other Capital Outlay 9300
\$ 15,027,775	\$ 16,699,621		Overbudget (Underbudget)

<b>CapOut-600</b>	<b>Other-700</b>	<b>Difference 2018-19</b>	
\$ 701,363	\$ 11,005,247		Instruction 5000
\$ 4,391	\$ 1,282,897		Student Support Services 6100
\$ 167,618	\$ 10,376		Instructional Media Services 6200
\$ 3,540	\$ 9,364		Instruction and Curriculum Dev. Srvcs 6300
\$ 223	\$ 114,620		Instructional Staff Training Srvcs 6400
\$ 750	\$ 270		Instruction-Related Technology 6500
\$ -	\$ 40,835		Board 7100
\$ 1,027	\$ 526,372		General Administration 7200
\$ 126,124	\$ 34,174		School Administration 7300
\$ 4,573,140	\$ 5,588,571		Facilities Acquisition and Cons 7400
\$ 295	\$ 8,475		Fiscal Services 7500
\$ -	\$ -		Food Services 7600
\$ 21,702	\$ 95,322		Central Services 7700
\$ 26,530	\$ 1,992,984		Student Transportation Services 7800
\$ 446,204	\$ 332,121		Operation of Plant 7900
\$ 97,773	\$ 50,471		Maintenance of Plant 8100
\$ -	\$ 106,471		Administrative Technology Services 8200
\$ 72,730	\$ 272,276		Community Services 9100
\$ -	\$ -		Debt Service 9200
\$ 2,162,419	\$ -		Other Capital Outlay 9300
\$ 8,405,829	\$ 21,470,846		Overbudget (Underbudget)

<b>CapOut-600</b>	<b>Other-700</b>	<b>Difference 2019-20</b>	
\$ 535,110	\$ 9,339,431		Instruction 5000
\$ 16,143	\$ 1,344,851		Student Support Services 6100
\$ 147,951	\$ 7,155		Instructional Media Services 6200
\$ -	\$ 520		Instruction and Curriculum Dev. Srvcs 6300
\$ -	\$ 525,449		Instructional Staff Training Srvcs 6400
\$ 2,829	\$ 270		Instruction-Related Technology 6500
\$ -	\$ 74,624		Board 7100
\$ 305	\$ 470,741		General Administration 7200
\$ 94,611	\$ 36,356		School Administration 7300
\$ 4,072,642	\$ 5,717,610		Facilities Acquisition and Cons 7400
\$ -	\$ 58,731		Fiscal Services 7500
\$ -	\$ -		Food Services 7600
\$ 26,794	\$ 40,313		Central Services 7700
\$ 118,838	\$ 1,088,593		Student Transportation Services 7800
\$ 164,537	\$ 302,068		Operation of Plant 7900
\$ 782,792	\$ 45,579		Maintenance of Plant 8100
\$ 9,187	\$ 71,746		Administrative Technology Services 8200
\$ 83,208	\$ 328,978		Community Services 9100
\$ -	\$ -		Debt Service 9200
\$ 1,575,433	\$ -		Other Capital Outlay 9300

\$ 7,630,380 \$ 19,453,015 Overbudget (Underbudget)

CapOut-600	Other-700	Difference 2020-21	
\$ 287,879	\$ 8,770,575	Instruction	5000
\$ 47,157	\$ 1,808,960	Student Support Services	6100
\$ 53,573	\$ 5,038	Instructional Media Services	6200
\$ 691	\$ 2,815	Instruction and Curriculum Dev. Srvcs	6300
\$ 1,757	\$ 179,413	Instructional Staff Training Srvcs	6400
\$ 4,149	\$ 270	Instruction-Related Technology	6500
\$ -	\$ 30,064	Board	7100
\$ 108	\$ 445,406	General Administration	7200
\$ 48,206	\$ 20,796	School Administration	7300
\$ 2,571,327	\$ 6,138,438	Facilities Acquisition and Cons	7400
\$ 435	\$ 6,265	Fiscal Services	7500
\$ -	\$ -	Food Services	7600
\$ 1,143	\$ 68,585	Central Services	7700
\$ 58,033	\$ 1,800,947	Student Transportation Services	7800
\$ 132,670	\$ 262,041	Operation of Plant	7900
\$ 641,062	\$ 25,744	Maintenance of Plant	8100
\$ -	\$ 58,413	Administrative Technology Services	8200
\$ 49,159	\$ 262,302	Community Services	9100
		Debt Service	9200
\$ 869,762	\$ 103,314	Other Capital Outlay	9300
\$ 4,767,111	\$ 19,989,386	Overbudget (Underbudget)	

CapOut-600	Other-700	Differ DSB 20-21 to AFR 19-20	
\$ 1,332,825	\$ 1,506,639	Instruction	5000
\$ (251,696)	\$ (7,002,892)	Student Support Services	6100
\$ 482,467	\$ (1,794,958)	Instructional Media Services	6200
\$ (51,588)	\$ 5,558	Instruction and Curriculum Dev. Srvcs	6300
\$ (312)	\$ 364,597	Instructional Staff Training Srvcs	6400
\$ 12,492	\$ (179,143)	Instruction-Related Technology	6500
\$ (4,149)	\$ 36,295	Board	7100
\$ -	\$ 1,316,798	General Administration	7200
\$ 81,643	\$ (411,139)	School Administration	7300
\$ 4,761,547	\$ 6,540,603	Facilities Acquisition and Cons	7400
\$ (2,571,327)	\$ (6,104,822)	Fiscal Services	7500
\$ (435)	\$ (6,265)	Food Services	7600
\$ 36,927	\$ 135,473	Central Services	7700
\$ 227,214	\$ 2,393,415	Student Transportation Services	7800
\$ 100,097	\$ (1,040,055)	Operation of Plant	7900
\$ 1,243,556	\$ (215,541)	Maintenance of Plant	8100
\$ (641,062)	\$ 105,916	Administrative Technology Services	8200
\$ 7,835,278	\$ 517,367	Community Services	9100
\$ (49,159)	\$ (262,302)	Debt Service	9200

\$	-	\$	-	Other Capital Outlay	9300
\$	12,544,319	\$	(4,094,456)	<b>TOTAL Expenditures</b>	

	<b>Total</b>	<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>
\$	60,595,203	\$ 32,604,521	\$ 4,405,843	\$ 693,286	\$ 21,797
\$	469,394	\$ 381,685	\$ 122,549	\$ (22,181)	\$ -
\$	278,566	\$ (80,126)	\$ 55,828	\$ (21,038)	\$ -
\$	558,199	\$ 237,809	\$ 125,734	\$ 174,961	\$ 579
\$	1,640,872	\$ 425,255	\$ 86,913	\$ 793,230	\$ 125
\$	292,913	\$ 211,864	\$ (19,079)	\$ 136,589	\$ (5,541)
\$	90,773	\$ 28,908	\$ 58,803	\$ 392	\$ -
\$	(113,053)	\$ (140,762)	\$ (39,838)	\$ 72,029	\$ (194)
\$	2,941,690	\$ 1,229,433	\$ 190,928	\$ 13,596	\$ 514
\$	1,740,253	\$ -	\$ -	\$ (1,152,674)	\$ -
\$	144,317	\$ 36,030	\$ 13,804	\$ 90,933	\$ (141)
\$	-	\$ -	\$ -	\$ -	\$ -
\$	1,914,566	\$ 650,391	\$ 434,177	\$ 773,252	\$ 45,330
\$	3,865,712	\$ 1,453,433	\$ 676,944	\$ 595,727	\$ 2,798,565
\$	10,188,256	\$ 521,850	\$ 115,917	\$ 1,511,894	\$ 7,677,981
\$	1,295,419	\$ 493,500	\$ 63,641	\$ (3,370)	\$ 126,469
\$	654,455	\$ 41,396	\$ 9,174	\$ 535,284	\$ -
\$	6,125,677	\$ 547,626	\$ 70,127	\$ (46,821)	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	<b>92,683,212</b>	\$ 38,642,813	\$ 6,371,465	\$ 4,145,089	\$ 10,665,484

	<b>Total</b>	<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>
\$	48,672,240	\$ 22,840,052	\$ 5,185,775	\$ (130,383)	\$ 45,163
\$	(655,263)	\$ (785,362)	\$ 108,514	\$ 5,852	\$ -
\$	462,381	\$ (12,983)	\$ 53,012	\$ 50,763	\$ -
\$	108,530	\$ (87,569)	\$ 155,904	\$ 23,975	\$ 635
\$	1,734,006	\$ 597,095	\$ 234,843	\$ 590,851	\$ 125
\$	168,956	\$ (54,504)	\$ 18,765	\$ 142,762	\$ (7,283)
\$	581,738	\$ 129,711	\$ 29,555	\$ 416,929	\$ -
\$	204,879	\$ 21,867	\$ 36,855	\$ 117,846	\$ (94)
\$	1,422,889	\$ 60,894	\$ 258,638	\$ 170,159	\$ 715
\$	(4,551,485)	\$ (46,219)	\$ (1,055)	\$ 1,450,138	\$ (17,374)
\$	324,635	\$ (27,483)	\$ 38,665	\$ 267,159	\$ (223)
\$	-	\$ -	\$ -	\$ -	\$ -
\$	1,411,368	\$ 120,623	\$ 425,337	\$ 583,107	\$ 32,557
\$	2,879,521	\$ 932,864	\$ 797,763	\$ 993,269	\$ (306,105)
\$	(1,286,348)	\$ 901,321	\$ 437,911	\$ (5,164,761)	\$ 3,740,375
\$	914,568	\$ 120,648	\$ 125,849	\$ 51,368	\$ 42,492
\$	1,400,891	\$ 105,744	\$ 32,031	\$ 793,996	\$ -
\$	6,165,023	\$ (299,194)	\$ 14,604	\$ 23,232	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	<b>59,958,528</b>	\$ 24,517,505	\$ 7,952,968	\$ 386,262	\$ 3,530,984

	<b>Total</b>	<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>
\$	48,517,669	\$ 33,735,574	\$ 3,879,745	\$ (8,062,774)	\$ 63,611
\$	989,627	\$ 500,087	\$ 191,377	\$ (142,262)	\$ -
\$	611,591	\$ 82,042	\$ 72,453	\$ 62,238	\$ -
\$	465,792	\$ 330,905	\$ 168,195	\$ (55,281)	\$ (285)
\$	1,224,932	\$ 212,204	\$ 94,229	\$ 527,916	\$ 125
\$	(280,894)	\$ (191,940)	\$ (38,317)	\$ (39,606)	\$ (8,579)
\$	594,915	\$ (94,269)	\$ (12,380)	\$ 707,035	\$ -
\$	209,936	\$ 88,627	\$ 88,084	\$ 22,125	\$ 500
\$	3,054,851	\$ 1,190,513	\$ 193,558	\$ 316,717	\$ 1,040
\$	8,172,851	\$ (26,714)	\$ (3,230)	\$ 5,389,001	\$ -
\$	344,409	\$ 92,288	\$ 38,626	\$ 175,027	\$ 26
\$	-	\$ -	\$ -	\$ -	\$ -
\$	1,694,591	\$ 603,476	\$ 430,437	\$ 470,599	\$ 20,647
\$	4,438,243	\$ 895,484	\$ 696,057	\$ 448,052	\$ 2,392,941
\$	6,011,315	\$ 1,122,991	\$ 379,744	\$ 1,266,453	\$ 2,589,555
\$	1,337,601	\$ 568,452	\$ 171,360	\$ 288,709	\$ 23,741
\$	760,742	\$ (27,351)	\$ (35,751)	\$ 727,861	\$ -
\$	7,603,781	\$ 592,817	\$ 101,541	\$ (2,546)	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	(2,162,419)	\$ -	\$ -	\$ -	\$ -
\$	<b>83,589,534</b>	\$ 39,675,186	\$ 6,415,729	\$ 2,099,263	\$ 5,083,322

	<b>Total</b>	<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>
\$	63,934,248	\$ 32,257,912	\$ 4,528,089	\$ 4,511,616	\$ 33,749
\$	1,913,210	\$ 1,290,912	\$ 445,649	\$ (3,091)	\$ -
\$	534,052	\$ (23,552)	\$ 44,687	\$ 22,653	\$ -
\$	319,548	\$ 220,738	\$ 125,676	\$ (44,718)	\$ 105
\$	691,506	\$ 321,475	\$ 112,036	\$ 241,159	\$ 125
\$	(220,884)	\$ (259,916)	\$ (6,673)	\$ (23,722)	\$ (422)
\$	(252,447)	\$ 94,320	\$ 95,200	\$ (402,899)	\$ -
\$	3,829,070	\$ 502,142	\$ 147,365	\$ 19,292	\$ 100
\$	1,538,303	\$ 85,295	\$ 129,115	\$ 342,998	\$ 3,406
\$	4,686,601	\$ 3,717	\$ (1,813)	\$ (785,014)	\$ -
\$	502,210	\$ 256,250	\$ 104,037	\$ 168,824	\$ 186
\$	-	\$ -	\$ -	\$ -	\$ -
\$	2,253,489	\$ 361,325	\$ 403,128	\$ 1,238,173	\$ 13,005
\$	9,497,071	\$ 2,097,221	\$ 735,472	\$ (681,607)	\$ 4,749,640
\$	8,443,069	\$ 1,038,705	\$ 418,603	\$ 3,345,057	\$ 3,144,731
\$	4,766,304	\$ 573,243	\$ 167,503	\$ 4,138,776	\$ 84,354
\$	1,892,724	\$ (92,242)	\$ 19,629	\$ 171,891	\$ -
\$	9,340,414	\$ 1,322,004	\$ 335,307	\$ (18,548)	\$ -
\$	3,352	\$ -	\$ -	\$ -	\$ -
\$	(1,575,433)	\$ -	\$ -	\$ -	\$ -

\$ 112,096,408 \$ 40,049,549 \$ 7,803,010 \$ 12,240,840 \$ 8,028,978

	<b>Total</b>	<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch-300</b>	<b>Engy-400</b>
\$	84,321,537	\$ 52,244,011	\$ 5,183,808	\$ (683,930)	\$ 54,241
\$	1,659,112	\$ 429,984	\$ 232,758	\$ 164,012	\$ -
\$	639,028	\$ 164	\$ 60,284	\$ 118,532	\$ -
\$	355,508	\$ 275,545	\$ 137,375	\$ (70,297)	\$ 177
\$	1,417,965	\$ 549,874	\$ 147,752	\$ 401,611	\$ 125
\$	156,645	\$ 66,289	\$ 30,742	\$ 80,423	\$ (2,223)
\$	321,168	\$ 262,865	\$ 136,114	\$ (86,154)	\$ -
\$	268,610	\$ 21,171	\$ 75,336	\$ 49,124	\$ -
\$	4,104,159	\$ 2,050,879	\$ 317,864	\$ 692,125	\$ 3,392
\$	2,774,640	\$ 11,787	\$ 2,668	\$ (15,404)	\$ -
\$	506,507	\$ 240,070	\$ 45,714	\$ 196,070	\$ (16)
\$	-	\$ -	\$ -	\$ -	\$ -
\$	942,562	\$ 723,959	\$ (604,994)	\$ 616,232	\$ 10,394
\$	11,672,543	\$ 4,590,245	\$ 1,555,484	\$ 261,980	\$ 3,944,046
\$	20,034,763	\$ 1,679,411	\$ 504,566	\$ 10,371,888	\$ 3,787,350
\$	2,358,642	\$ 1,082,422	\$ 265,558	\$ 1,226,751	\$ 37,169
\$	317,457	\$ (114,596)	\$ (15,195)	\$ 420,286	\$ -
\$	9,882,925	\$ 2,018,897	\$ 351,190	\$ (20,534)	\$ -
\$	-	\$ -	\$ -	\$ -	\$ -
\$	(973,076)	\$ -	\$ -	\$ -	\$ -
\$	<b>140,760,693</b>	\$ 66,132,977	\$ 8,427,025	\$ 13,722,715	\$ 7,834,654

	<b>Total</b>	<b>Sal-100</b>	<b>Ben-200</b>	<b>Prch Serv-300</b>	<b>Engy-400</b>
	19.68%	21.21%	14.44%	-2.32%	462.07%
	-58.12%	6.65%	16.25%	35.81%	#DIV/0!
	-23.64%	-0.04%	15.98%	127.34%	#DIV/0!
	5.30%	1.46%	13.41%	130.87%	869.57%
	20.94%	5.86%	13.95%	66.61%	#DIV/0!
	-22.31%	-9.33%	0.55%	-84.89%	86.71%
	26.56%	36.99%	53.61%	-7.30%	#DIV/0!
	35.55%	0.68%	19.76%	168.62%	#DIV/0!
	8.90%	4.12%	12.04%	120.66%	414.06%
	135.61%	4.26%	13.54%	2905.49%	#DIV/0!
	-193.11%	5.37%	12.82%	127.35%	0.00%
	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
	7.04%	11.99%	27.51%	-24.92%	119.81%
	41.36%	14.75%	22.50%	11.65%	186.07%
	39.17%	8.07%	16.72%	26.55%	131.53%
	-71.87%	7.56%	14.99%	25.09%	-5172.86%
	2.13%	1.34%	12.97%	84.62%	#DIV/0!
	251.68%	47.46%	80.57%	67.28%	#DIV/0!
	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

0.00%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
17.22%	16.33%	15.43%	6.69%	67.42%

<b>MatSup-500</b>	<b>CapOut-600</b>	<b>Other-700</b>
\$ 21,170,221	\$ 3,751,136	\$ (2,051,600)
\$ 62,510	\$ 3,093	\$ (78,262)
\$ 63,819	\$ 256,963	\$ 3,119
\$ 42,142	\$ 1	\$ (23,028)
\$ 338,844	\$ 2,305	\$ (5,800)
\$ -	\$ 108	\$ (31,028)
\$ 3,815	\$ -	\$ (1,145)
\$ 4,952	\$ -	\$ (9,240)
\$ 1,394,322	\$ 110,730	\$ 2,167
\$ 8,798	\$ 2,884,130	\$ -
\$ 1,934	\$ 36	\$ 1,721
\$ -	\$ -	\$ -
\$ (76,283)	\$ 78,113	\$ 9,586
\$ (636,590)	\$ 290,220	\$ (1,312,587)
\$ 39,191	\$ 25,769	\$ 295,654
\$ 237,840	\$ 369,199	\$ 8,139
\$ (11,878)	\$ 63,564	\$ 16,915
\$ (69,135)	\$ 5,419,651	\$ 204,229
\$ -	\$ -	\$ -
\$ -	\$ (2,591,064)	\$ -
\$ 22,574,502	\$ 10,663,955	\$ (2,971,161)

<b>MatSup-500</b>	<b>CapOut-600</b>	<b>Other-700</b>
\$ 20,695,693	\$ 2,744,997	\$ (2,709,058)
\$ 88,230	\$ 7,107	\$ (79,604)
\$ 101,126	\$ 268,490	\$ 1,974
\$ 38,459	\$ 804	\$ (23,677)
\$ 235,769	\$ 827	\$ 74,497
\$ (889)	\$ 70,374	\$ (270)
\$ 3,140	\$ -	\$ 2,403
\$ 2,378	\$ (3,395)	\$ 29,421
\$ 889,937	\$ 71,883	\$ (29,337)
\$ (238,638)	\$ (5,698,337)	\$ -
\$ 1,554	\$ 7,433	\$ 37,530
\$ -	\$ -	\$ -
\$ 169,977	\$ 51,928	\$ 27,838
\$ 1,086,689	\$ 277,067	\$ (902,026)
\$ 17,908	\$ (1,638,519)	\$ 419,417
\$ 258,718	\$ 304,984	\$ 10,509
\$ 488	\$ 461,249	\$ 7,383
\$ (247,972)	\$ 6,481,317	\$ 193,036
\$ -	\$ -	\$ -
\$ -	\$ (1,889,209)	\$ -
\$ 23,102,565	\$ 1,518,999	\$ (2,939,964)

<b>MatSup-500</b>	<b>CapOut-600</b>	<b>Other-700</b>
\$ 18,921,786	\$ 2,350,534	\$ (2,370,807)
\$ 96,548	\$ 22,235	\$ 321,642
\$ 74,055	\$ 312,499	\$ 8,304
\$ 11,253	\$ 2,073	\$ 8,933
\$ 246,778	\$ 447	\$ 143,233
\$ (1,810)	\$ (642)	\$ -
\$ 3,358	\$ -	\$ (8,829)
\$ (23,287)	\$ (1,027)	\$ 34,913
\$ 1,264,590	\$ 60,452	\$ 27,980
\$ 48,538	\$ 8,353,827	\$ (5,588,571)
\$ 660	\$ (93)	\$ 37,875
\$ -	\$ -	\$ -
\$ 91,292	\$ 76,358	\$ 1,782
\$ (137,615)	\$ 174,308	\$ (30,984)
\$ 175,626	\$ 16,831	\$ 460,115
\$ 267,276	\$ 20,494	\$ (2,431)
\$ 4,500	\$ 89,035	\$ 2,449
\$ (52,524)	\$ 6,725,226	\$ 239,267
\$ -	\$ -	\$ -
\$ -	\$ (2,162,419)	\$ -
\$ 20,991,024	\$ 16,040,137	\$ (6,715,127)

<b>MatSup-500</b>	<b>CapOut-600</b>	<b>Other-700</b>
\$ 21,616,056	\$ 1,879,728	\$ (892,902)
\$ 10,812	\$ (3,154)	\$ 172,082
\$ 64,043	\$ 418,040	\$ 8,181
\$ 5,068	\$ 2,489	\$ 10,191
\$ 278,093	\$ 447	\$ (261,829)
\$ 6,266	\$ 63,583	\$ -
\$ 649	\$ -	\$ (39,717)
\$ 41,525	\$ (305)	\$ 3,118,951
\$ 907,059	\$ 79,195	\$ (8,765)
\$ 1,395	\$ 5,085,926	\$ 382,390
\$ (2,680)	\$ 275	\$ (24,682)
\$ -	\$ -	\$ -
\$ 129,130	\$ 35,384	\$ 73,345
\$ 441,033	\$ 161,906	\$ 1,993,407
\$ 86,284	\$ 5,927	\$ 403,762
\$ 397,949	\$ (598,818)	\$ 3,296
\$ 11,239	\$ 1,759,363	\$ 22,844
\$ 69,914	\$ 7,329,009	\$ 302,728
\$ -	\$ -	\$ 3,352
\$ -	\$ (1,575,433)	\$ -

\$ 24,063,834 \$ 14,643,562 \$ 5,266,636

MatSup-500	CapOut-600	Other-700
\$ 24,909,806	\$ 2,233,991	\$ 379,610
\$ 1,118,380	\$ (10,008)	\$ (276,015)
\$ 67,768	\$ 382,015	\$ 10,264
\$ 5,333	\$ 1,294	\$ 6,081
\$ 215,991	\$ (1,310)	\$ 103,921
\$ (14,895)	\$ (3,691)	\$ -
\$ 3,239	\$ -	\$ 5,104
\$ 43,823	\$ 1,443	\$ 77,713
\$ 927,652	\$ 77,266	\$ 34,980
\$ 2,063	\$ 1,953,281	\$ 820,245
\$ (1,236)	\$ (360)	\$ 26,265
\$ -	\$ -	\$ -
\$ 147,903	\$ 30,865	\$ 18,205
\$ 579,127	\$ 67,808	\$ 673,853
\$ 3,190,677	\$ 45,819	\$ 455,051
\$ 139,245	\$ (423,159)	\$ 30,656
\$ 6,575	\$ -	\$ 20,387
\$ 27,977	\$ 7,223,902	\$ 281,494
\$ -	\$ -	\$ -
\$ -	\$ (869,762)	\$ (103,314)
\$ 31,369,428	\$ 10,709,393	\$ 2,564,501

MatSup-500	CapOut-600	Other-700
157.09%	462.98%	17.18%
-6951.32%	-533.74%	-387.12%
-419.43%	900.58%	-35628.38%
-56.81%	-7465.70%	197.46%
787.94%	-17.74%	203.22%
-22.31%	301.09%	-66349.26%
-2013.32%	#DIV/0!	120.73%
248.40%	0.00%	295.64%
386.46%	169.36%	-1977.01%
-95660.43%	185.18%	106.55%
81.32%	-591109.66%	-97443.29%
#DIV/0!	#DIV/0!	#DIV/0!
280.91%	3230.69%	197.53%
112.20%	391.53%	132.90%
-55.68%	75.45%	-396.91%
-47.92%	193.98%	-837.25%
-13092.95%	#DIV/0!	181.32%
158.62%	15938.64%	197.24%
#DIV/0!	#DIV/0!	#DIV/0!

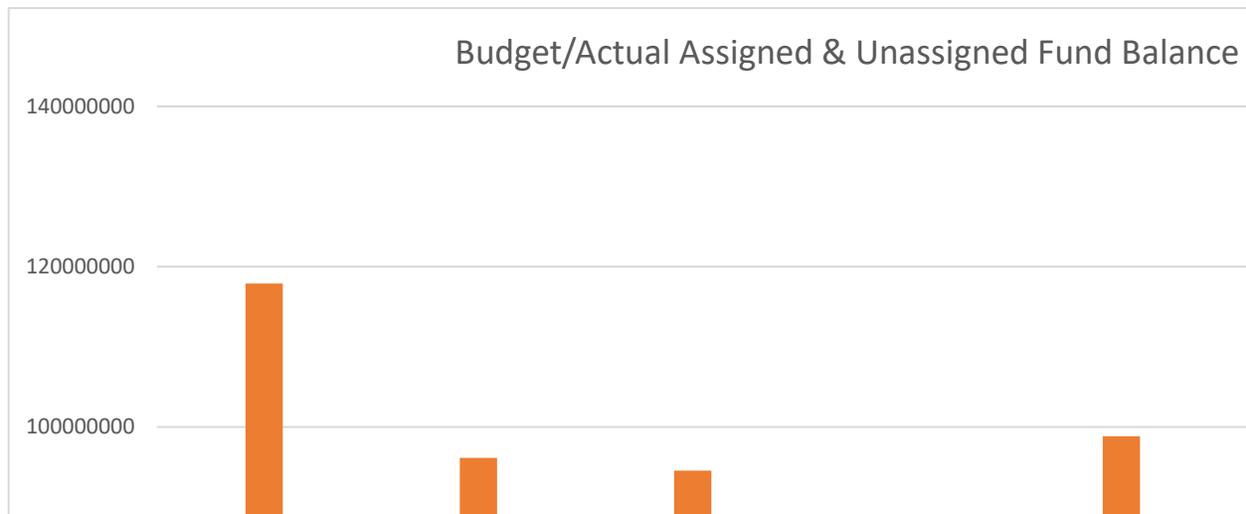
#DIV/0!	0.00%	0.00%
51.76%	263.14%	-20.48%

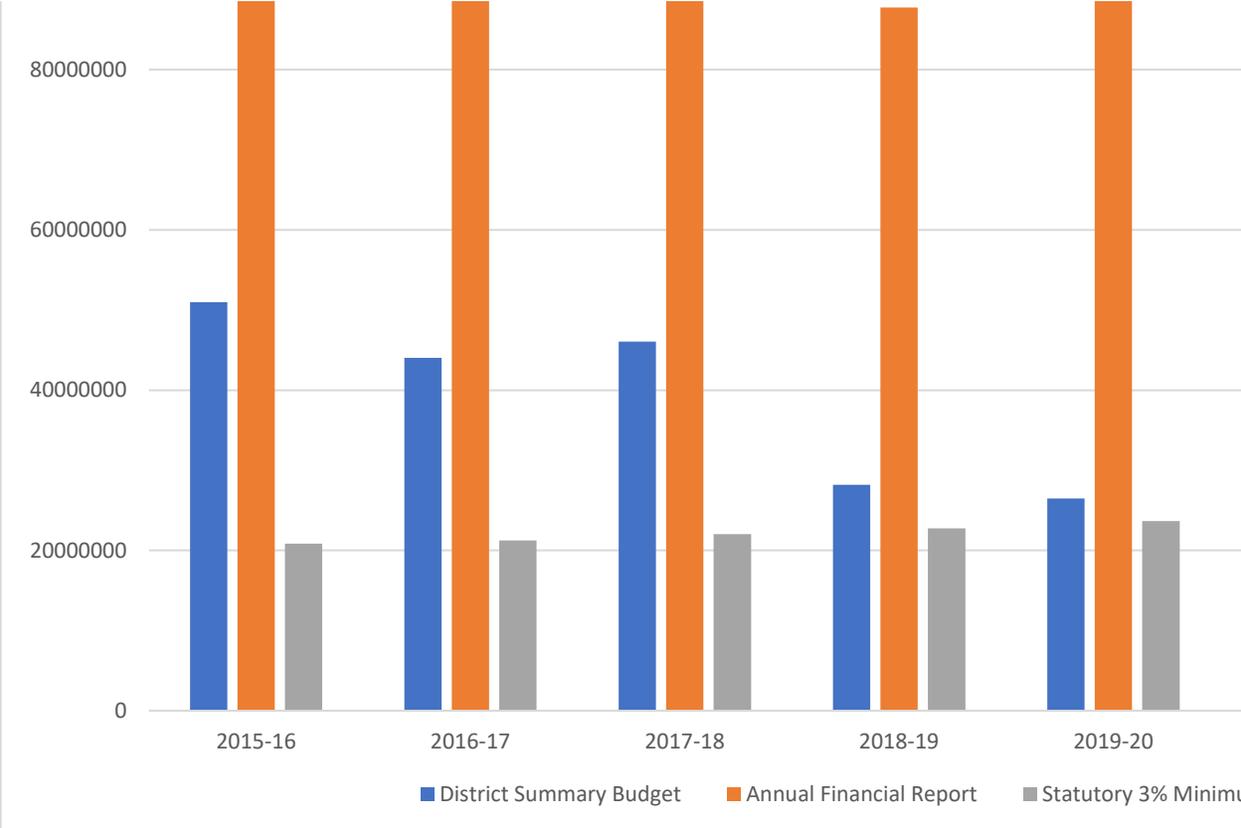
District Summary Budget	2015-16	2016-17	2017-18
<b>ESE 139</b>			
Assigned Fund Balance (2740)	\$ 46,000,000	\$ 39,056,789	\$ 40,056,789
Unassigned Fund Balance (2750)	\$ 5,000,000	\$ 5,000,000	\$ 6,000,000
Total Assigned/Unassigned	\$ 51,000,000	\$ 44,056,789	\$ 46,056,789
Total Revenues (3000)	\$686,056,775	\$ 707,361,088	\$ 729,266,944
Financial Condition Ratio	7.43%	6.23%	6.32%
3% of Total Revenues	\$20,581,703	\$21,220,833	\$21,878,008
"Cushion"	\$30,418,297	\$22,835,956	\$24,178,781

Annual Financial Report	2015-16	2016-17	2017-18
<b>ESE 348 K-1</b>			
Assigned Fund Balance (2740)	\$ 1,685,017	\$ 4,628,387	\$ 4,899,053
Unassigned Fund Balance (2750)	\$ 116,229,361	\$ 91,503,192	\$ 89,651,157
Total Assigned/Unassigned	\$ 117,914,378	\$ 96,131,579	\$ 94,550,210
Total Revenues (3000)	\$ 695,092,415	\$ 708,689,396	\$ 734,463,343
Financial Condition Ratio	16.96%	13.56%	12.87%
3% of Total Revenues	\$ 20,852,772	\$ 21,260,682	\$ 22,033,900
"Cushion"	\$ 97,061,606	\$ 74,870,897	\$ 72,516,310

Financial Condition Ratio	2015-16	2016-17	2017-18
District Summary Budget	7.43%	6.23%	6.32%
Annual Financial Report	16.96%	13.56%	12.87%
Statutory 3% Minimum	3%	3%	3%

Total Assigned/Unassigned	2015-16	2016-17	2017-18
District Summary Budget	\$ 51,000,000	\$ 44,056,789	\$ 46,056,789
Annual Financial Report	\$ 117,914,378	\$ 96,131,579	\$ 94,550,210
Statutory 3% Minimum	\$ 20,852,772	\$ 21,260,682	\$ 22,033,900



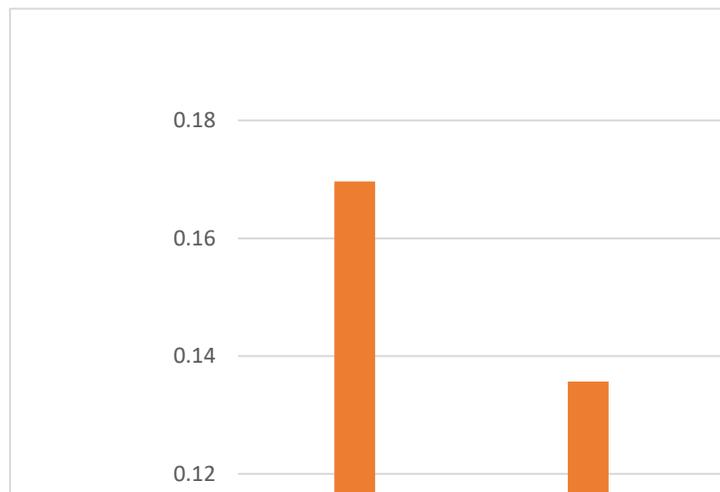
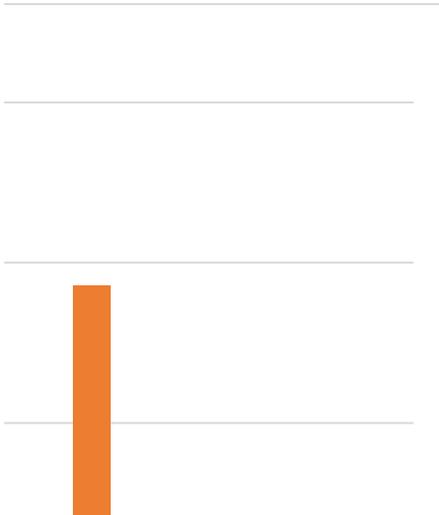


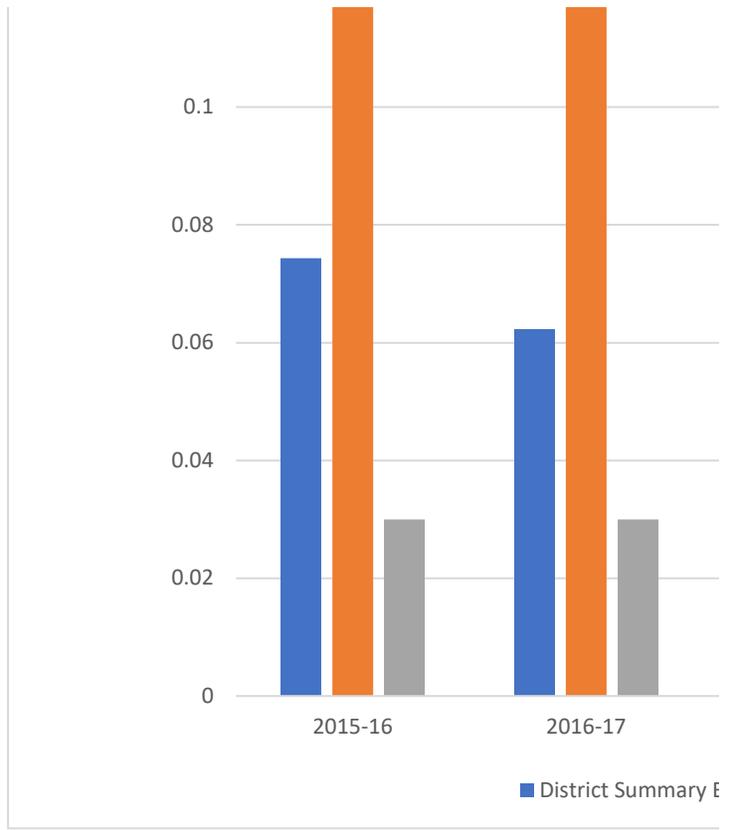
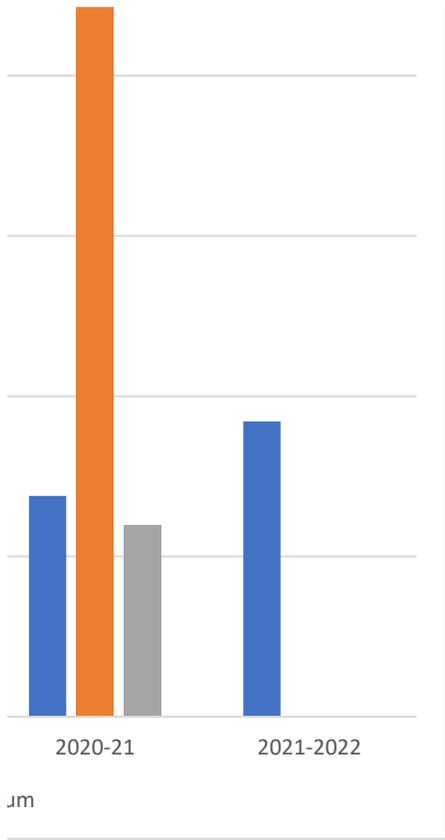
2018-19	2019-20	2020-21	2021-2022
\$ 23,000,000	\$ 23,400,000	\$ 24,000,000	\$ 25,000,000
\$ 5,187,510	\$ 3,097,890	\$ 3,568,151	\$ 11,852,820
\$ 28,187,510	\$ 26,497,890	\$ 27,568,151	\$ 36,852,820
\$ 742,182,994	\$ 775,378,220	\$ 801,095,306	\$ 806,167,617
3.80%	3.42%	3.44%	4.57%
\$22,265,490	\$23,261,347	\$24,032,859	\$24,185,029
\$5,922,020	\$3,236,543	\$3,535,292	\$12,667,792

2018-19	2019-20	2020-21	2021-2022
\$ 3,732,402	\$ 468,968	\$ 5,385,855	
\$ 84,037,049	\$ 98,376,858	\$ 111,704,335	
\$ 87,769,451	\$ 98,845,826	\$ 117,090,190	\$ -
\$ 758,091,610	\$ 788,686,942	\$ 796,861,654	
11.58%	12.53%	14.69%	#DIV/0!
\$ 22,742,748	\$ 23,660,608	\$ 23,905,850	\$ -
\$ 65,026,703	\$ 75,185,218	\$ 93,184,340	\$ -

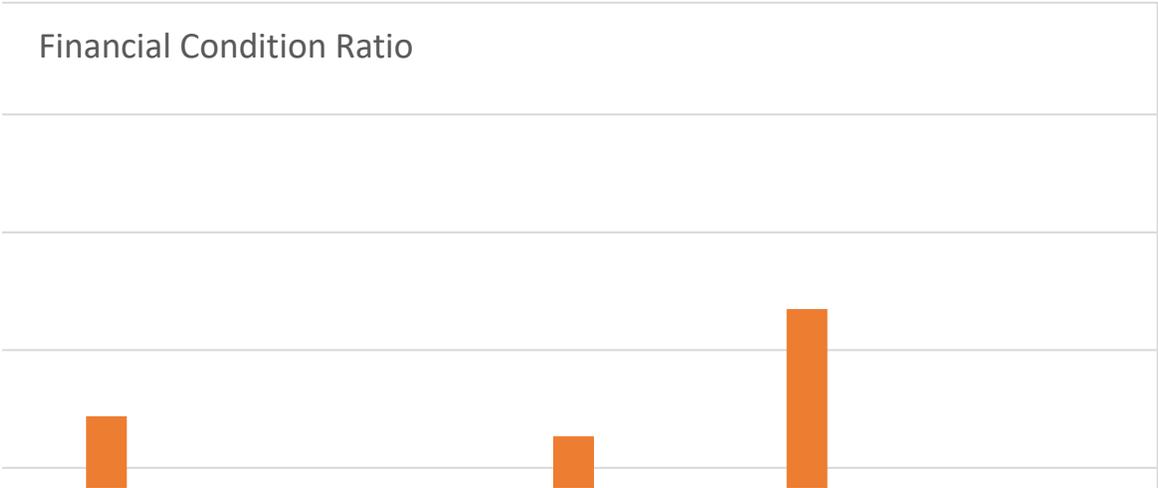
2018-19	2019-20	2020-21	2021-2022
3.80%	3.42%	3.44%	4.57%
11.58%	12.53%	14.69%	#DIV/0!
3%	3%	3%	

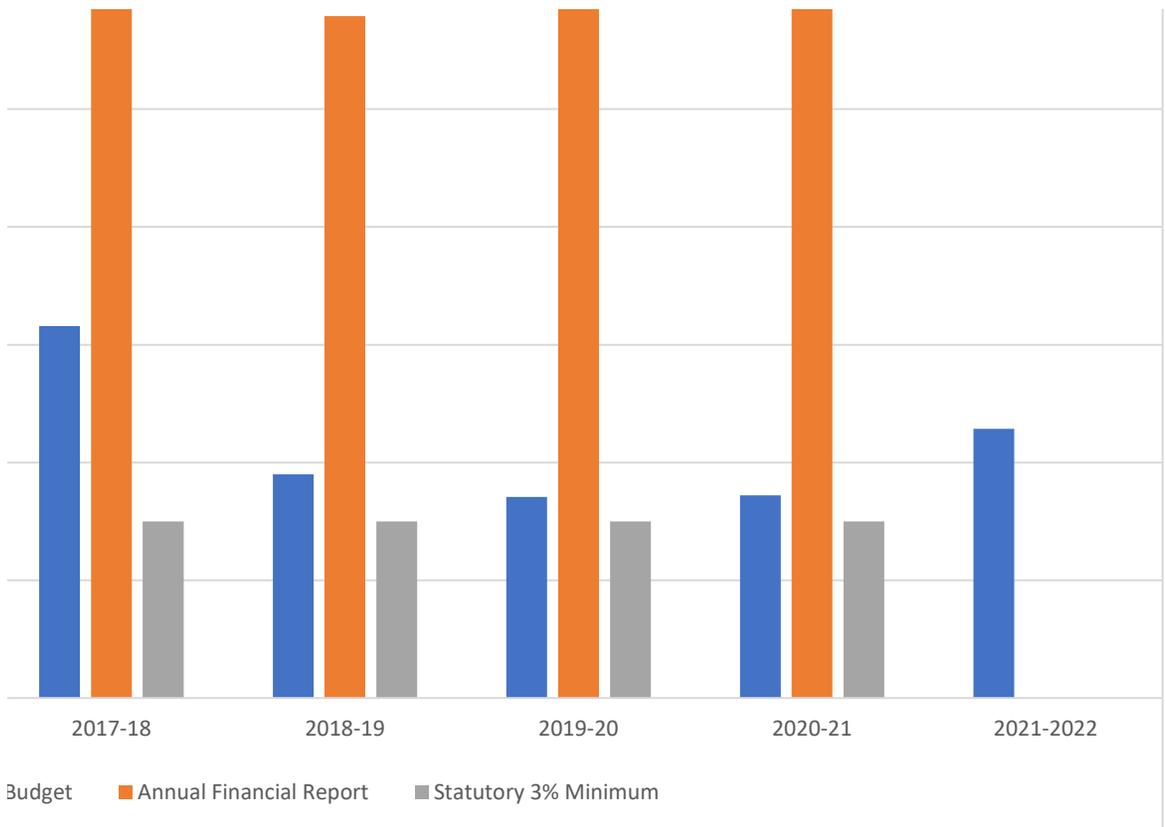
2018-19	2019-20	2020-21	2021-2022
\$ 28,187,510	\$ 26,497,890	\$ 27,568,151	\$ 36,852,820
\$ 87,769,451	\$ 98,845,826	\$ 117,090,190	
\$ 22,742,748	\$ 23,660,608	\$ 23,905,850	





Financial Condition Ratio





**2021-22 Budgeted Amount For Salary Increase:  
Example at \$4,000**

Actual amount spent on "Instruction" salaries last year

Amount budgeted for "Instruction" salaries this year

Increase (i.e. amount planning to spend above last year)

Anticipated 2021-22 increase per teacher

Number of employees in TALC Bargaining Unit

Cost of TALC increase

Equal 2021-22 increase per SPALC employee

Number of employees in SPALC Bargaining Unit

Cost of SPALC Increase

Total cost of 2021-22 Increases

Amount over budgeted after increases

S:

\$286,945,887

\$347,800,185

\$60,854,298

\$4,000

5,947

\$23,788,000

\$4,000

4,281

\$17,124,000

\$40,912,000

\$19,942,298

**MATERIALS & SUPPLIES OBJECT AND INSTRUCTIONAL MATE**

<b>Year</b>	<b>Budget</b>	<b>AFR</b>	<b>Difference</b>
2016-17	\$28,708,497	\$7,538,276	\$21,170,221
2017-18	\$31,245,543	\$10,549,850	\$20,695,693
2018-19	\$31,578,948	\$12,657,162	\$18,921,786
2019-20	\$32,614,784	\$10,998,728	\$21,616,056
2020-21	\$39,452,399	\$14,542,593	\$24,909,806
2021-22	\$37,387,459		

<b>RIALS CATEGORICAL</b>	
<b>Categorical Expended</b>	<b>Categorical Unexpended</b>
\$2,799,764	\$7,103,529
\$5,610,792	\$8,525,501
\$6,967,451	\$8,789,284
\$6,698,783	\$9,439,357
\$11,428,417	\$5,086,578