

Annual Comprehensive Financial Report

For the Year Ended June 30, 2021



THE SCHOOL DISTRICT OF LEE COUNTY, FLORIDA

VISION: To be a world-class school system

The School District of Lee County Fort Myers, Florida

ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR FISCAL YEAR ENDED JUNE 30, 2021

Prepared by: Financial Accounting Department

THE SCHOOL DISTRICT OF LEE COUNTY, FLORIDA

ANNUAL COMPREHENSIVE FINANCIAL REPORT FOR FISCAL YEAR ENDED JUNE 30, 2021

Table of Contents

Introductory Section

Letter of Transmittal 1
Board Members and Superintendent
Superintendent and Principal District Officials9
Organizational Chart10
ASBO Certificate of Excellence
GFOA Certificate of Achievement
Financial Section
Independent Auditor's Report
Management's Discussion and Analysis17
Basic Financial Statements:
Governmental-Wide Financial Statements
Statement of Net Position33
Statement of Activities
Fund Financial Statements
Balance Sheet – Governmental Funds
Reconciliation of the Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position

Financial Section (continued)

Basic Financial Statements (continued)

Fund Financial Statements

	Statement of Revenues, Expenditures, and Changes in Fund Balances – Governmental Funds	37
	Reconciliation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Government-Wide Statement of Activities	38
	Statement of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual – General Fund	39
	Statement of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual – Federal Education Stabilization – Special Revenue Fund	40
	Statement of Net Position – Proprietary Funds	41
	Statement of Revenues, Expenses, and Changes in Fund Net Position – Proprietary Funds	42
	Statement of Cash Flows – Proprietary Funds	43
	Notes to the Basic Financial Statements	44
Requi	red Supplementary Information:	
	Schedule of Changes in the District's Total Other Postemployment Benefits Liability and Related Ratios	91
	Schedule of District's Proportionate Share of the Net Pension Liability - Florida Retirement System Pension Plan	
	Schedule of District Contributions – Florida Retirement System Pension Plan	93
	Schedule of District's Proportionate Share of the Net Pension Liability - Health Insurance Subsidy Pension Plan	
	Schedule of District Contributions – Health Insurance Subsidy Pension Plan	95

Financial Section (continued)

Notes to the Required Su	pplementary Information	96
Other Supplementary Info	ormation:	
Combining and Inc	dividual Fund Statements and Schedules	
Combining	Balance Sheet – Nonmajor Governmental Funds 10	00
	Statement of Revenues, Expenditures, and Fund Balances – Nonmajor Governmental Funds. 10) 1
Schedules of Reve Budget to Actual:	enues, Expenditures, and Changes in Fund Balances	; —
Debt Servic	e Fund – Certificates of Participation10	ງ2
Debt Service	e Fund – ARRA Economic Stimulus10	03
Capital Pro	ects Fund – Local Capital Improvement Tax 10	Э4
•	ects Fund – Certificates of Participation/Impact Fees s	
Special Rev	venue Fund – Contracted Programs10	Э6
Special Rev	venue Fund – Food Service10	Э7
Special Rev	venue Fund – Other Programs10	38
Debt Service	e Fund – SBE/COBI Bonds10	9
Capital Pro	ects Fund – Capital Outlay and Debt Service 1	10
Proprietary Fund - Interna	al Service Funds	
Combining Statem	ent of Net Position – Internal Service Funds 1	12
	nent of Revenues, Expenses, and Changes on – Internal Service Funds1	13
Combining Statem	ent of Cash Flows – Internal Service Funds 1	14

Financial Section (continued)

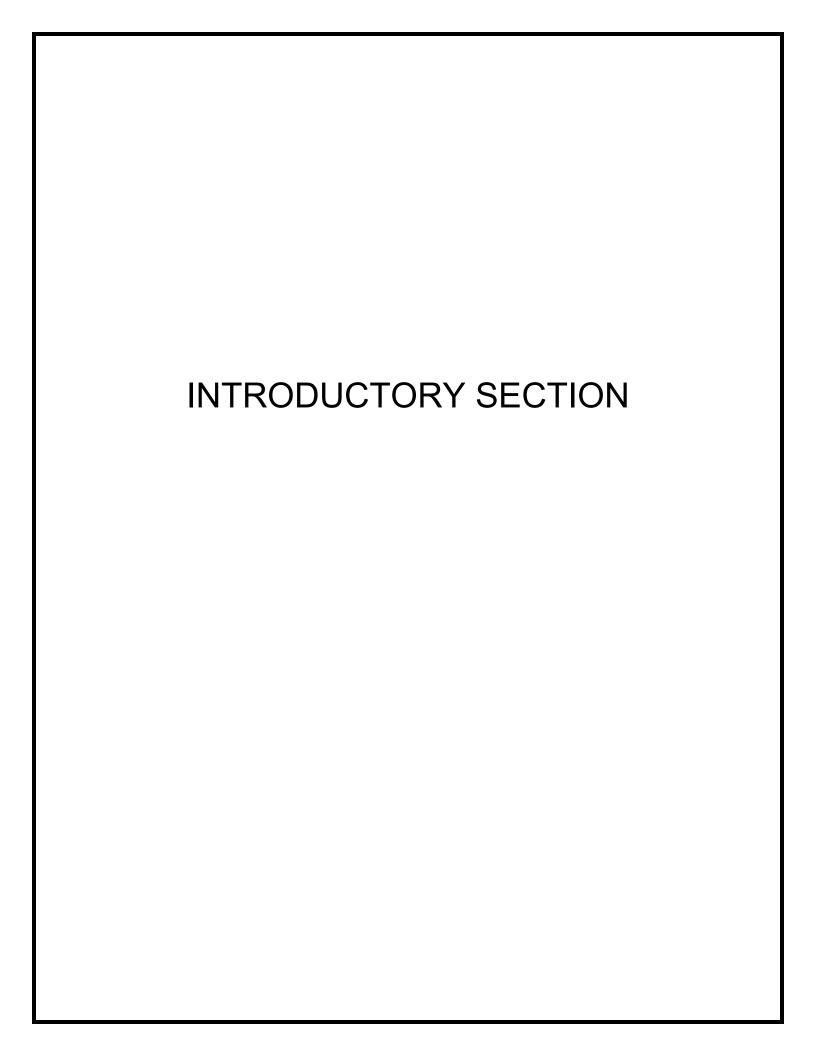
Component	ιU	ทาแร
-----------	----	------

Com	bining Statement of Net Position	116
Com	bining Statement of Activities	122
	Statistical Section	
Table 1:	Net Position by Component	127
Table 2:	Changes in Net Position	128
Table 3:	Fund Balances of Governmental Funds	129
Table 4:	Changes in Fund Balances - Governmental Funds	130
Table 5:	Assessed and Estimated Actual Value of Taxable Property	132
Table 6:	Property Tax Rates – Direct and Overlapping Governments	133
Table 7:	Principal Property Taxpayers	134
Table 8:	Property Tax Levies and Collections	135
Table 9:	Ratios of Outstanding Debt by Type	136
Table 10:	Computation of Legal Debt Margin	137
Table 11:	Direct and Overlapping Governmental Activities Debt	138
Table 12:	Pledged-Revenue Coverage	139
Table 13:	Demographic Statistics	140
Table 14:	Principal Employers	141
Table 15:	Number of Full-time Personnel	142
Table 16:	Teachers' Base Salaries	143
Table 17:	Operating Statistics	144

Statistical Section (continued)

Table 18:	Food Service Operating Data
Table 19:	School Building Information
Other Inde	ependent Auditor's Reports, Schedules, and Other Information
and on Comp Statements F	Auditor's Report on Internal Control over Financial Reporting pliance and Other Matters Based on an Audit of Financial Performed in Accordance with <i>Government Auditing</i>
and on Interr Expenditures	Auditor's Report on Compliance for each Major Federal Program nal Control over Compliance and Report on the Schedule of s of Federal Awards required by the Uniform
Schedule of	Findings and Questioned Costs
Schedule of	Expenditures of Federal Awards164
Independent	Auditor's Management Letter
Independent	Accountant's Report

This page intentionally left blank.





THE SCHOOL DISTRICT OF LEE COUNTY

December 16, 2021

District School Board of Lee County 2855 Colonial Boulevard Fort Myers, FL 33966-1012

Dear Chairman, School Board Members, and Citizens of Lee County:

After the close of each fiscal year, State law requires that all local governments publish a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) in the United States of America and audited by the Florida Auditor General, or a firm of licensed certified public accountants, in accordance with auditing standards generally accepted in the United States of America. Pursuant to this requirement, we hereby issue the Annual Comprehensive Financial Report (ACFR) of the School District of Lee County (the District) for the fiscal year ended June 30, 2021.

This report consists of management's representations concerning the finances of the District. Management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, District management has established a system of internal controls designed to protect the District's assets from loss, theft, or misuse, and to compile sufficient reliable information for the preparation of the District's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh the benefits, the District's system of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The accounting firm MSL, P.A. conducted the audit for the fiscal year ended June 30, 2021. The goal of the independent audit was to provide reasonable assurance that the financial statements of the District for the fiscal year ended June 30, 2021, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement

presentation. The independent auditor concluded that there was a reasonable basis for rendering an unmodified opinion on the District's basic financial statements for the fiscal year ended June 30, 2021. The auditor's report is presented as the first component in the Financial Section of this report.

The independent audit of the District's financial statements included the federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The District is required to undergo an annual Single Audit in conformity with the provisions of the Single Audit Act of 1996; and the United States Office of Management and Budget Title 2 U.S. Code of Federal Regulations, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards. The standards governing Single Audit engagements require the independent auditor to report on the fair presentation of the financial statements and on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. Information related to this Single Audit, including the schedule of expenditures of federal awards, schedule of findings and questioned costs, summary schedule of prior audit findings, and the independent auditor's reports on internal control and on compliance with applicable requirements, are included in the Other Independent Auditor's Reports, Schedules and Other Information section of this report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This Letter of Transmittal is designed to complement the MD&A and should be read in conjunction with it. The District's MD&A can be found immediately following the Auditor's Report.

Profile of the Government

The District and its governing board were created pursuant to Section 4, Article IX, of the Constitution of the State of Florida. The District is an independent taxing and reporting entity managed, controlled, operated, administered, and supervised by District officials in accordance with Chapter 1001.42, Florida Statutes. The District School Board of Lee County (the Board) consists of seven elected officials responsible for the adoption of policies that govern the operation of the District's public schools. The appointed Superintendent of Schools (the Superintendent) is the executive officer of the Board and is responsible for the administration and management of the schools within the applicable parameters of Florida Statutes, State Board of Education rules, and School Board policies. State Board of Education, Rule 6A-1.001, Florida Administration Code, designates specific responsibility to the Superintendent for maintaining a uniform system of records and accounts.

The geographic boundaries of the District are the same as those of Lee County, (the County), which was founded in 1887 and named in honor of General Robert

E. Lee. The County is located on the Gulf Coast of Florida, encompasses approximately 811 square miles, including several small islands in the Gulf of Mexico, and is bordered by Charlotte County to the north, Hendry County to the east, and Collier County to the south. Lee County's estimated population in 2021 is 790,767 people.

The report includes all funds of the District, the Lee County School Board Leasing Corporation, the Foundation for Lee County Public Schools (the Foundation), and 18 charter schools, all of which comprise the reporting entity. The Lee County School Board Leasing Corporation was formed by the School Board to be the lessor in connection with financing the acquisition and/or construction of certain educational facilities. The Foundation is a separate, not-for-profit corporation organized and operated as a direct-support organization. The Foundation's purpose is exclusively educational and charitable for the constituents of Lee County. Charter schools are public schools operating under performance contracts with the Board. The Foundation and applicable charter schools are included as aggregate discretely presented component units.

The District provides a full range of educational programs. These include prekindergarten, kindergarten through 12th grade, basic and enrichment programs, and exceptional student education. The District also provides vocational and adult programs.

During the 2020-21 fiscal year, the District operated 94 schools and programs comprised of 49 elementary schools, 16 middle schools, 14 high schools, 15 specialized schools and programs, and reported student enrollment of 95,211. The District plans to open one new high school in the 2021-22 fiscal year. To better serve schools and students, the District is divided into three geographic learning communities. In addition, the District sponsored 18 charter schools that are component units of the District and does not plan to sponsor any new charter schools during the 2021-22 fiscal year. The charter schools are separate not-for-profit corporations organized and operated under Section 1002.33, Florida Statutes. The charter schools are funded by the state based on their weighted full-time equivalent student count and receive this funding through the District. The projected enrollment for fiscal year 2021-21 is 97,504. The District owns and maintains nearly 13.2 million square feet of buildings with an average age of 40.1 years.

The District maintains budgetary controls, the objective of which is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board. Activities of all governmental fund types are included in the annual appropriated budget. Project-length financial plans are adopted for the Capital Projects Funds. The level of budgetary control (that is, the level at which expenditures cannot exceed the appropriated amount) is established at the function level.

Budgetary information is integrated into the accounting system and, to facilitate budgetary control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at year-end and encumbrances outstanding are honored from the subsequent year's appropriations.

In order to provide budgetary control for salaries, the District utilizes a centralized position control system. On an annual basis, the Board adopts a District staffing plan that establishes teacher positions based generally on student populations served. Additionally, support and administrative positions are created based on established criteria.

The District's vision is to be a world class district and its mission is to ensure each student achieves his/her highest personal potential.

Economic Condition and Outlook

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the District operates.

Lee County is part of the Fort Myers—Cape Coral Metropolitan Statistical Area with an annual growth rate of 2.6 percent. The County's population has increased from 625,310 in 2011 to 790,767 in 2021, an increase of 26.5 percent. This compares to a 16.6 percent increase for Florida overall and a 6.6 percent increase for the nation.

Growth is projected to continue at a slower rate for the next five years, increasing the population in the County to over 894,597 by 2030, and to more than 1,500,000 in the Southwest Florida area in general. Lee County has emerged in recent years as a dynamic destination for businesses. In 2014, Florida was voted the second best state for business by *Chief Executive* Magazine, and Cape Coral ranked as one of the Best Cities for Future Job Growth in 2014 by *Forbes*. Businesses have a ready workforce to draw from as 88.4% of the population over age 25 has at least a high school diploma with 28.2% having a bachelor's degree or higher.

Our county led the country in foreclosures during 2009, and unemployment was amongst the highest in the nation. The trend was changing as the unemployment rate was 3 percent in February, 2020. Due to COVID-19, the unemployment rate skyrocketed to its peak in April 2020 at 14.6 percent and is currently, as of June 2021, at 5.3 percent. However, our student population continues to grow as we estimate an almost additional 2,000 students in the next fiscal year, bringing our student population to over 97,000. This makes the District one of the most consistent and fastest growing District's in the state in terms of student growth, which keeps us in the top 10 largest districts in the state, and top 40 in the country. This growth is projected to increase the student population up to 1.6 percent each

year bringing the estimated student population to approximately 111,400, 114,400 and 124,700 over the next 5, 10 and 20 years, respectively. The mainstay of the County's economy are tourism and retirement, and their associated services, such as health, trade, and other service-oriented industries. The County also has real estate development, agribusiness, high-tech manufacturing, corporate and regional headquarters, warehousing and distribution, and financial services industries. Currently, over 85 percent of employment is concentrated in the services, wholesale and retail, and government sectors. Industries expected to gain the most new jobs in the near future include local government, health services, business services, food services, and special trade contractors.

While the District is heavily reliant upon state funding for the core of the educational programs within the District, and while the economic conditions of the nation and state interact with state funding adequacy and availability, the economic outlook for the District is consistent with the national situation. The State of Florida is heavily dependent upon sales tax collections and tourism. In addition, the community within the District is wholly supportive of the educational program, as evidenced by the contribution of money, time and effort. Any funding fluctuations will mean that new programs, innovative initiatives and educational enhancements may not be available within the desired time frames, but the positive improvements will continue to occur. In addition, the Board, Superintendent and staff are acutely aware of the perils of interrupted revenue receipts. Prudent business practices, accompanied by statutes mandating balanced budgets, result in a continual review of the financial condition of the District.

The District recognizes that the continued enhancement of the local economy is of mutual benefit to both the District and the County, and that an excellent system of public education is a significant factor in attracting new business and industry to the County. The District is the area's second largest employer, employing 13,435 full and part-time employees, including 5,724 instructional personnel.

Ranked in the top 10 in student population in the state and in the top 40 in the nation, the District is challenged not only by growth but also the 2002 State Constitutional Amendment legislating reductions in class size. These challenges require the construction of an additional 12 schools in the next 10 years. In order to meet this demand, the District will continue to seek additional revenue sources. There are 86 public schools in Lee County and providing adequate facilities to all students is fundamental to maintaining an effective education system. It speaks to a range of standards, including safety, class size and equity. An ambitious construction program that produced 40 new or additions to schools over the past 10 years is winding down. This program was supported in part by the issuance of several Certificates of Participation. The District will not be able to sustain this building program going forward. In recent years, the Florida Legislature has reduced school districts taxing authority for capital outlay from 2.000 mills to 1.500 mills. With the dramatic reduction in property values, the District's revenue stream for school construction is extremely limited. On November 6, 2018 the voters of

Lee County approved a ten-year half cent referendum. This sales tax surcharge will be used for the construction and renovation of school, safety initiatives, maintenance at schools and technology projects. In addition, with half of the school facilities more than 30 years old, a major construction and renovations program was initiated. Concurrently, the District adopted a 5 year plan to bring schools up to the newly adopted District standard in technology equipment and student accessibility. The District has also adopted a 20 year maintenance and replacement program to ensure school facilities are properly preserved.

Financial Information. A detailed explanation of the financial position and operating results of the District is provided in the Annual Comprehensive Financial Report. Presented below is a brief description of financial information, management of financial resources and obligations, and control techniques applicable to financial resources, obligations, and information.

The accounting policies of the District conform to GAAP applicable to governmental units. The statements and schedules included in the financial section of this report demonstrate the District's continued commitment to sound financial management.

Long-Term Financial Planning. The District continues to maintain adequate fund balances and top debt ratings by careful management of its financial resources. The District continues to implement budget saving initiatives to maintain fund balances without making cuts to the classrooms or necessitating layoffs of employees.

Major Initiatives

Capital Outlay Program

During the fiscal year 2022, the District is planning to start the construction of three elementary schools, and one middle school, start the remodel of two elementary schools, two middle schools, two high schools and two technical centers and to complete the construction of one middle school and one high school and to complete the remodel of one elementary school. For fiscal year 2023, the District is planning to start the construction of one middle school and one high school, start the remodel of two elementary schools, and to complete the construction of two new elementary schools and one middle school, and to complete the remodel of two technical centers and to continue the construction of one elementary school, one middle school and one high school.

Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting, and the Association of School Business Officials International (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its Annual Comprehensive Financial Report (ACFR) for the fiscal year ended June 30, 2020. This was the nineteenth year the District has received these prestigious awards. In order to be awarded the GFOA's Certificate of Achievement for Excellence in Financial Reporting and ASBO's Certificate of Excellence in Financial Reporting, the District must publish an easily readable and efficiently organized ACFR. This report satisfied both generally accepted accounting principles (GAAP) and applicable legal requirements.

The Certificate of Achievement and Certificate of Excellence are valid for a period of one year only. We believe that our current ACFR continues to meet the Certificate of Achievement and Certificate of Excellence program requirements and we are submitting it to the GFOA and ASBO to determine its eligibility for another certificate.

The preparation and completion of this report on a timely basis was made possible by the dedicated service of the entire staff of the District's Financial Accounting Department. Each member of the Financial Accounting Department has our sincere appreciation for the contributions made in the completion of this report.

In closing, we would like to thank the members of the Board for their leadership and support in planning and conducting the financial operations of the District.

Respectfully submitted,

Dr. Kenneth A. Savage

Superintendent

Dr. Ami Desamours Chief Financial Officer

Mr. Michael L. Gatewood

Director of Financial Accounting & Property Records

SCHOOL DISTRICT OF LEE COUNTY BOARD MEMBERS AND SUPERINTENDENT



Debbie Jordan Chairman, District 4



Betsy Vaughn Vice Chairman, District 6





Mary Fischer District 1



Melisa W. Giovannelli District 2



Chris N. Patricca District 3



Gwynetta S. Gittens District 5



Cathleen O'Daniel Morgan District 7



Kenneth A. Savage, Ed.D. Superintendent

THE DISTRICT SCHOOL BOARD OF LEE COUNTY, FLORIDA SUPERINTENDENT AND PRINCIPAL DISTRICT OFFICIALS

Dr. Kenneth A. Savage Superintendent

Ms. Lauren Stillwell Chief Engagement Officer

Dr. Denise Carlin Chief of Staff

TBA Chief Operating Officer

Dr. Ami Desamours Chief Financial Officer

Dr. Jeffrey Spiro Chief Academic Officer

Mr. Trey Davis Chief Information Officer

Dr. Angela Pruitt Chief Human Resources Officer

Ms. Soretta Ralph Executive Director

Student Enrollment

Ms. Leona Herrell Executive Director

Leadership, Professional Development and

Recruitment

Mr. David Newlan Executive Director

Safety, Security and Emergency Management

Mr. Dwayne Alton Executive Director

Technology Operations

Ms. Susan Malay Executive Director

Financial Services

TBA Director

Internal Audit

Ms. Kelleen Letcher Director

Budget Services

Ms. Tracey Adams Director

Procurement Services

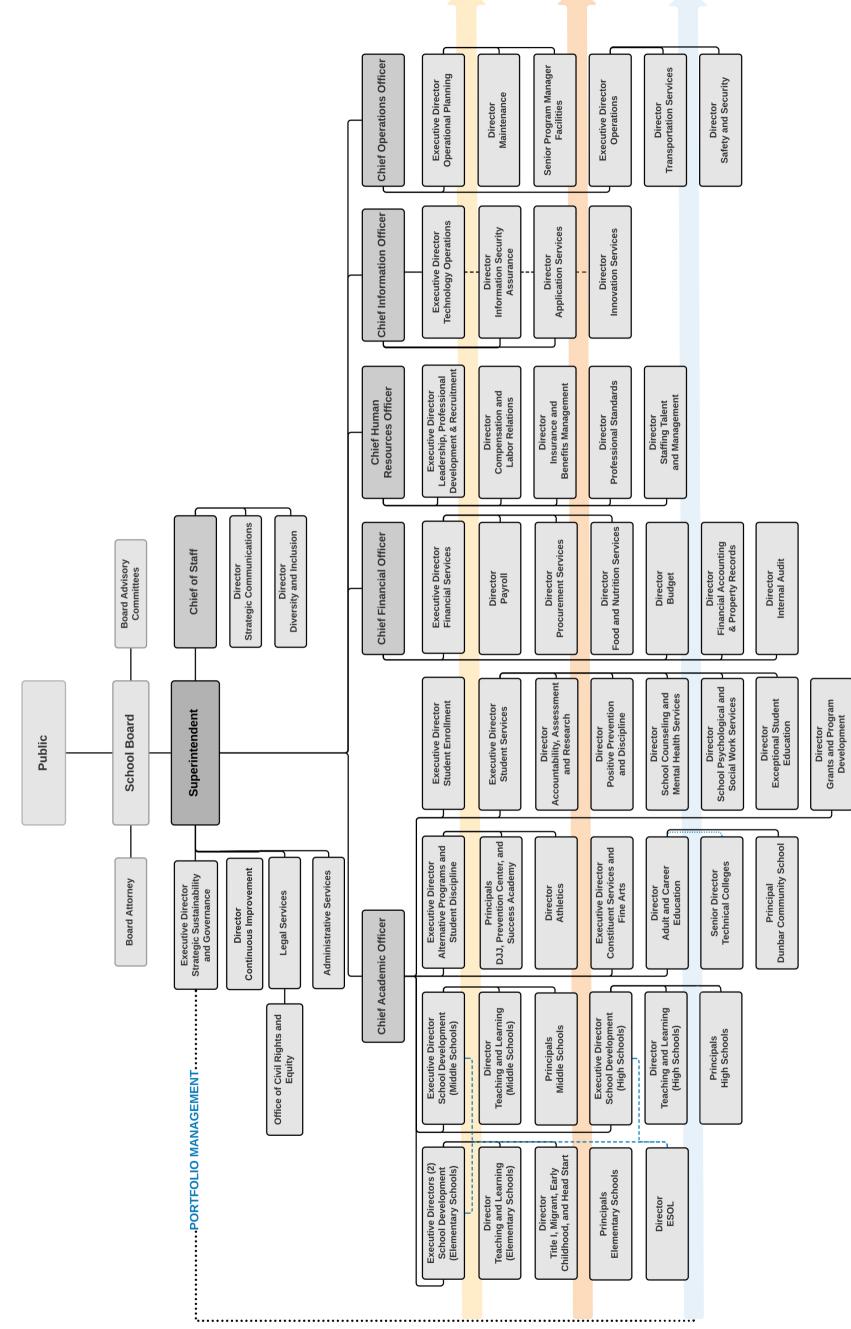
Ms. Kimberly Hutchins Director

Payroll

Mr. Michael Gatewood Director

Financial Accounting & Property Records

2019-2020





The Certificate of Excellence in Financial Reporting is presented to

School District of Lee County

for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended June 30, 2020.

The CAFR meets the criteria established for ASBO International's Certificate of Excellence.



W. Edward Chabal President

W. Edward Chabal

David J. Lewis
Executive Director



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

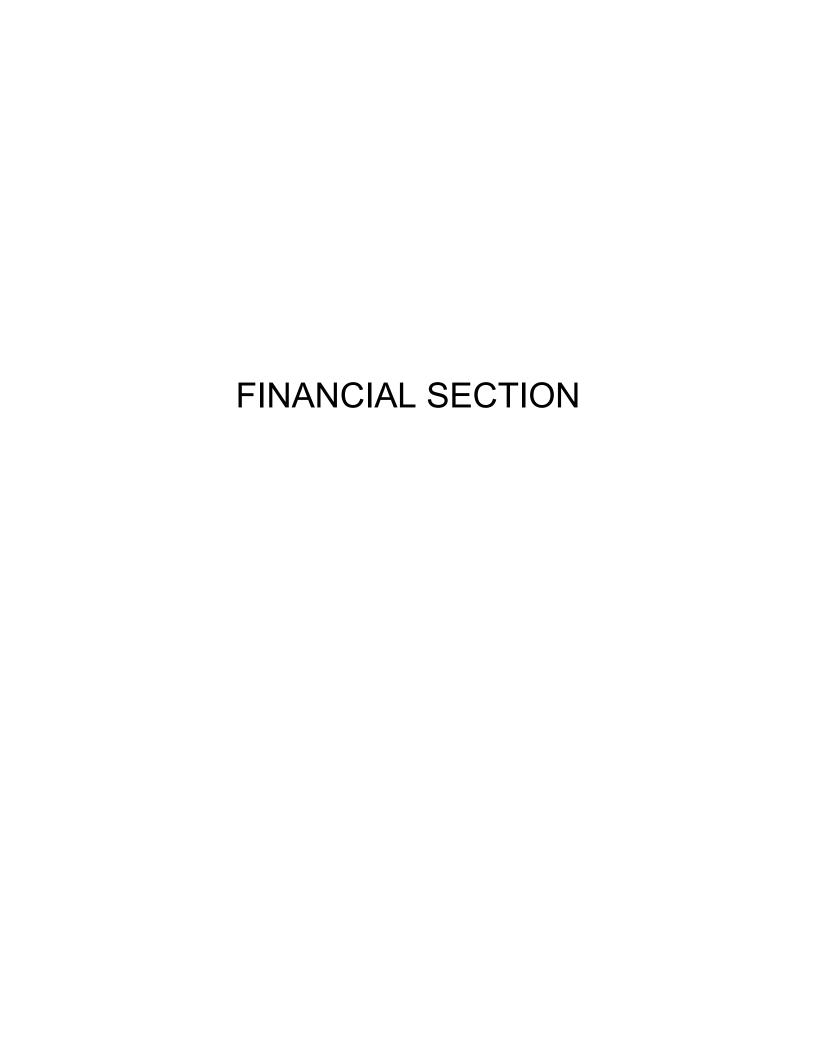
School District of Lee County Florida

For its Comprehensive Annual Financial Report For the Fiscal Year Ended

June 30, 2020

Christopher P. Morrill

Executive Director/CEO





INDEPENDENT AUDITOR'S REPORT

School Board and Superintendent School District of Lee County, Florida

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the School District of Lee County, Florida (the "District") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Charter Schools or The Foundation for Lee County Public Schools, Inc., which comprises 100 percent of the assets, net position, and revenues of the discretely presented component units of the District. Those financial statements were audited by other auditors, whose reports have been furnished to us and, our opinion, insofar as it relates to the amounts included for the discretely presented component units, is based solely on the reports of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

INDEPENDENT AUDITOR'S REPORT (Continued)

Opinions

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to in the first paragraph present fairly, in all material respects, the respective financial position of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the District as of June 30, 2021, and the respective changes in financial position, and, where applicable, cash flows thereof, and the budgetary comparison for the General fund and the Federal Education Stabilization fund for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

Emphasis-of-Matter

Change in Accounting Principle

As discussed in Note 1 to the financial statements, in the year ended June 30, 2021, the District adopted the provisions of Government Accounting Standards Board Statement ("GASBS") number 84, *Fiduciary Activities*. As a result of the implementation of GASBS 84, the District reported a restatement for the change in accounting principle. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, OPEB Schedule, and Pension Schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements as a whole. The introductory section, combining and individual major and non-major fund financial statements and schedules, and statistical section, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the financial statements.

The combining and individual major and non-major fund financial statements and schedules are the responsibility of management and were derived from, and relate directly to, the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual major and non-major fund financial statements and schedules are fairly stated, in all material respects, in relation to the financial statements as a whole.

The introductory section and statistical section have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

INDEPENDENT AUDITOR'S REPORT (Concluded)

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated December 16, 2021, on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the District's internal control over financial reporting and compliance.

MSL, P.A.

Certified Public Accountants

Tampa, Florida December 16, 2021

This page intentionally left blank.

MANAGEMENT'S DISCUSSION AND ANALYSIS

This section of the School District of Lee County's Annual Comprehensive Financial Report presents management's discussion and analysis of the District's financial performance during the fiscal year ending June 30, 2021. Please read it in conjunction with the District's financial statements, which immediately follow this section.

Financial Highlights

- The District's assets plus deferred outflows of resources exceeded its liabilities plus deferred inflows of resources by \$899,177,534 at fiscal year ending June 30, 2021.
- Net position of the District increased by \$77,590,749 in comparison to the 2019-20 fiscal year.
- The District's Government-wide revenues totaled \$1,211,807,028 comprised of general revenues of \$1,135,258,532 or 93.7 percent of the total revenues. Program specific revenues from charges for services, operating grants and contributions, and capital grants and contributions, totaled \$76,548,496 or 6.3 percent of the total revenues.
- Expenses incurred by the District totaled \$1,134,216,279 for governmental related activities. Program specific revenues offset these expenses by \$75,548,496, and general revenues funded the difference.
- The District's governmental funds reported combined ending fund balances of \$513,246,694 or a decrease of \$6,073,624 or (1.2) percent in 2020-21 fiscal year in comparison with the 2019-20 fiscal year.
- The unassigned fund balance of the General Fund representing the net current financial resources available for general appropriation by the Board, totaled \$111,704,355, at June 30, 2021, or 14.0 percent of total General Fund expenditures.
- The General Fund total fund balance as of June 30, 2021, totaled \$164,322,195, a 16.8 percent increase in comparison to the 2019-20 fiscal year total of \$140,682,483. The increase in total fund balance of the General Fund is mainly attributed to the increase in property tax revenue and actual expenditures were less than projected due to conservative spending at the schools.

Overview of the Financial Statements

The Financial Section of this Annual Comprehensive Financial Report consists of three parts: Management's Discussion and Analysis, the Basic Financial Statements, and other supplementary section that presents combining statements for Nonmajor Governmental Funds, Internal Service Funds, and Component Units. The Basic Financial Statements include several statements that present different views of the District:

- The first two statements are *Government-wide Financial Statements* that provide both *short-term* and *long-term* information about the District's *overall* financial status.
- The remaining statements are *Fund Financial Statements* that focus on *individual parts* of the District, reporting the District's operations in *more detail* than the Government-wide statements.
- The *Governmental Funds Statements* tell how basic services, such as regular and special education, were financed in the *short-term* as well as what remains for future spending.
- The General Fund's Statement of Revenues, Expenditures and Changes in Fund Balance Budget to Actual is presented for the primary operating fund of the District.
- The *Proprietary Funds Statements* offer *short-term* and *long-term* financial information about the activities the District operates as Internal Service Funds, for self-insurance.

The Basic Financial Statements also include notes that explain information in the statements and provide more detailed data. The statements are followed by a section of other supplementary information that further explains and supports the Basic Financial Statements with combining and individual fund statements that provide details about the Nonmajor Governmental Funds. Combining statements for the District's discretely presented component units are also included. Also, the other supplemental section includes schedules of budget to actual for each governmental fund. Figure A-1 on the following page shows how the various parts of this report are arranged and related to one another.

Figure A-1

Organization of the District's Annual Comprehensive Financial Report

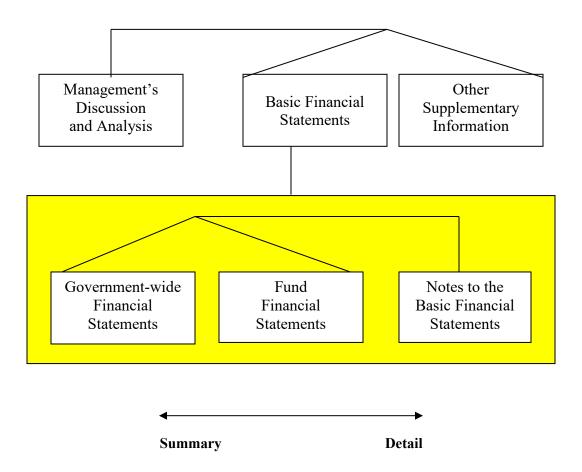


Figure A-2 summarizes the major features of the District's Basic Financial Statements, including the portion of the District's activities they cover and the types of information they contain. The remainder of this overview section of Management's Discussion and Analysis highlights the structure and contents of each of the statements.

Figure A-2

Major Features of the Government-wide and Fund Financial Statements

		Fund Financial Statements					
	Government-wide Statements	Governmental Funds	Proprietary Funds	Fiduciary Funds			
Scope	Entire District (except fiduciary The activities of the District that are not proprietary or fiduciary, such as delivery of operates simil		Activities the District operates similar to private businesses.	Instances in which the District administers resources on behalf of someone else, such as scholarship programs and student activity monies.			
Required Financial Statements	Statement of Net Position Statement of Activities	Balance Sheet Statement of Revenues, Expenditures, and Changes in Fund Balances	Statement of Net Position Statement of Revenues, Expenditures, and Changes in Net Position Statement of Cash Flows	Statement of Fiduciary Assets and Liabilities			
Accounting basis and measurement focus	Accrual accounting and economic resources focus.	Modified accrual accounting and current financial resources focus.	Accrual accounting and economic resources focus.	Accrual accounting and economic resources focus.			
Type of asset/liability information	All assets and liabilities, both financial and capital, short-term and long-term.	Generally assets expected to be used and liabilities that come due during the year or soon thereafter; no capital assets or long-term liabilities included.	All assets and liabilities, both financial and capital, short-term and long-term.	All assets and liabilities, both financial and capital, short-term and long-term; funds do not currently contain capital assets, although they can.			
Type of in- flow/out-flow information	All revenues and expenses during year, regardless of when cash is received or paid.	Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and the related liability is due and payable.	All revenues and expenses during the year, regardless of when cash is received or paid.	All additions and deductions during the year, regardless of when cash is received or paid.			

Government-wide Statements

The Government-wide statements report information about the District as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the District's non-fiduciary assets, deferred outflows of resources, liabilities, and deferred inflows of resources. All of the current year's revenues and expenses are accounted for in the Statement of Activities, regardless of when cash is received or paid. The two Government-wide statements report the District's *net position* and *how they have changed*. Net position (the difference between the District's assets and deferred outflows less liabilities and deferred inflows) are one way to measure the District's financial health or *position*.

- Over time, increases or decreases in the District's net position is an indicator of whether its financial position is improving or deteriorating, respectively.
- To assess the District's overall health, additional nonfinancial factors, such as changes in the District's property tax base and the condition of the school buildings and other facilities, must be considered.

In the Government-wide statements, the District's activities are divided into two categories:

Governmental Activities: Most of the District's basic services are included here, such as student instruction, transportation, maintenance and operations, and administration. Property taxes and State aid finance most of these activities. The Lee County School Board Leasing Corporation (Leasing Corporation) although legally separate, was formed December 17, 2003, to facilitate financing for the acquisition of facilities and equipment. Due to a substantive economic relationship between the District and the Leasing Corporation, the Leasing Corporation has been included as an integral part of the primary government. Separate financial statements for the Leasing Corporation are not published.

Component Units: The District includes 19 other entities in its report – The Foundation for Lee County Public Schools, Inc., Athenian Academy Charter School, Bonita Springs Charter School, City of Palms Charter High School, Inc., Coronado High School, DJB Technical Academy, Inc., Gateway Charter School, Gateway Intermediate Charter School, Gateway Charter High School, The Heights Charter School, Heritage Charter School, Inc., Island Park Charter High School, Inc., The Island School, Inc., Mid Cape Global Academy, Northern Palms Charter High School, North Nicholas High School, Oak Creek Charter School of Bonita Springs, Inc., Palm Acres Charter High School, Inc., and Six Mile Charter Academy. Although legally separate, these "component units" are important because the District is financially accountable.

Fund Financial Statements

The fund financial statements provide more detailed information about the District's funds, focusing on its most significant or "major" funds – not the District as a whole. Funds are accounting devices used to track specific sources of funding and spending on particular programs.

- Some funds are required by State law and bond covenants.
- The District establishes other funds to control and manage money for particular purposes (such as repaying its long-term debts), or to show that it is properly using certain revenues (such as Federal grants).

The District has two kinds of funds:

Governmental Funds

Most of the District's basic services, such as instruction and facilities services, are included in governmental funds. These funds generally focus on 1) how cash and other financial assets can readily be converted to cash flow in and out, and 2) the balances left at year-end that are available for spending. Consequently, the governmental funds statement provides a detailed, short-term view that assists the reader in determining whether there are more or fewer financial resources that can be spent in the near future to finance the District's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, a reconciliation is provided for both the governmental fund balance

sheet and the statement of revenues, expenditures, and changes in fund balance which explains the relationships and/or differences between the funds.

Proprietary Funds

Services for which the District charges a fee are generally reported in proprietary funds. Proprietary funds are reported in the same way as the Government-wide statements. The District uses two *Internal Service Funds* (a type of proprietary fund) to report activities that provide self-insurance services for its other programs and activities.

Financial Analysis of the District (Primary Government) as a Whole

Net Position. The District's *combined* net position was larger on June 30, 2021, than the previous fiscal year; increasing \$77.6 million to \$899.2 million (see Figure A-3) primarily due to the increase in property tax revenue of \$25.5 million. By far, the largest portion of the District's net position, \$907.4 million (100.9 percent) reflects its net investment in capital assets (e.g., land, construction in progress, buildings, improvements, equipment, motor vehicles, software and audio visual materials). The District uses these capital assets to house and educate the students of Lee County, Florida; consequently, these assets are not available for future spending. Although the District's investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The restricted portion of the District's net position, \$351.7 million (39.1 percent), represents resources that are subject to external restrictions on how they may be used. The unrestricted net position, a deficit amount of \$359.9 million (40.0 percent), was the result of accruing \$567.7 million in net pension liability.

Figure A-3

Condensed Statement of Net Position (in millions of dollars)

		Govern Activ	Total Percentage Change		
		2020 2021			
Current and Other Assets	\$	703.8	\$	718.4	2.1%
Capital Assets		1,269.4		1,327.3	4.6%
Total Assets		1,973.2		2,045.7	3.7%
Deferred Outflows of Resources		180.7		197.8	9.5%
Long-Term Liabilities		1,162.7		1,174.4	1.0%
Other Liabilities		115.7		132.1	14.2%
Total Liabilities		1,278.4		1,306.5	2.2%
Deferred Inflows of Resources		53.9		37.8	(29.9)%
Net Position					
Net Investment in Capital Assets		859.9		907.4	5.5%
Restricted		296.1		351.7	18.8%
Unrestricted (Deficit)		(334.4)		(359.9)	7.6%
Total Net Position	\$	821.6	\$	899.2	9.4%

The District's improved financial position is the product of many factors, but the most significant factors are due to:

- Local half penny sales tax collection increased \$9.2 million as a result of increased sales during the COVID-19 pandemic.
- Florida Education Finance Program revenue increased \$11.1 million as a result of increased enrollment as well as an increase in the rate per student.
- Property Tax revenue increased \$25.5 million due to an increase in the tax roll.

Changes in Net Position. The District's total revenue increased 3.1 percent to \$1,211.8 million (see Figure A-4). Property taxes, local sales tax, FEFP funding, and federal and state sources, accounted for most of the District's revenue, contributing about 90 cents of every dollar raised (see Figure A-5). The remainder came from capital grants and contributions, operating grants and contributions, fees charged for services, investment earnings and other sources.

The total cost of all programs and services increased 0.7 percent to \$1,134.2 million. Approximately 90 percent of the District's expenses are related to student instruction, student services, facilities services, transportation, operation of plant and maintenance of schools (see Figure A-6). The District's administrative activities, including school administration, accounted for 10 percent of total costs. The \$3.4 million decrease in instruction costs was derived largely from conservative spending at the schools due to the COVID-19 pandemic.

Total revenues surpassed expenses, increasing net position \$77.6 million and contributing to the District's improved financial condition.

Figure A-4

Changes in Net Position from Operating Results (in millions of dollars)

		Governi Activ	Total Percentage Change		
·	2	2020	202	1	
Revenues					
Program Revenues					
Charges for Services	\$	12.2	\$	9.6	(21.3)%
Operating Grants and Contributions		42.7		44.9	5.2%
Capital Grants and Contributions		20.9		22.0	5.3%
General Revenues					
Property Taxes		537.1		562.6	4.7%
Local Sales Tax		79.5		88.7	11.6%
Florida Education Finance Program		217.4		228.5	5.1%
Other Federal Sources		84.5		94.8	12.2%
Other State Sources		130.2		128.2	(1.5)%
Other Local Sources		39.7		30.5	(23.2)%
Investment Earnings		11.1		2.0	(82.0)%
Total Revenues		1,175.3		1,211.8	3.1%
Expenses					
Instruction		585.0		581.6	(0.6)%
Student Support Services		37.0		50.7	37.0%
Instructional Media Services		3.7		3.7	0.0%
Instruction & Curriculum Development Services		27.8		28.8	3.6%
Instructional Staff Training Services		11.1		12.8	15.3%
Instruction Related Technology		8.9		10.0	12.4%
Board		1.6		1.5	(6.3)%
General Administration		8.6		9.2	7.0%
School Administration		56.6		58.1	2.7%
Facilities Services		139.5		134.5	(3.6)%
Fiscal Services		4.7		4.6	(2.1)%
Food Services		49.9		51.7	3.6%
Central Services		13.3		14.2	6.8%
Student Transportation Services		55.3		52.5	(5.1)%
Operation of Plant		75.3		74.5	(1.1)%
Maintenance of Plant		18.6		18.3	(1.6)%
Administrative Technology Services		8.0		7.5	(6.3)%
Community Services		5.4		5.1	(5.6)%
Unallocated Interest on Long-Term Debt		16.2		14.9	(8.0)%
Total Expenses		1,126.5		1,134.2	0.7%
Increase (Decrease) in Net Position		48.8		77.6	59.0%
Net Position, Beginning		763.3		821.6	7.6%
Adjustments to Beginning Net Position 1		9.5		-	(100.0)%
Net Position, Beginning, Restated		772.8		821.6	6.3%
Net Position, Ending	\$	821.6	\$	899.2	9.4%

Note: (1) Adjustments to beginning net position due to the implementation of GASB Statement 84, which is a change in accounting principle that requires employers to establish criteria for identifying and reporting fiduciary activities. The District does not consider school internal funds to meet the criteria for reporting as fiduciary activities due to the District's administrative involvement.

Figure A-5

Sources of Revenues for Fiscal Year 2021

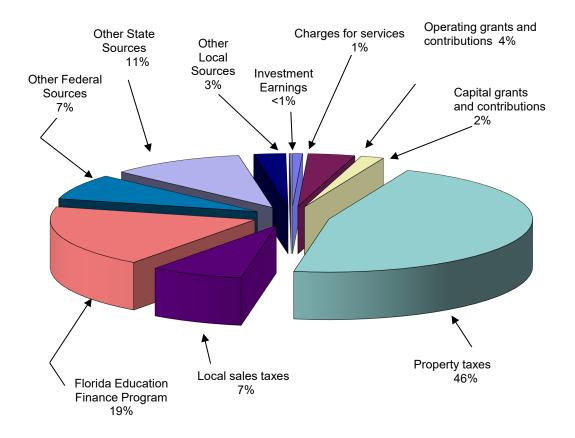
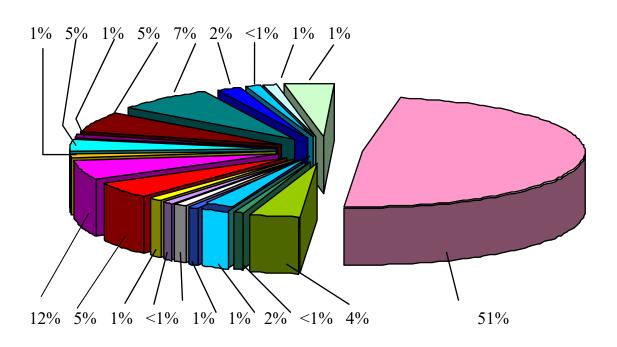
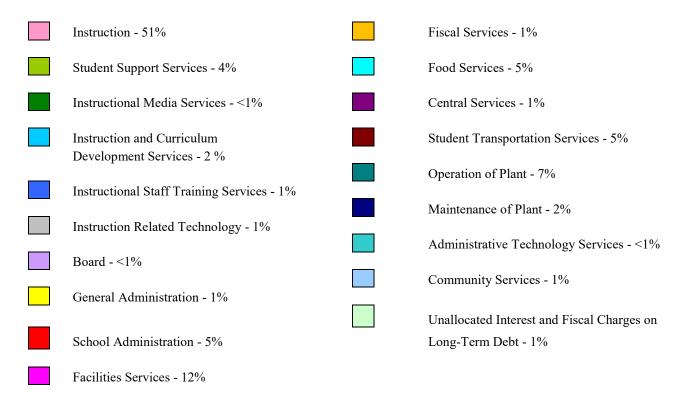


Figure A-6

Expenses for Fiscal Year 2021





Governmental Activities

Revenues for the District's governmental activities increased 3.1 percent, while expenses increased 0.7 percent. The increase in net position for governmental activities was \$77.6 million in 2021. The major impact to revenue was the increase collection of property taxes of \$25.5 million.

Figure A-7 presents the cost of the District's activities. The table also shows each activity's *net cost* (total cost less fees generated by the activities and intergovernmental aid provided for specific programs). The net cost shows the financial burden placed on the taxpayers by each of these functions.

Figure A-7
Net Cost of Governmental Activities, Primary Government (in millions of dollars)

			,	<i>J</i> –	Percentage	. (,	Percentage
	Total Cost of Services			Change	Net Cost of Services			vices	Change	
	20	020	2	2021			2020		2021	
										_
Instruction	\$	585.0	\$	581.6	(0.6)%	\$	(574.9)	\$	(572.9)	(0.3)%
Student Support Services		37.0		50.7	37.0%		(37.0)		(50.7)	37.0%
Instructional Media Services		3.7		3.7	0.0%		(3.7)		(3.7)	0.0%
Instruction & Curriculum Development										
Services		27.8		28.8	3.6%		(27.8)		(28.8)	3.6%
Instructional Staff Training Services		11.1		12.8	15.3%		(11.1)		(12.8)	15.3%
Instruction Related Technology		8.9		10.0	12.4%		(8.9)		(10.0)	12.4%
Board		1.6		1.5	(6.3)%		(1.6)		(1.5)	(6.3)%
General Administration		8.6		9.2	7.0%		(8.6)		(9.2)	7.0%
School Administration		56.6		58.1	2.7%		(56.6)		(58.1)	2.7%
Facilities Services		139.5		134.5	(3.6)%		(119.0)		(112.8)	(5.2)%
Fiscal Services		4.7		4.6	(2.1)%		(4.7)		(4.6)	(2.1)%
Food Services		49.9		51.7	3.6%		(5.8)		(6.3)	8.6%
Central Services		13.3		14.2	6.8%		(13.3)		(14.2)	6.8%
Student Transportation Services		55.3		52.5	(5.1)%		(54.6)		(52.1)	(4.6)%
Operation of Plant		75.3		74.5	(1.1)%		(75.3)		(74.5)	(1.1)%
Maintenance of Plant		18.6		18.3	(1.6)%		(18.6)		(18.3)	(1.6)%
Administrative Technology Services		8.0		7.5	(6.3)%		(8.0)		(7.5)	(6.3)%
Community Services		5.4		5.1	(5.6)%		(5.4)		(5.1)	(5.6)%
Unallocated Interest and Fiscal Charges on										
Long-Term Debt		16.2		14.9	(8.0)%		(15.8)		(14.6)	(7.6)%
Total __	\$	1,126.5	\$	1,134.	0.7%	\$	(1,050.7)	\$	(1,057.7)	0.7%

The cost of all governmental activities this year was \$1,134.2 million.

Part of the cost was financed by the users of the District's programs (\$9.6 million).

The Federal and State governments subsidized certain programs with grants and contributions (\$66.9 million).

However, most of the District's costs (\$1,050.7 million) were financed by District and State taxpayers. This portion of governmental activities was financed with \$562.6 million from property taxes, \$88.7 million of local sales tax and \$484.0 million of unrestricted Florida Education Finance Program funds based on the statewide education aid formula, and other federal, state, and local sources.

Financial Analysis of the District's Funds

The focus of the governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the District's financing requirements. As the District completed the fiscal year, its governmental funds reported combined fund balances of \$513.2 million, which is lower than last fiscal year's ending fund balances of \$519.3 million. Unassigned fund balance of \$111.7 million represents 21.8 percent of the ending fund balances and is available to meet the District's short-term spending needs. The remainder of fund balance is non-spendable, restricted or assigned to indicate that it is not available for new spending, because it is: 1) to liquidate inventory and prepaid items of \$8.1 million; 2) restricted by Federal law, State statute and local ordinance of \$388.0 million; and 3) assigned for State and Local programs of \$5.4 million.

Five of the nine Governmental Funds had more expenditures and other financing uses than revenues and other financing sources in 2021, thereby contributing to the decrease in total fund balance. Most significantly, \$82.0 million of the Capital Projects Fund Certificates of Participation/Impact Fees/State Grants fund balance decreased because capital outlays connected with construction remodeling and renovation of various schools were expended in the current year using prior year resources. Some funds reflected an increase (\$92.4 million) in fund balance. The Capital Projects Fund Local Capital Improvement Tax fund balance increased \$63.7 million because current year resources were not expended in the current year due to conservative spending.

The General Fund is the District's chief operating fund. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$111.7 million, while total fund balance reached \$164.3 million. During the current fiscal year, the fund balance of the General Fund increased by \$23.6 million. A key factor in this increase was the collection of \$11.1 million in Florida Education Finance Program funds as a result of increased enrollment as well as an increase in the rate per student.

The Special Revenue Fund Federal Education Stabilization is used to account for certain Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding provided as emergency relief to school districts to address the impact of the COVID-19 on elementary and secondary schools. Because grant revenues are not recognized until expenditures are incurred, this fund generally does not accumulate a fund balance.

The *Debt Service Fund Certificates of Participation* is used to account for the resources accumulated and payments made for principal, interest, and related costs on the long-term Certificates of Participation. The restricted fund balance at the end of fiscal year 2021 was \$0 million, a decrease of \$15.1 million from the prior fiscal year. The decrease is related to debt service payments the District made in early fiscal year 2021 with fiscal year 2020 resources.

The *Debt Service Fund ARRA Economic Stimulus* is used to account for the resources accumulated and payments made for principal, interest, and related costs on the long-term Qualified School Construction Bond (QSCB). The restricted fund balance at the end of fiscal year 2021 was \$19.5 million, an increase of \$1.7 million from the prior fiscal year due to the accumulated principal payments required to be deposited into a sinking fund until fiscal year 2026 when the debt will be paid.

The Capital Projects Fund Local Capital Improvement Tax is used to account for the resources generated by the local capital improvement tax to be used for educational capital outlay needs. At June 30, 2021, the total fund balance was \$164.7 million, an increase of \$63.7 million from the prior fiscal year due to conservative spending.

The Capital Projects Fund Certificates of Participation/Impact Fees/State Grants is used to account for the resources generated by various sources for educational capital outlay needs, including new construction and remodeling projects as specified in statute, ordinance, or contract. The total fund balance for this fund at the end of the current fiscal year was \$126.6 million, a decrease of \$82.0 million from the prior fiscal year. The primary reason for this change was because capital outlays connected with construction remodeling and renovation of various schools were expended in the current year using prior year resources.

General Fund Budgetary Highlights

Over the course of the fiscal year, the District revised the annual budget several times. These budget amendments generally fall into two categories:

Amendments Related to Changes in Revenue Estimates.

Throughout the school year, the District received revised calculations in the FEFP (Florida Education Finance Program – the funding formula for Florida school districts), based on changes in student counts, State revenue estimates, and local tax roll estimates. With each calculation, the budget is amended to reflect the current revenue estimates provided in the FEFP. The District will also amend revenues in the General Fund for new State grants and changes in local revenue sources, such as interest and indirect cost revenue. During the year, revenue decreased \$3.6 million from original to final budget related to Florida Education Finance Program due to state budget shortfall. The District budgets 96 percent of projected property tax revenues at the onset of each budget year, as required by law, and collections are generally higher. Revenue from property taxes was more than the final amended budget by \$0.7 million due to a large collection rate.

Amendments to Modify Appropriations.

Throughout the fiscal year, the District may increase appropriations for new grants and unanticipated expenditures, such as hurricane damage.

Each school and department is allowed to modify its existing budget to meet its operational needs throughout the school year. An example of this type of amendment would be to move appropriations from purchased supplies to textbooks in order to acquire new textbooks for the start of class.

Budgeted expenditures were increased \$1.0 million from the original budget to the final amended budget primarily due to the rise in instruction costs due to salary increases.

- Although the District's final budget for the General Fund anticipated that expenditures and other financing uses would exceed revenues and other financing sources by approximately \$139.2 million, the actual results for the fiscal year show that revenues and other financing sources exceeded expenditures and financing uses by \$0.4 million.
- The actual expenditures were \$141.8 million below budgeted levels. Actual expenditures for instruction were more than \$80.7 million below budgeted levels due to conservative spending at the schools.
- Actual expenditures for operation of plant were \$21.2 million below budgeted levels due to conservative spending.

Capital Assets and Debt Administration

Capital Assets

By the end of the 2020-21 fiscal year, the District had an investment of \$1,327.3 million, net of accumulated depreciation, in a broad range of assets, including land, construction in progress, improvements other than buildings, buildings, furniture, fixtures and equipment, motor vehicles, audio visual material and software (see Figure A-8). This amount represents a net increase of \$57.9 million, or 4.6 percent, from the 2019-20 fiscal year. Additions to land, construction in progress, improvements other than buildings, buildings, furniture, fixtures and equipment and motor vehicles, amounted to \$109.9 million for the fiscal year. Total depreciation expense for the year was \$49.1 million. (More detailed information about capital assets can be found in Note 5 to the Basic Financial Statements.)

Figure A-8

Capital Assets (net of depreciation, in millions of dollars)

					Total
		Govern	l	Percentage	
		Activi	ities		Change
		<u>2020</u>		<u>2021</u>	
Land	\$	183.7	\$	188.7	2.7%
Construction in Progress		54.6		125.0	128.9%
Improvements Other Than Buildings		26.7		27.0	1.1%
Buildings		933.7		907.5	(2.8)%
Furniture, Fixtures and Equipment		25.1		35.6	41.8%
Motor Vehicles		35.4		34.3	(3.1)%
Audio Visual Materials and Software		10.2		9.2	(9.8)%
Tota	ıl <u>\$</u>	1,269.4	\$	1,327.3	4.6%

The District's approved five-year Capital Outlay Plan includes the construction of one new technical center, three new high schools, two new middle schools, two new elementary schools and the remodel of two technical centers, three high schools, three middle school and three elementary schools over the next five years. The District's student enrollment has grown over the last several years, 2.7 percent since 2017 for a present enrollment of 95,211 students.

The District's capital projects budget shows spending another \$424.3 million in the 2021-22 fiscal year for capital projects, principally in four areas:

- 1) \$11.9 million to purchase new school buses.
- 2) \$60.9 million to continue the upgrade of technology equipment.
- 3) \$86.4 million to continue the maintenance of existing schools.
- 4) \$140.3 million to remodel three elementary schools, two middle schools, two high schools, 2 technical centers, and begin the construction of one new middle school and three new elementary schools and to complete the construction of one new middle school and one new high school.

Long-Term Debt

At fiscal year-end, the District had \$458.7 million in SBE bonds, Certificates of Participation and Notes outstanding, an increase of 31.9 percent from last fiscal year, as shown in Figure A-9. (More detailed information about the District's long-term liabilities is presented in Note 8 to the Basic Financial Statements.)

Figure A-9

Outstanding Long-Term Debt (in millions of dollars)

					Total
	Total				Percentage
		School D	istrict		Change
		<u>2020</u>		<u>2021</u>	
Certificates of Participation and Note Payables					
(financed with property taxes)	\$	526.8	\$	458.0	(13.1)%
State School Bonds (financed with specific taxes & fee					
revenues)		0.9		0.7	(22.2)%
Total	\$	527.7	\$	458.7	(13.1)%

The District continues to retire its outstanding debt as it becomes due, retiring \$65.2 million of outstanding Certificates of Participation, notes, and bonds during the 2020-21 fiscal year.

This space intentionally left blank

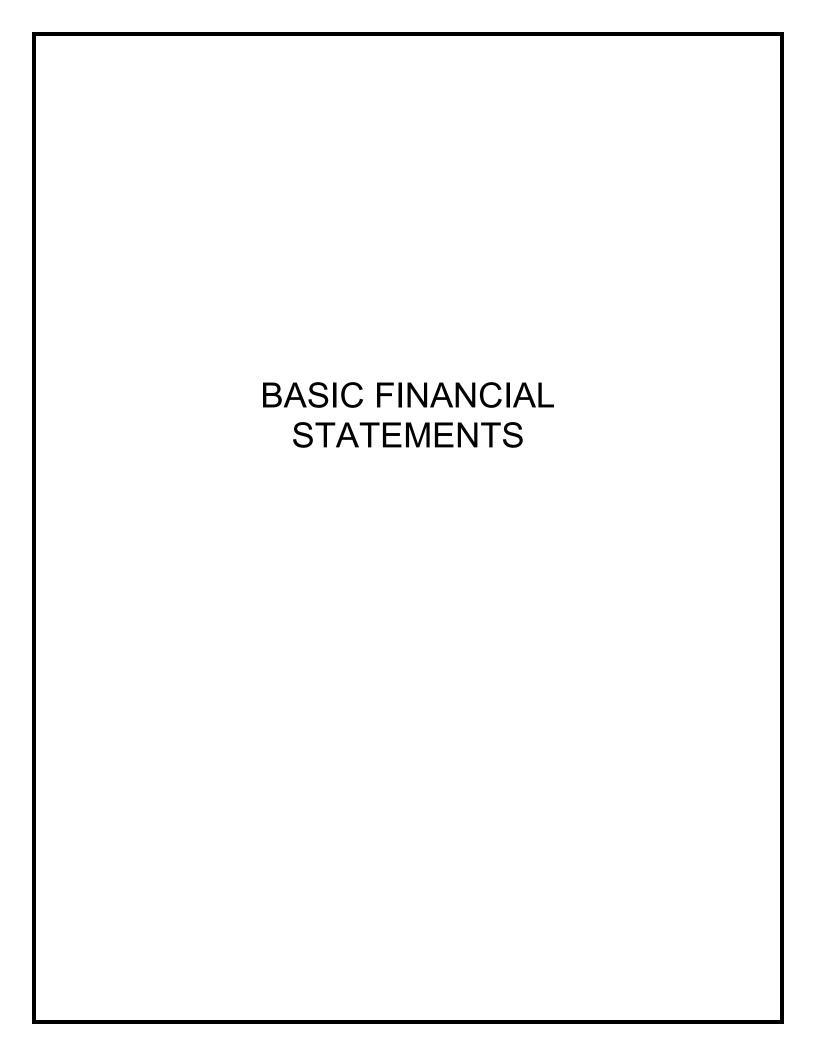
Factors Bearing on the District's Future

At the time these financial statements were prepared, the District was aware of four existing circumstances that could significantly affect its financial health in the future:

- The impact of the COVID-19 pandemic on daily operations, the budget, and the economy cannot be understated. Since March 2020, our school district has been fully engaged in evolving everything we do in response to this national emergency. Formulating new methods of instructional delivery, creating new operational procedures to provide for student and staff safety, assessing need for personnel based on student instructional delivery method, and formulating the budget to provide reserves for possible future budget cuts has been a consuming process for months. We will need to maintain agility over this next year in order to respond to the inevitable adjustments that will be needed as we complete our second school year of instruction in the pandemic.
- The state enacted a new law last year that mandates a minimum salary of \$47,500 for beginning teachers. While the state provided the funds to increase beginning teacher salaries to this level, there were no funds provided for a commensurate increase for existing staff. The negotiation of salary schedules that will be palatable for all employees will be a challenge, as the availability of funding is limited, unknown budget demands due to the COVID-19 pandemic are likely, and employee expectations may be high.
- The FEFP, which includes State and Local funding, is our main source of funding in the general fund, comprising over 90 percent of new revenue. The District is highly dependent on this funding mechanism, and any fluctuation in this funding formula has substantial impacts on operations. We strive to plan responsibly by maintaining appropriate reserves that will assist us in mitigating changes to the formula that negatively impact our funding.
- The District is currently engaged in a nationwide search for a new superintendent. Any time there is a leadership change, it has a significant impact on the organization. The timeline the Board has communicated thus far has the district with a new superintendent by the end of this fiscal year.
- Shortage of labor has been a significant concern for us this year, and may continue in the future. Education is a labor-intensive profession, and qualified people to carry out all the aspects of our business are absolutely essential for success. The availability of many positions, such as teachers, bus drivers, food service workers, and support personnel will make it necessary for us to evolve our practices and processes in order to adapt to a new workforce reality.

Contacting the District's Financial Management

This Annual Comprehensive Financial Report is designed to provide the District's citizens, taxpayers, customers, and investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Director of Financial Accounting, the School District of Lee County, 2855 Colonial Blvd., Fort Myers, Florida 33966-1012.



THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF NET POSITION June 30, 2021

	Primary Government	
	Governmental	Component
	Activities	Units
ASSETS Cash	\$ 49,887,563	\$ 19,592,218
Investments	604,136,268	1,603,411
Accounts Receivable	915,723	2,604,475
Taxes Receivable	6,928,400	404.000
Deposits Receivable Due from Other Agencies	- 40,162,257	104,823 603,582
Inventory	4,907,064	32,150
Prepaid Expenses	3,233,350	2,191,038
Capital Credits Receivable Restricted assets:	7,817,846	-
Cash with Fiscal Agent	375,790	_
Capital assets:	0.0,.00	
Non-depreciable	313,700,324	.
Depreciable, net	1,013,632,454	89,013,164
Total Assets	2,045,697,039	115,744,861
DEFERRED OUTFLOWS OF RESOURCES		
Deferred amount on refunding	1,913,806	608,455
Deferred amount on OPEB	6,128,400	-
Deferred amount on pension	189,746,069	<u>-</u>
Total Deferred Outflow of Resources	197,788,275	608,455
LIABILITIES		
Salaries and Wages Payable	27,139,928	2,710,371
Payroll Deductions and Withholdings	5,698,097	-
Accounts Payable	8,143,584	9,586,345
Construction Contracts Payable	2,950,622	-
Construction Contracts Payable - Retainage Matured Principal and Interest Payable	5,311,084	-
Accrued Interest Payable	55,661,209 57,858	-
Deposits Payable	8,311	-
Unearned Revenue	14,842,259	21,662
Due to Other Agencies	12,326,695	298,717
Noncurrent liabilities:		
Portion due within one year:		
Notes Payable	4,323,584	763,429
Bonds Payable	256,000	310,000
Obligations under Capital Lease Liability for Compensated Absences	5,461,347	2,789,607 136,292
Certificates of Participation Payable	48,353,000	-
Estimated Early Retirement Payable	17,400	-
Estimated Insurance Claims Payable	13,994,911	-
Net Pension Liability	1,779,018	-
Portion due after one year:	40.074	504.000
Notes Payable Bonds Payable	42,074 397,499	531,808 36,610,256
Obligations under Capital Lease	-	60,853,921
Liability for Compensated Absences	64,305,931	45,429
Certificates of Participation Payable	405,234,676	-
Estimated Early Retirement Payable	1,174,600	-
Estimated Insurance Claims Payable	11,244,490	-
Postemployment Benefits Payable Net Pension Liability	51,818,919 565,937,127	-
Total Liabilities	1,306,480,223	114,657,837
DEFERRED INFLOWS OF RESOURCES	1,000,100,220	, , , , , , , , , , , , , , , , ,
Deferred amount on refunding	4,545,980	
Deferred amount on OPEB	3,847,601	-
Deferred amount on pension	29,433,976	
Total Deferred Inflow of Resources	37,827,557	
NET POSITION		
Net Investment in Capital Assets	907,393,716	(1,890,022)
Restricted for:	OF 000 400	
State Required Carryover Programs Debt Service	25,280,136 19,509,680	- 1,418,216
Capital Projects	263,482,796	1,534,445
Food Service: Expendable	14,765,671	-
Food Service: Nonexpendable	965,546	-
Other Purposes	27,633,946	5,415,805
Unrestricted	(359,853,957)	(4,782,965)
Total Net Position	\$ 899,177,534	\$ 1,695,479

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF ACTIVITIES

For the Fiscal Year Ended June 30, 2021

				Progra	am Revenues			Net (Expens		
			N		Operating	 Capital		ary Government	-	0
FUNCTIONS	Expenses		Charges for Services		Grants and ontributions	Grants and ontributions		Sovernmental Activities		Component Units
Primary Government:	LAPERISES	-	OEI VICES		onti ibutions	 onti ibutions	_	Activities		Ollito
Governmental Activities:										
Instruction	\$ 581.545.886	\$	8.706.328	\$	_	\$ _	\$	(572,839,558)	\$	_
Student Support Services	50,701,384	·	-		_	_		(50,701,384)	•	
Instructional Media Services	3,657,111		-		-	_		(3,657,111)		
Instruction and Curriculum Development Services	28,849,823		-		-	-		(28,849,823)		
Instructional Staff Training Services	12,795,464		-		-	-		(12,795,464)		
Instruction Related Technology	10,041,643		-		-	-		(10,041,643)		
Board	1,506,602		-		-	-		(1,506,602)		
General Administration	9,244,112		-		-	-		(9,244,112)		
School Administration	58,130,724		-		-	-		(58,130,724)		
Facilities Services	134,520,224		-		-	21,749,622		(112,770,602)		
Fiscal Services	4,594,121		-		-	-		(4,594,121)		
Food Services	51,748,761		524,627		44,886,913	-		(6,337,221)		
Central Services	14,193,236		-		-	-		(14,193,236)		
Student Transportation Services	52,482,755		392,716		-	-		(52,090,039)		
Operation of Plant	74,539,882		-		-	-		(74,539,882)		
Maintenance of Plant	18,262,533		-		-	-		(18,262,533)		
Administrative Technology Services	7,483,458		-		-	-		(7,483,458)		
Community Services	5,049,051		-		-	-		(5,049,051)		
Unallocated Interest and Fiscal Charges on Long-term Debt	14,869,509		-		-	 288,290		(14,581,219)		
Total Governmental Activities	1,134,216,279		9,623,671		44,886,913	 22,037,912		(1,057,667,783)		
Total Primary Government	\$ 1,134,216,279	\$	9,623,671	\$	44,886,913	\$ 22,037,912		(1,057,667,783)		
Component Units:										
Charter Schools/Foundation	\$ 71,798,749	\$	938,175	\$	7,574,507	\$ 4,047,301				(59,238,766)
	General Revenues: Taxes: Property Taxes, L				3			423,316,395		-
	Property Taxes, L Local Sales Taxes		or Capital Project	S				139,309,916		-
	Florida Education F		Program					88,730,152 228,543,024		
	Other Federal Sour			ecific F	Programs			94.773.302		14.623
	Other State Source:							128,201,266		56,616,803
	Other Miscellaneous	s Source	es Not Restricted	d to Sp	ecific Programs			30,426,950		5,154,973
	Unrestricted Investr	nent Ea	rnings					1,957,527		116,441
	Total General Rev	enues						1,135,258,532		61,902,840
	Change in Net Po	sition						77,590,749		2,664,074
	Net Position - July 1,	2020						811,525,954		(1,162,820)
	Adjustment to Beginn		Position					10,060,831		194,225
	Net Position - July 1,	•					_	821,586,785		(968,595)
	Net Position - June 3						\$	899,177,534	\$	1,695,479
	140t / Osmon - June 3	0, 2021					Ψ	555,177,554	Ψ	1,000,419

THE SCHOOL DISTRICT OF LEE COUNTY BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2021

	General Fund	Special Revenue Fund Federal Education Stabilization	Debt Service Fund Certificates of Participation	Debt Service Fund ARRA Economic Stimulus	Capital Projects Fund Local Capital Improvement Tax	Capital Projects Fund Certificates of Participation/Impact Fees/State Grants	Nonmajor Governmental Funds	Total Governmental Funds
ASSETS Cash	\$ 5,122,695	\$ -	\$ -	\$ -	\$ 2,324,680	\$ 37,077,506	\$ 5,274,601	\$ 49,799,482
Investments	195,708,395	-	55,661,236	19,497,626	159,225,408	84,978,713	26,497,543	541,568,921
Accounts Receivable	381,654	-	-	-	-	-	534,069	915,723
Taxes Receivable	5,212,883	-	-	-	1,715,517	-	-	6,928,400
Due from Other Funds	19,221,357	316,718	-	-	2,643,325	249,338	101,833	22,532,571
Due from Other Agencies Restricted Cash with Fiscal Agent	2,363,481 75,790	8,124,556	-	-	-	13,809,876	15,864,344	40,162,257 75,790
Inventory	3,727,443	_	-	-	-	-	1,179,621	4,907,064
Prepaid Items	-	<u> </u>				3,233,350	-	3,233,350
Total Assets	\$ 231,813,698	\$ 8,441,274	\$ 55,661,236	19,497,626	\$ 165,908,930	\$ 139,348,783	\$ 49,452,011	\$ 670,123,558
LIABILITIES AND FUND BALANCES Liabilities								
Salaries and Wages Payable	\$ 27,139,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,139,928
Payroll Deductions and Withholdings	5,698,097	-	-	-	-	-	-	5,698,097
Accounts Payable	3,926,333	96,249	-	1,750	707,168	2,256,332	721,657	7,709,489
Matured Principal Payable	-	-	46,350,000	-	-	-	-	46,350,000
Matured Interest Payable	-	-	9,311,209	-	405.400	- 0.545.000	-	9,311,209
Construction Contracts Payable	-	-	-	-	405,400	2,545,222	-	2,950,622
Construction Contracts Payable - Retainage	- 8,311	-	-	-	118,545	5,192,539	-	5,311,084 8,311
Deposits Payable Due to Other Agencies	12,326,695	-	-	-	-	-	-	12,326,695
Due to Other Funds	17,532,545	8,345,025		_	_	2,765,496	10,568,769	39,211,835
Unearned Revenue	859,594	0,040,020		-		2,700,490	10,300,709	859,594
Total Liabilities	67,491,503	8,441,274	55,661,209	1,750	1,231,113	12,759,589	11,290,426	156,876,864
Fund Balance								
Nonspendable Inventory	3,727,443						1,179,621	4,907,064
Prepaid Items	3,727,443	-	-	-	-	3,233,350	1,179,021	3,233,350
Restricted for:						0,200,000		3,233,330
State Required Carryover Programs	25,280,136	-	-	-	-	-	-	25,280,136
Other Purposes	18,224,426		-	-	-	-	-	18,224,426
Debt Service	-	-	27	19,495,876	-	-	13,777	19,509,680
Capital Projects	-	-	-	-	164,677,817	123,355,844	13,307,071	301,340,732
Food Service	-	-	-	-	-	-	23,661,116	23,661,116
Assigned to:								
Purchase Order Obligations for School Operations	5,385,855							5,385,855
Unassigned	111,704,335	-	- -	<u>-</u>	-	-	-	111,704,335
· ·								
Total Fund Balances	164,322,195	<u> </u>	27	19,495,876	164,677,817	126,589,194	38,161,585	513,246,694
Total Liabilities and Fund Balances	\$ 231,813,698	\$ 8,441,274	\$ 55,661,236	\$ 19,497,626	\$ 165,908,930	\$ 139,348,783	\$ 49,452,011	\$ 670,123,558

THE SCHOOL DISTRICT OF LEE COUNTY RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET TO THE GOVERNMENT-WIDE STATEMENT OF NET POSITION June 30, 2021

Total Fund Balance - Governmental Funds

513.246.694

Amounts reported for governmental activities in the statement of net position are different because:

Capital Assets, net of accumulated depreciation, used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds.

Original cost of capital assets \$ 2,166,756,975 Accumulated depreciation (839,424,196)

1,327,332,779

Deferred outflow of resources are reported as a result of changes in fair value of deferred amounts on pensions, postemployment health benefits, and refundings in the statement of net position.

197,788,275

Capital credits to be received in future years are not available to liquidate liabilities in governmental funds, but are accrued in the government-wide financial statements.

7,817,846

Long-term liabilities are reported in the statement of net position but not in the governmental funds because they are not due and payable in the current period. Balances at June 30, were:

(57,858)	
(653,499)	
(453,587,676)	
(4,365,659)	
(1,192,000)	
(567,716,145)	
(25,239,401)	
(51,818,919)	
(69,767,278)	
	(1,174,398,435)
	(653,499) (453,587,676) (4,365,659) (1,192,000) (567,716,145) (25,239,401) (51,818,919)

Deferred inflow of resources are reported as a result of changes in fair value of deferred amounts on pensions, postemployment health benefits and refundings in the statement of net position.

(37,827,557)

Internal service funds are used by management to charge the costs of certain activities, such as insurance, to individual funds of the District. The assets and liabilities of the internal service funds, which are reported in the proprietary funds rather than the governmental funds, are included in governmental activities in the statement of net position. The internal service funds net position is \$39,944,222. This includes \$2,805 in capital assets, \$37,112 in compensated absences and \$25,239,401 in estimated unpaid claims included above. The net amount is as follows:

65,217,932

Total net position - governmental activities

\$ 899,177,534

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES- GOVERNMENTAL FUNDS For the Fiscal Year Ended June 30, 2021

	General Fund	Special Revenue Fund Federal Education Stabilization	Debt Service Fund Certificates of Participation	Debt Service Fund ARRA Economic Stimulus	Capital Projects Fund Local Capital Improvement Tax	Capital Projects Fund Certificates of Participation/Impact Fees/State Grants	Nonmajor Governmental Funds	Total Governmental Funds
REVENUES								
Federal Direct Sources	\$ 2,586,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,443,667	\$ 15,030,272
Federal Through State Sources	1,095,580	19,980,014		-			102,871,201	123,946,795
State Sources	349,121,140	-	-	-	-	7,900,546	4,298,678	361,320,364
Local Sources								
Taxes	423,316,395	-	-	-	139,309,916	-	-	562,626,311
Local Sales Taxes	-	-	-	-	-	88,730,152	-	88,730,152
Food Service Sales	-	-	-	-	-	-	524,627	524,627
Impact Fees		-	- 00.074	07.044	- 004 770	18,144,986	45 000 400	18,144,986
Miscellaneous	20,741,934	<u>-</u>	20,274	37,914	284,776	614,925	15,389,106	37,088,929
Total Revenues	796,861,654	19,980,014	20,274	37,914	139,594,692	115,390,609	135,527,279	1,207,412,436
EXPENDITURES								
Current								
Instruction	498,295,188	6,440,462	-	-	-	-	49,596,960	554,332,610
Student Support Services	31,880,859	9,540,856	-	-	-	-	6,959,909	48,381,624
Instructional Media Services	3,388,963	2,919	-	-	-	-	52,814	3,444,696 27,031,686
Instruction and Curriculum Development Services Instructional Staff Training Services	9,836,779 7,777,628	1,998,691 150,659	-	-	-	-	15,196,216 4,515,009	12,443,296
Instructional Staff Training Services	9,271,630	150,059	-	-	-	-	87,983	9,359,613
Board	1,371,528		_		_		07,303	1,371,528
General Administration	5,278,433	682,695	_	_	_	_	2,910,850	8,871,978
School Administration	52,687,673	36,403	_	_	_	_	1,210,212	53,934,288
Facilities Services	8,932,278		-	-	23,500,350	65,671,111	470,329	98,574,068
Fiscal Services	4,244,846		-	-		-	1,059	4,245,905
Food Service	-		-	-	-	-	49,374,137	49,374,137
Central Services	13,252,632	24,006	-	-	-	-	245,220	13,521,858
Student Transportation Services	49,278,867	57,957	-	-	-	-	452,506	49,789,330
Operation of Plant	71,735,372	871,015	-	-	-	-	290,690	72,897,077
Maintenance of Plant	17,047,577	5,488	-	-	-	-	-	17,053,065
Administrative Technology Services	6,948,075	10,875	-	-	-	-		6,958,950
Community Services	4,293,830		-	-	-	-	404,515	4,698,345
Capital Outlay	040.004				0.050.007	70 004 400	000.070	70.044.074
Facilities Acquisition and Construction	243,061	157 000	-	-	2,258,207	76,024,133	288,970	78,814,371
Other Capital Outlay Debt Service	626,701	157,988	-	-	5,201,966	7,719,321	1,249,764	14,955,740
Principal			64,975,877				255,000	65,230,877
Interest and Fiscal Charges	103,314	-	19,005,070	203,756	-	-	44,124	19,356,264
Ç								
Total Expenditures	796,495,234	19,980,014	83,980,947	203,756	30,960,523	149,414,565	133,606,267	1,214,641,306
Excess (Deficiency) of Revenues Over (Under) Expenditures	366,420		(83,960,673)	(165,842)	108,634,169	(34,023,956)	1,921,012	(7,228,870)
Over (Onder) Experialtures	300,420		(65,900,073)	(105,642)	100,034,109	(34,023,930)	1,921,012	(1,220,010)
OTHER FINANCING SOURCES (USES)								
Loss Recoveries	1,154,796	_	_	_	_	_	_	1,154,796
Sale of Capital Assets	450	_	_	_	_	-	_	450
Transfer In	22,118,046	-	68,916,552	1,902,889	-	-	_	92,937,487
Transfer Out			(20,741)		(44,969,900)	(47,946,846)		(92,937,487)
Total Other Financian Courses (Uses)	00 070 000		CO 005 044	4.000.000	(44,000,000)	(47.040.040)		4.455.040
Total Other Financing Sources (Uses)	23,273,292	<u>-</u>	68,895,811	1,902,889	(44,969,900)	(47,946,846)		1,155,246
Net Change in Fund Balance	23,639,712	-	(15,064,862)	1,737,047	63,664,269	(81,970,802)	1,921,012	(6,073,624)
Fund Balance, Beginning Prior Period Adjustment	140,682,483	-	15,064,889	17,758,829	101,013,548	208,559,996	26,188,677 10,051,896	509,268,422 10,051,896
Fund Balance, Beginning, Restated	140,682,483		15,064,889	17,758,829	101,013,548	208,559,996	36,240,573	519,320,318
Fund Balance, Ending	\$ 164,322,195	\$ -	\$ 27	\$ 19,495,876	\$ 164,677,817	\$ 126,589,194	\$ 38,161,585	\$ 513,246,694

THE SCHOOL DISTRICT OF LEE COUNTY RECONCILIATION OF THE GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE GOVERNMENT-WIDE STATEMENT OF ACTIVITIES For the Fiscal Year Ended June 30, 2021

Net change in fund balances- governmental fund	ds		\$ (6,073,624)
Amounts reported for governmental activities in the	statement of activities are differ	ent because:	
Capital outlays to purchase or build capital assets ar expenditures. However, for governmental activites the of net position and allocated over their useful lives a statement of activities. This is the amount by which deepense, net of noncapitalized outlays, and other address.	hose costs are shown in the sta s annual depreciation expense depreciation exceeds capital ou	tement in the	
	Capital outlays Depreciation expense	\$107,341,559 (49,133,473)	58,208,086
In the governmental funds, the cost of capital assets year purchased. Thus, the change in net position di undepreciated cost of the disposed assets.			(289,591)
Debt proceeds are reported as financing sources in the change in fund balance. In the statement of net long-term liabilities and does not effect the statemen principal is an expenditure in the governmental funds of net position. Also, governmental funds report the when debt is issued, whereas these amounts are de-	position, however, issuing debt at of net position. Similarly, repa s but reduces the liability in the effect of premiums, discounts,	increases yment of statement and similar items	
	Amortization-net Amortization-net Repayments	510,508 3,899,351 65,230,877	69,640,736
The District has recorded vested utility interest rever that does not meet the earned criterion for recognition	_		163,773
Revenues that are unavailable or unearned in the governmental-wide financial statement		gnized as	(29,619)
The net change in the early retirement benefit prograstatements, but not in the governmental fund statem		vernment-wide	(4,000)
In the governmental funds, interest on long-term det and payable. In the statement of activities, interest is in accrued interest payable.			76,897
In the statement of activities, the cost of compensate earned during the year, while in the governmental futhe amounts actually paid for compensated absence absences earned in excess of the amount paid in the	ands expenditures are recognized es. This is the net amount of co	ed based on	(295,285)
The net change in the liability for postemployment he statements, but not in the governmental fund statem		government-wide	
	OPEB contribution OPEB expense	(166,649) (683,637)	(850,286)
Governental funds report District pension contributio activities, the cost of pension benefits earned net of expense.			
•	FRS Pension contribution HIS Pension contribution FRS Pension expense HIS Pension expense	38,075,907 8,189,178 (80,718,662) (14,128,849)	(48,582,426)
Internal service funds are used by management to cinsurance, to individual funds of the District. The char of \$5,628,985 is reported with governmental activitie compensated absences included above. The net an	ange in net position of the internes. This includes \$801 in depred	al service funds,	5,626,088
			 , , , , , , , , ,

The accompanying notes to the basic financial statements are an integral part of this statement.

Change in net position of governmental activities

\$ 77,590,749

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL GENERAL FUND FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	General Fund						
				Variance with Final Budget -			
	Budgeted	Amounts Final	Actual Americate	Under			
	Original	Finai	Actual Amounts	(Over)			
REVENUES							
Federal Direct Sources	\$ 1,830,000	\$ 1,830,000	\$ 2,586,605	\$ (756,605)			
Federal Through State Sources	2,000,000	2,015,960	1,095,580	920,380			
State Sources	353,511,291	349,394,693	349,121,140	273,553			
Local Sources							
Taxes	422,634,255	422,634,255	423,316,395	(682,140)			
Miscellaneous	21,119,760	23,018,517	20,741,934	2,276,583			
Total Revenues	801,095,306	798,893,425	796,861,654	2,031,771			
EXPENDITURES							
Current							
Instruction	582,616,724	578,010,001	498,295,188	79,714,813			
Student Support Services	33,539,971	34,610,067	31,880,859	2,729,208			
Instructional Media Services	4,027,991	4,039,229	3,388,963	650,266			
Instruction and Curriculum Development Services		10,550,300	9,836,779	713,521			
Instructional Staff Training Services	9,195,593	9,940,311	7,777,628	2,162,683			
Instruction Related Technology	9,428,275	9,435,206	9,271,630	163,576			
Board	1,692,696	1,873,162	1,371,528	501,634			
General Administration	5,547,043	5,508,231	5,278,433	229,798			
School Administration	56,791,831	57,017,945	52,687,673	4,330,272			
Facilities Services	11,706,918	10,060,156	8,932,278	1,127,878			
Fiscal Services	4,751,353	4,659,013	4,244,846	414,167			
Central Services	14,195,194	15,372,400	13,252,632	2,119,768			
Student Transportation Services	60,951,410	60,745,730	49,278,867	11,466,863			
Operation of Plant	91,770,135	92,910,523	71,735,372	21,175,151			
Maintenance of Plant	19,406,219	20,107,551	17,047,577	3,059,974			
Administrative Technology Services	7,265,532	7,518,211	6,948,075	570,136			
Community Services	14,176,755	7,232,293	4,293,830	2,938,463			
Capital Outlay							
Facilities Acquisition and Construction	-	783,190	243,061	540,129			
Other Capital Outlay	-	7,263,997	626,701	6,637,296			
Debt Service		407.040	400.044	4.500			
Interest and Fiscal Charges		107,842	103,314	4,528			
Total Expenditures	937,255,927	937,745,358	796,495,234	141,250,124			
Excess (Deficiency) of Revenues							
Under Expenditures	(136,160,621)	(138,851,933)	366,420	(139,218,353)			
OTHER FINANCING SOURCES							
Loss Recoveries	8,796	113,936	1,154,796	(1,040,860)			
Sale of Capital Assets	=	450	450	-			
Transfer In	22,958,433	23,113,006	22,118,046	994,960			
Total Other Financing Sources	22,967,229	23,227,392	23,273,292	(45,900)			
Net Change in Fund Balance	(113,193,392)	(115,624,541)	23,639,712	(139,264,253)			
Fund Balance, Beginning	140,761,543	140,682,483	140,682,483				
Fund Balance, Ending	\$ 27,568,151	\$ 25,057,942	\$164,322,195	\$(139,264,253)			

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL SPECIAL REVENUE FUND - FEDERAL EDUCATION STABILIZATION FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Federal Education Stabilization					
	Budgeted	I Amounts		Variance with Final Budget - Under		
	Original	Final	Actual Amounts	(Over)		
REVENUES						
Federal Through State Sources:						
Other Federal Through State Grants	\$ 21,837,924	\$ 26,830,232	\$ 19,980,014	\$ 6,850,218		
Total Federal Through State Sources	21,837,924	26,830,232	19,980,014	6,850,218		
Total Revenues	21,837,924	26,830,232	19,980,014	6,850,218		
EXPENDITURES						
Current						
Instruction	11,179,124	8,360,550	6,440,462	1,920,088		
Student Support Services	3,921,292	9,540,856	9,540,856	-		
Instructional Media Services	-	2,919	2,919	-		
Instruction and Curriculum Development Services	4,620,212	4,486,512	1,998,691	2,487,821		
Instructional Staff Training Services	400,796	611,405	150,659	460,746		
General Administration	676,500	774,719	682,695	92,024		
School Administration		196,966	36,403	160,563		
Central Services		29,644	24,006	5,638		
Student Transportation Services	140,000	628,009	57,957	570,052		
Operation of Plant	900,000	1,784,966	871,015	913,951		
Maintenance of Plant		14,043	5,488	8,555		
Administrative Technology Services		10,875	10,875	-		
Capital Outlay						
Other Capital Outlay		388,768	157,988	230,780		
Total Expenditures	21,837,924	26,830,232	19,980,014	6,850,218		
Excess of Revenues						
Over Expenditures	<u> </u>					
Net Change in Fund Balance			-	-		
Fund Balance, Beginning	<u>-</u> _					
Fund Balance, Ending	\$ -	\$ -	\$ -	\$ -		

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF NET POSITION PROPRIETARY FUNDS June 30, 2021

	Governmental Activities- Internal Service Funds		
ASSETS			
Current Assets			
Cash	\$	88,081	
Investments Due from Governmental Funds		2,567,347 5,679,264	
Total Current Assets		9,334,692	
Total Gallent / 188618		7,004,002	
Noncurrent Assets		000 000	
Restricted Cash with Fiscal Agent Furniture, Fixtures and Equipment		300,000 7,999	
Less Accumulated Depreciation		(5,194)	
Total Noncurrent Assets		302,805	
Total Assets	79	,637,497	
LIABILITIES Current Liabilities			
Unearned Revenue		3,982,665	
Estimated Insurance Claims Payable	13	3,994,911	
Liability for Compensated Absences		37,112	
Total Current Liabilities	28	3,448,785	
Noncurrent Liabilities			
Estimated Insurance Claims Payable	11	,244,490	
Total Liabilities	39	,693,275	
NET POSITION			
Invested in Capital Assets		2,805	
Restricted for Claims		300,000	
Unrestricted	39	,641,417	
Total Net Position	\$ 39	9,944,222	

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION PROPRIETARY FUNDS

For the Fiscal Year Ended June 30, 2021

	Governmental Activities- Internal Service Funds		
OPERATING REVENUES Premium Revenue Other Operating Revenues	\$ 113,707,146 43,092		
Total Operating Revenues	113,750,238		
OPERATING EXPENSE Salaries Employee Benefits Purchased Services Materials and Supplies Insurance Claims Depreciation	298,586 98,436 15,460,702 34 92,323,804 801		
Total Operating Expenses	108,182,363		
Operating Income	5,567,875		
NONOPERATING REVENUES Interest Income	61,110		
Total Nonoperating Revenues	61,110		
Changes in Net Position	5,628,985		
Net Position - July 1, 2020	34,315,237		
Net Position - June 30, 2021	\$ 39,944,222		

THE SCHOOL DISTRICT OF LEE COUNTY STATEMENT OF CASH FLOWS PROPRIETARY FUNDS

For the Fiscal Year Ended June 30, 2021

	Governmental Activities- ternal Service Funds
CASH FLOWS FROM OPERATING ACTIVITIES	
Cash Received from Customers, Users and Participants	\$ 116,561,248
Cash Payments to Suppliers for Goods and Services	(15,026,641)
Cash Payments to Employees for Services	(400,721)
Cash Payments for Insurance Claims	 (93,885,668)
Net Cash provided by Operating Activities	7,248,218
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of Pooled Investments	(11,859,526)
Interest on Investments	61,110
Net Cash used by Investing Activities	 (11,798,416)
Net Decrease in Cash	(4,550,198)
Cash, Beginning	 4,938,279
Cash, Ending	\$ 388,081
Reconciliation of Operating Income to Net Cash provided by Operating Activities	
Operating Income	\$ 5,567,875
Adjustments to Reconcile Operating Income to	
Net Cash provided by Operating Activities:	
Depreciation	801
Change in Assets and Liabilities:	4 505 000
Decrease in Due from Governmental Funds	1,565,008
Increase in Accounts Payable	434,097
Increase in Unearned Revenue Decrease in Estimated Insurance Claims Payable	1,246,001 (1,561,864)
Decrease in Estimated insurance Claims Payable Decrease in Liability for Compensated Absences	(3,700)
Total Adjustments	 1,680,343
Total Aujustinonis	1,000,043
Net Cash provided by Operating Activities	\$ 7,248,218

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING PRACTICES

Reporting Entity

The District School Board of Lee County (Board) has direct responsibility for operation, control, and supervision of the School District of Lee County (District) and is considered a primary government for financial reporting. The District is part of the Florida system of public education under the general direction of the State Board of Education. The governing body of the District is the Board, which is composed of seven elected members. The appointed Superintendent of Schools (Superintendent) is the executive officer of the District. The general operating authority of the Board and the Superintendent is contained in Chapters 1000-1013, Florida Statutes. Geographic boundaries of the District correspond with those of Lee County, Florida.

Pursuant to Section 1010.51, Florida Statutes, the Superintendent is responsible for keeping records and accounts of all financial transactions in the manner prescribed by the State Board of Education.

For financial reporting purposes, the accompanying financial statements include all of the operations over which the District is financially accountable. The District is financially accountable for organizations that make up its legal entity, as well as legally separate organizations that meet certain criteria. In accordance with GASB 14, "The Financial Reporting Entity," as amended by GASB 39, "Determining Whether Certain Organizations Are Component Units" and GASB 61, "The Financial Reporting Entity: Omnibus an amendment of GASB Statements Nos. 14 and No. 34", the criteria for inclusion in the reporting entity involve those cases where the District or its officials appoint a voting majority of an organization's governing body and is either able to impose its will on the organization and there is a potential for the organization to provide specific financial benefits to or to impose specific financial burdens on the District or the nature and significance of the relationship between the District and the organization is such that exclusion would cause the District's financial statements to be incomplete. Based on the application of these criteria, District management has determined that the following five charter schools are not component units: Florida Southwestern Collegiate High School, Oasis Elementary School South, Oasis Middle School, Oasis Elementary School North, and Oasis High School. Each of these charter schools are operated and reported as a component unit by a government entity other than the District.

Based on the application of the criteria, the following component units are included within the District's reporting entity:

Blended Component Unit - Leasing Corporation

The Lee County School Board Leasing Corporation (Leasing Corporation) was formed on December 17, 2003, to facilitate financing for the acquisition of facilities and equipment. Additionally, the Corporation is legally separate from the District and the governing board of the Leasing Corporation is the District School Board. Therefore, the financial activities of the Leasing Corporation have been blended (reported as if it were part of the District) with those of the District. Separate financial statements for the Leasing Corporation are not published.

Discretely Presented Component Unit – Foundation

The Foundation for Lee County Public Schools, Inc., (Foundation) was formed for the purpose of improving the quality of education by increasing community involvement with and support for Lee County schools. Although the District does not control the timing or amount of receipts from the Foundation, the majority of resources (or

incomes thereon) that the Foundation holds and invests are restricted to the activities of the District by the donors. Because these restricted resources held by the Foundation can only be used for the benefit of the District, the Foundation is considered a component unit of the District and is discretely presented in the District's financial statements. An annual audit of the Foundation's financial statements is conducted by an independent certified public accountant and is filed in the District's administrative office.

Discretely Presented Component Units - Charter Schools

At fiscal year-end there were eighteen charter schools operating within the District that met the criteria for presentation as a discretely presented component unit. All charter schools are separate, not-for-profit corporations organized and operated as charter schools under Section 1002.33, Florida Statutes, to enhance the education of the Lee County students attending these schools. Charter Schools do not have the constitutional authority to levy taxes, making charter schools fiscally dependent on the District. Pursuant to Florida Statutes section 1002.33(17) students enrolled in a charter school shall be funded the same as students enrolled in other public schools in the District. The charter schools' full-time equivalent (FTE) student enrollment is the basis for the District to provide funding to the charter schools. The financing of charter schools imposes a financial burden on the District. Because charter schools are fiscally dependent and create a financial burden on the District, charter schools are considered component units of the District. Audits were performed for each Charter School for the year ended, by independent certified public accountants and are on file at the District's administrative office.

The eighteen component unit charter schools in operation at fiscal year-end are listed below:

Athenian Academy Charter School - The school's charter was granted January 9, 2018, for a grade K-8 school. As of June 30, 2021, the school was a grade K-8 school. The school is located in Fort Myers, Florida.

Bonita Springs Charter School – The school's charter was granted December 18, 2001, for a grade K-8 school. As of June 30, 2021, the school was a grade K-8 school. The school is located in Bonita Springs, Florida.

City of Palms Charter High School, Inc. – The school's charter was granted October 25, 2005, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Fort Myers, Florida.

Coronado High School – The school's charter was granted October 23, 2007, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Fort Myers, Florida.

DJB Technical Academy, Inc. - The school's charter was granted March 12, 2013, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Fort Myers, Florida.

Gateway Charter School – The school's charter was granted August 20, 2002, for a grade K-8 school. As of June 30, 2021, the school was a grade K-4 school. The school is located in Fort Myers, Florida.

Gateway Intermediate Charter School – The school's charter was granted August 20, 2002, for a grade K-8 school. As of June 30, 2021, the school was a grade 5-8 school. The school is located in Fort Myers, Florida.

Gateway Charter High School – The school's charter was granted October 21, 2003, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Fort Myers, Florida.

The Heights Charter School – The school's charter was granted December 08, 2015, for a grade K-3 school. As of June 30, 2021, the school was a grade K-3 school. The school is located in Fort Myers, Florida.

Heritage Charter School, Inc. – The school's charter was granted May 3, 2011, for a grade K-8 school. As of June 30, 2021, the school was a grade K-8 school. The school is located in Cape Coral, Florida.

Island Park Charter High School, Inc. – The school's charter was granted April 01, 2014, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Fort Myers, Florida.

The Island School, Inc. - The school's charter was granted May 2, 2000, for a grade K-8 school. As of June 30, 2021, the school was a grade K-5 school. The school is located in Boca Grande, Florida.

Mid Cape Global Academy – The school's charter was granted August 20, 2002, for a grade K-8 school. As of June 30, 2021, the school was a grade K-8 school. The school is located in Cape Coral, Florida.

Northern Palms Charter High School - The school's charter was granted April 28, 2015, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in North Fort Myers, Florida.

North Nicholas High School - The school's charter was granted October 23, 2007, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Cape Coral, Florida.

Oak Creek Charter School of Bonita Springs, Inc. – The school's charter was granted September 23, 2008, for a grade K-8 school. As of June 30, 2021, the school was a grade K-8 school. The school is located in Bonita Springs, Florida.

Palm Acres Charter High School, Inc. – The school's charter was granted March 11, 2014, for a grade 9-12 school. As of June 30, 2021, the school was a grade 9-12 school. The school is located in Lehigh Acres, Florida.

Six Mile Charter Academy – The school's charter was granted August 10, 2004, for a grade K-8 school. As of June 30, 2021, the school was a grade K-8 school. The school is located in Fort Myers, Florida.

Change in Reporting Entity

The Component Unit Beginning Net Position has been adjusted due to accounting changes for the following schools: Bonita Springs Charter School, DJB Technical Academy, Inc., Gateway Charter School, Gateway Intermediate Charter School, Gateway Charter High School, Mid Cape Global Academy and Six Mile Charter School. As a result of these changes in reporting, the net position of the component units as a whole has been adjusted as follows:

Net Position, Beginning of year, as previously reported:	\$ (1,162,820)
Adjustment for Effect of Change in Reporting Entity	
Bonita Springs Charter School	18,037
DJB Technical Academy, Inc.	(40,000)
Gateway Charter School	48,707
Gateway Intermediate Charter School	14,939
Gateway Charter High School	70,635
Mid Cape Global Academy	67,482
Six Mile Charter Academy	 14,425
Net Position, Beginning of year, adjusted	\$ (968,595)

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the non-fiduciary activities of the primary government and its component units. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities* that rely to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the District is financially accountable.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function (i.e., food service fees, student fees, print fees, and transportation fees), and 2) grants and contributions that are restricted to meeting operational or capital requirements of a particular function (e.g., Federal food service, transportation, and Public Education Capital Outlay [PECO] grants). Taxes and other items not properly included among program revenues are reported instead as *general revenue*.

The effects of interfund activities have been eliminated from the government-wide financial statements except for interfund services provided and used. Interfund transactions include transactions involving the internal service funds. These transactions were eliminated by allocating the change in net position of internal services funds in direct proportion as they were charged as expenses to the various functions/programs.

Fund financial statements report detailed information about the District in the governmental, proprietary, and fiduciary funds. The focus of governmental fund financial statements is on major funds rather than reporting funds by type. Each major fund is reported in a separate column. Nonmajor funds are aggregated and reported in a single column. Because the focus of governmental fund financial statements differs from the focus of government-wide financial statements, reconciliation is presented with each of the governmental fund financial statements.

The District reports the following major governmental funds:

• *General Fund* is the District's primary operating fund. It accounts for all financial resources of the general government except those required to be accounted for in another fund.

- Special Revenue Fund Federal Education Stabilization accounts for certain Federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding provided as emergency relief to school districts to address the impact of the COVID-19 on elementary and secondary schools.
- Debt Service Fund Certificates of Participation accounts for the resources accumulated and payments made for principal, interest, and related costs on the long-term Certificates of Participation.
- Debt Service Fund ARRA Economic Stimulus accounts for the accumulation of resources for the payment of debt principal, interest and related costs on the Qualified School Construction Bonds.
- Capital Projects Fund Local Capital Improvement Tax accounts for the resources used for the acquisition or construction of major capital facilities financed through tax levies pursuant to Section 1011.71(2), Florida Statutes.
- Capital Projects Fund Certificates of Participation/Impact Fees/State Grants accounts for the resources used for the acquisition or construction of major capital facilities financed through certificates of participation, impact fees, and state capital grant proceeds.

Additionally, the District reports the following fund type:

• Internal Service Funds account for the self-insurance programs.

Separate financial statements are provided for governmental funds, and proprietary funds.

Measurement Focus, Basis of Accounting, and Financial Presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund financial statements. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility or expenditure requirements imposed by the provider have been met.

Governmental fund financial statements, which include the General, Special Revenue, Debt Service, and Capital Projects funds, are prepared using the *current financial resource measurement focus* and the *modified accrual basis of accounting*. Under the modified accrual basis of accounting, expenditures are generally recognized when the related fund liability is incurred. The principal exceptions to this general rule are: (a) principal and interest on general long-term debt is recognized as expenditures when due; and (b) claims and judgments and compensated absences are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Issuance of long-term debt and acquisitions under capital leases are reported as other financing sources. Allocations of cost, such as depreciation, are not recognized in governmental funds.

Revenues can be classified into two kinds of transactions: (a) exchange and exchange-like transactions, in which each party receives and gives up essentially equal value and (b) nonexchange transactions, in which a government gives (or receives) value without directly receiving (or giving) equal value in exchange.

Revenue resulting from exchange transactions is recorded on the accrual basis when the exchange takes place. Revenues resulting from nonexchange transactions are further classified into (a) derived tax revenues, (b) imposed nonexchange revenues, (c) government-mandated nonexchange transactions, and (d) voluntary nonexchange transactions. Derived tax revenues (i.e., sales tax) are recorded when the exchange transaction occurs. The District currently does not have any derived tax revenues. Imposed nonexchange transactions (i.e., property taxes) are recorded when use of the resource is required or first permitted by time requirement (for example, for property taxes, the period for which they are levied). Government-mandated and voluntary nonexchange transactions (i.e., Federal mandates, grants, and donations) are recorded when all eligibility requirements have been met.

When applying the susceptible to accrual concept under the modified accrual basis, resources also should be available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The District considers revenues to be available if they are collected within 60 days of the end of the current fiscal year. The District considers property taxes to be available if they are collected within 60 days of the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the District's internal service funds are charges for employee health insurance premiums. Operating expenses for internal service funds include insurance claims and excess coverage premiums, and administrative expenses. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Each of the charter schools, included as discretely presented component units, are accounted for as governmental organizations and follow the same accounting model as the District's governmental activities.

The Foundation for Lee County Public Schools, Inc., shown as a discretely presented component unit, is accounted for using the accrual basis of accounting, whereby revenues are recognized when earned and expenditures are recognized when incurred.

Budgetary Basis Accounting

The following procedures, established by State Statutes and State Board of Education rules, are used by the Board in setting up final budget balances reported on the financial statements:

- Budgets are prepared, public hearings are held, and original budgets are adopted annually for all governmental fund types in accordance with procedures and time intervals prescribed by law and State Board of Education rules.
- Appropriations are controlled at the function level (e.g., instruction, student personnel services, and school administration) and may be amended by resolution at any Board meeting prior to the due date for the Annual Financial Report. This function level is the legal level of budgetary control.
- Budgets are prepared using the same modified accrual basis as is used to account for governmental funds.

Budgetary information is integrated into the accounting system and, to facilitate budget control, budget balances are encumbered when purchase orders are issued. Appropriations lapse at year-end and encumbrances outstanding are honored from the subsequent year's appropriations. During the fiscal year ended June 30, 2021, budgets for all governmental fund types were amended to reflect adjustments to appropriations due to changes in student counts, the addition of new education programs, and other events.

Cash

Banks qualified as public depositories under Florida law hold cash deposits. All deposits are insured by Federal depository insurance, up to specified limits, and/or collateralized with securities held in Florida's multiple financial institution collateral pool required by Chapter 280, Florida Statutes. The Statement of Cash Flows considers cash as those accounts used as demand deposit accounts.

Cash balances from all funds are combined and invested to the extent available. Earnings are allocated monthly to each fund based on a rolling monthly average balance of cash and investments.

Restricted Cash with Fiscal Agent

Self-insurance funds are required to establish and maintain prescribed amounts of resources (consisting of cash) that can be used only to pay insurance claims.

Investments

Investments are stated at fair value, based on quoted market prices or recognized pricing sources. The investment earnings are allocated to each fund based on a rolling monthly average investment balance in that fund. Investments consist of direct obligations of the United States Treasury, corporate notes, money market funds, municipal obligations, amounts placed with the State Board of Administration (SBA) debt service accounts for investment of debt service moneys, and amounts placed for participation in the Florida PRIME, Florida Cooperative Liquid Asset Security System (FLCLASS), Florida Public Assets for Liquidity Management (FLPALM) and Florida Fixed Income Trust (FL-FIT) investment pools created by Sections 218.405 and 218.417, Florida Statutes. These investment pools operate under investment guidelines established by Section 215.47, Florida Statutes.

The District's investments in Florida PRIME and FLPALM which are Securities and Exchange Commission Rule 2a7-like external investment pools, as of June 30, 2021, are similar to money market funds in which shares are owned in the fund rather than the underlying investments. These investments are reported at fair value, which is amortized cost.

Types and amounts of investments held at fiscal year-end are described in a subsequent note on investments.

Fair Value Measurement

The district categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of

the asset. Level 1 inputs are quoted process in active markets for identical assets; Level 2 inputs are significant other observable inputs, Level 3 inputs are significant unobservable inputs.

Inventory

Inventories consist of expendable supplies held for consumption in the course of District operations. Inventories are stated at cost using the average cost method for the central stores, maintenance, transportation, and food service inventories and at last invoice price, which approximates the first-in, first-out basis, for the print shop and media/textbook inventories. United States Department of Agriculture donated foods are recorded at the value established by the Bureau of Food Distribution, Florida Department of Agriculture and Consumer Services using the average cost method. The costs of inventories are recorded as expenditures when used (the consumption method) rather than purchased. The inventories at year-end are reported as non-spendable fund balance.

Capital Assets

Expenditures for capital assets acquired or constructed for general District purposes are reported in the governmental funds that financed the acquisition or construction. The capital assets so acquired are reported at cost in the governmental activities column on the government-wide financial statements but are not reported in the governmental fund financial statement. The District defines capital assets as assets with an initial individual cost of \$1,000 or more. Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated assets are recorded at estimated acquisition value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized. Interest costs incurred during construction of capital assets are not considered material and are not capitalized as part of the cost of construction.

Capital assets are depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	Years
Improvements Other than Buildings	10-40
Buildings and Fixed Equipment	10-50
Motor Vehicles	5-10
Furniture Fixtures and Equipment	3-15
Audio-Visual Materials	3-5
Computer Software	5

Current year information relative to changes in capital assets is described in a subsequent note.

Pensions

In the government-wide statement of net position, liabilities are recognized for the District's proportionate share of each pension plan's net pension liability. For purposes of measuring the net pension liabilities, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Florida Retirement System (FRS) defined benefit plan and the Health Insurance Subsidy (HIS) defined benefit plan and additions to/deductions from the FRS's and the HIS's fiduciary net position have been determined on the same basis as they are reported by the FRS and the HIS plans. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

The District's retirement plans and related amounts are described in a subsequent note.

Noncurrent Liabilities and Compensated Absences

In the government-wide financial statements and proprietary fund types in the fund financial statements, noncurrent obligations are reported as liabilities in the applicable governmental activities, or proprietary fund type Statement of Net Position. Debt premiums and discounts are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable and Certificates of Participation are reported net of the applicable premiums or discounts.

In the fund financial statements, governmental fund types recognize debt premiums and discounts, as well as debt issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances and payments to refunded bond escrow agents are reported as other financing uses. Issuance costs, whether or not withheld from actual debt proceeds received, are reported as debt service expenditures.

The liability for compensated absences reported in the government-wide and proprietary fund statements consist of unpaid, accumulated vacation and sick leave, including applicable salary-related amounts for Social Security, Medicare, and retirement contributions. The liability has been calculated using the vesting method, in which leave amounts for employees who currently are eligible to receive termination payment and other employees who are expected to become eligible in the future to receive such payments upon termination are included. A liability for these amounts is reported in the governmental fund financial statements only if it has matured, such as for occurrences of employee resignations and retirements.

Changes in noncurrent liabilities for the current year are reported in a subsequent note.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to future periods and so will *not* be recognized as an outflow of resources (expense) until then. The District has three items that qualify for reporting in this category. The first is the deferred amount on refunding. A deferred amount on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The second is the deferred amount on pension. A deferred amount on pension results from the difference in the expected and actual amounts of experience, earnings and contributions. This amount is deferred and amortized over the service life of all employees that are provided with pensions through the pension plan except earnings which are amortized over 5 years. The third is the deferred amount on other postemployment benefit (OPEB). A deferred amount on OPEB results from the difference in the expected and actual amounts of experience, earnings and contributions. This amount is deferred and amortized over the service life of all employees that are provided with benefits through the OPEB plan except earnings which are amortized over 10 years.

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position

that applies to future periods and so will *not* be recognized as an inflow of resources (revenue) until that time. The District has three items that qualify for reporting in this category. The first is the deferred amount on refunding. A deferred amount on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The second is the deferred amount on pension. A deferred amount on pension results from the difference in the expected and actual amounts of experience, earnings, and contributions. This amount is deferred and amortized over the service life of all employees that are provided with pensions through the pension plan except earnings which are amortized over 5 years. The third is the deferred amount on other postemployment benefit (OPEB). A deferred amount on OPEB results from the difference in the expected and actual amounts of experience, earnings and contributions. This amount is deferred and amortized over the service life of all employees that are provided with benefits through the OPEB plan except earnings which are amortized over 10 years.

Net Position Flow Assumption

Sometimes the government will fund outlays for a particular purpose from both restricted (e.g., restricted bond or grant proceeds) and unrestricted resources. In order to calculate the amounts to report as restricted – net position and unrestricted – net position in the government-wide and proprietary fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the government's policy to consider restricted – net position to have been depleted before unrestricted – net position is applied.

Fund Balance Flow Assumptions

Sometimes the District will fund outlays for a particular purpose from both restricted and unrestricted sources (the total of restricted, assigned, and unassigned fund balance). In order to calculate the amounts to report as restricted, assigned, and unassigned fund balance in the governmental fund financial statements, a flow assumption must be made about the order in which the resources are considered to be applied. It is the District's procedure to consider restricted fund balance to have been depleted before using any of the components of unrestricted fund balance. Further, when the components of unrestricted fund balance can be used for the same purpose, assigned fund balance is depleted first followed by unassigned fund balance.

Fund Balance/Net Position

In the fund financial statements, governmental funds report constraints on the use of fund balance for amounts that are not spendable, are legally restricted by outside parties for use for a specific purpose, or have self-imposed constraints for use for a specific purpose.

Net position in the government-wide financial statements is classified as net investment in capital assets, restricted and unrestricted. Restricted net position represent constraints on resources that are either externally imposed by creditors, grantors, contributors, law and regulations of other governments, or imposed by law through State statute.

Estimates

The preparation of the financial statement in conformity with generally accepted accounting principles requires the District to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Reclassifications

Certain amounts in the discretely presented component units financial statements have been reclassified in order to be consistent with the District's presentation.

State Revenue Sources

Revenues from State sources for current operations are primarily from the Florida Education Finance Program, administered by the Florida Department of Education (Department) under the provisions of Section 1011.62, Florida Statutes. In accordance with this law, the District determines and reports the number of full-time equivalent (FTE) students and related data to the Department. The Department performs certain edit checks on the reported number of FTE students and related data and calculates the allocation of funds to the District. The District is permitted to amend its original reporting for a specified time following the date of the original reporting. Such amendments may impact funding allocations for subsequent years. The Department may also adjust subsequent fiscal period allocations based upon an audit of the District's compliance in determining and reporting FTE students and related data. Normally, such adjustments are treated as reductions or additions to revenue in the year when the adjustments are made.

The State provides financial assistance to administer certain educational programs. State Board of Education rules require that revenue earmarked for these programs be expended only for the program for which the money is provided and require that the money not expended as of the close of the fiscal year be carried forward into the following year to be expended for the same educational programs. The Department generally requires that educational program revenues be accounted for in the General Fund. For selected programs, funds received that are not expended at the fiscal year-end are carried forward into the following year to be expended for the same educational programs. A portion of the fund balance of the General Fund is restricted for the balance of these educational program resources.

The State allocates gross receipts taxes, generally known as Public Education Capital Outlay money, to the District on an annual basis. The District is authorized to expend these funds only upon applying for and receiving an encumbrance authorization from the Department. Accordingly, the District recognizes the allocation of Public Education Capital Outlay funds as advanced revenue until such time as an encumbrance authorization is received. The District also received a Charter School Capital Outlay appropriation.

A schedule of revenues from State sources for the current year is presented in a subsequent note.

Property Taxes - Revenue Recognition

The Board is authorized by State law to levy property taxes for District school operations, capital improvements, and debt service.

Property taxes consist of ad valorem taxes on real and personal property within the District. The Lee County Property Appraiser determines property values and the Lee County Tax Collector's office collects the property taxes.

The Board adopted the 2020 tax levy on September 08, 2020. Taxes become an enforceable lien on property as of January 1. Tax bills are mailed in October, and taxes are payable between November 1 of the year assessed and March 31 of the following year at discounts of up to four percent for early payment.

Taxes become delinquent on April 1 of the year following the year of assessment and State law provides for enforcement of collection of personal property taxes by seizure of the property to satisfy unpaid taxes, and for enforcement of collection of real property taxes by the sale of interest-bearing certificates to satisfy unpaid taxes. These procedures result in the collection of substantially all taxes prior to June 30 of the year following the year of assessment.

Property tax revenues are recognized in the government-wide financial statements in the fiscal year for which the Board adopts the tax levy. Property tax revenues are recognized in the governmental fund financial statements when the taxes are received by the District, except that revenue is accrued for taxes collected by the Lee County Tax Collector at fiscal year end which have not yet been remitted to the District. Because any delinquent taxes collected after June 30 would not be material, delinquent taxes receivable are not accrued.

Millages and taxes levied for the current year are presented in a subsequent note.

Capital Outlay Surtax

In November 2018, the voters of Lee County approved a one-half cent school capital outlay surtax on sales in the County for 10 years, effective January 1, 2019, to pay for the construction and renovation of school facilities, safety initiatives, maintenance at schools and technology projects in accordance with Section 212.055(6), Florida Statutes.

Educational Impact Fees

The District receives educational impact fees based on an ordinance adopted by the Board of County Commissioners of Lee County (County) on November 27, 2001. The fee is collected by the County for new residential construction, and can only be used to provide for the acquisition of capital assets or additions to capital assets and expenditures for site acquisition, construction design, site development, necessary off-site improvements, and equipment. Educational impact fee revenues are recognized in the government-wide and governmental fund financial statements when the fees are collected by the County.

Federal Revenue Sources

The District receives Federal awards for the enhancement of various educational programs. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenue is recognized to the extent that eligible expenditures have been incurred.

Accounting Change

The District implemented GASB Statement No. 84, *Fiduciary Activities*, which establishes criteria for identifying and reporting fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a

fiduciary relationship exists. Governments with activities meeting the criteria should present a statement of fiduciary net position and a statement of changes in fiduciary net position. The District does not consider the school internal funds to meet the criteria for reporting as fiduciary activities due to the District's administrative involvement with those funds. As such, the beginning net position of the other governmental funds was increased by \$10,051,896.

NOTE 2: CASH AND INVESTMENTS

2-A. Cash Deposits

Florida Statutes authorize the deposit of District funds in demand deposits or time deposits of financial institutions approved by the State Treasurer and are defined as public deposits. All District public deposits are held in qualified public depositories pursuant to Chapter 280, Florida Statutes, the "Florida Security for Public Deposits Act." Under the act, all qualified public depositories are required to pledge eligible collateral having a fair value equal to or greater than the average daily or monthly balance of all public deposits times the depository's collateral pledging level. The collateral pledging level may range from 50 percent to 125 percent depending upon the depository's financial condition and the length of time that the depository has been established. All collateral must be deposited with the State Treasurer. Any losses to public depositors resulting from insolvency are covered by applicable deposit insurance, sale of securities pledged as collateral and, if necessary, assessment against other qualified public depositories if the same type as the depository in default. All bank balances of the District are fully insured or collateralized. As of June 30, 2021, the carrying amount of the District's bank deposits was \$50,263,353 and the respective bank balances totaled \$66,242,322.

2-B. Investments

The District's investment policy permits investments in the Florida PRIME, FL CLASS, FLPALM, FL-FIT, securities of the United States Government, U.S. Government Agencies, Federal instrumentalities, interest bearing time deposit or savings accounts, repurchase agreements, commercial paper, corporate notes, bankers' acceptances, state and/or local government debt, and money market mutual funds. The District's investment advisor used the effective duration method to calculate effective duration measures for the securities held by the District. Besides measuring the sensitivity of the securities fair value to changes in interest rates, the effective duration method accounts for any call (early redemption) features which a security may have.

FL PALM and Florida PRIME are external investment pools that are not registered with the Securities Exchange Commission (SEC), but do operate in a manner consistent with the SEC's Rule 2a7 off the Investment Company Act of 1940. Rule 2a7 allows funds to use amortized cost to maintain a constant net asset value (NAV) of \$1.00 per share. Accordingly, the District's investments in both FLPALM and Florida PRIME are reported at the account balance which is amortized cost. There are no restrictions or fees to withdrawal from either of these pools.

All of the District's recurring fair value measurements as of June 30, 2021, are valued using a matrix pricing model (Level 2 inputs).

As of June 30, 2021, the District had the following investments:

		Fair Value Measurements Using					
Investments by fair value level	 Amount	Quoted Prices Significant in Active Other Markets for Observable Identical Assets Inputs (Level 1) (Level 2)		Other Observable Inputs	Significant Unobservable Inputs (Level 3)		
External Investment Pool:							
Florida Fixed Income Trust	\$ 108,848,545	\$	-	\$	108,848,545	\$	-
Florida Cooperative Liquid Assets Security System	138,972,366		-		138,972,366		-
United States Treasury Securities	92,743,351		-		92,743,351		-
Obligations of United States Government							
Agencies and Instrumentalities	3,280,392		-		3,280,392		-
Bonds and Notes	 15,314,291		-		15,314,291		
Total investments by fair value level	\$ 359,158,945	\$	-	\$	359,158,945	\$	-
Investments measured at amortized cost							
External Investment Pool:							
Florida PRIME ¹	\$ 134,378,486						
Florida Public Assets for Liquidity Management	54,026,067						
Money Market Funds	 56,572,770						
Total investments measured at amortized cost	 244,977,323						
Total District Investments, Governmental Activities	\$ 604,136,268						

Note (1) At June 30, 2021, investments totaling \$116,250,148 were held under trust agreements in connection with Certificates of Participation, Series 2011A-QSCB, 2012B/C, 2013A, 2014A/B, 2016A, 2017A/B, 2019A and 2020A financing agreements. (See Note 8).

Section 218.415, Florida Statutes, limits the types of investments that a District can invest in unless specifically authorized in District policy.

2-C. Investments - Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. To limit exposure to fair value losses resulting from increases in interest rates, the District's Investment Policy limits operating funds to maturities of one year or less. Investments of reserves, project funds, debt proceeds and other non-operating funds (core funds) shall have a term appropriate to the need for funds and in accordance with debt covenants, but in no event shall exceed five (5) years and the average duration of the funds as a whole may not exceed three (3) years.

The maturity of Florida PRIME, FLCLASS, FLPALM, and FL-FIT investment pools are based on the weighted average days to maturity (WAM). A portfolio's WAM reflects the average maturity in days based on final

maturity or reset date, in the case of floating rate instruments. WAM measures the sensitivity of the portfolio to interest rate changes. As of June 30, 2021, the WAM for Florida PRIME is 50 days, FLCLASS is 73 days, FLPALM is 56 days, FL-FIT Cash Pool is 118 days, and FL-FIT Enhanced Cash is 299 days.

2-D. Investments - Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. Section 218.415(17), Florida Statutes, limits investments to the Florida PRIME Local Government Surplus Funds Trust Fund, or any intergovernmental investment pool authorized pursuant to the Florida Interlocal Cooperation Act as provided in Section 163.01, Florida Statutes; Securities and Exchange Commission (SEC) registered money market funds with the highest credit quality rating from a nationally recognized rating agency; investments in interest-bearing time deposits to qualified public depositories, as defined in Section 280.02, Florida Statutes; and direct obligations of the United States Treasury. Investments authorized by District policy are:

- a. Florida Local Government Surplus Funds Trust Funds. As of June 30, 2021, the District had investments totaling \$134,378,486 in Florida PRIME which had an AAAm rating by Standard and Poor's and are reported at amortized cost; \$138,972,366 in FLCLASS which had an AAAm rating by Standard and Poor's and are reported at fair value; \$54,026,067 in FLPALM which had an AAAm rating by Standard and Poor's and are reported at amortized cost; and \$108,848,545 in FL-FIT which had an AAAf rating by Standard and Poor's and are reported at fair value.
- b. Direct Obligations of U.S. Treasury which are unconditionally guaranteed by the United States Government. The maximum length to maturity for direct obligations of US Treasuries shall be five (5) years from the date of purchase. As of June 30, 2021, the District held \$92,743,351 of US Treasuries.
- c. Corporate notes purchased for investment must be issued by corporations organized and operating within the United States or by depository institutions licensed by the United States that have a long term rating, at the time of purchase, at a minimum single A category by any two nationally recognized rating agencies. The maximum length to maturity for corporate notes shall be five (5) years from the date of purchase. As of June 30, 2021, the District held \$15,314,291 of corporate notes of which had an S&P rating between A- and AA+.
- d. Municipal Obligations purchased for investment is a general obligation or revenue obligation of any state of the United States, the District of Columbia, or any territorial possession of the United States or of any political subdivision, institution, department, agency, instrumentality, or authority of any such governmental entities, that have a long term rating, at the time of purchase, at a minimum single A category by any two nationally recognized rating agencies. The maximum length to maturity for municipal obligations shall be five (5) years from the date of purchase. As of June 30, 2021, the District held \$3,280,392 of municipal obligations of which had an S&P rating between AA- and AA+.
- e. Commercial Paper purchased for investment must be rated, at the time of purchase, in the highest 308 tier (A-1, P-1 or F-1 or higher) by a minimum of two nationally recognized rating agencies. The maximum length to maturity for corporate notes shall be two hundred seventy (270) days from the date of purchase. As of June 30, 2021, the District held \$0 of commercial paper.
- f. U.S. Federal Government Agency Securities and U.S. Government Sponsored Agencies/Federal Instrumentalities.
- g. Repurchase Agreements fully collateralized at 102 percent of fair value by U.S. Treasuries, U.S. Government Agencies, U.S. Government Sponsored Agencies/Federal Instrumentalities.
- h. Securities and Exchange Commission registered money market funds with the highest credit quality rating from a nationally recognized rating agency. As of June 30, 2021, the District had investments

in US Bank First American Government Obligation Class Y Money Market Funds with a fair value of \$56,202,304, which were rated AAAm by Standard and Poor's; and Fidelity Institutional Government Class I Money Market Fund with a fair value of \$370,466, which were rated AAAm by Standard and Poor's.

- i. Certificates of Deposit, collateralized at 102 percent of fair value, by U.S. Treasuries, U.S. Government Agencies, U.S. Government Sponsored Agencies/Federal Instrumentalities.
- j. Passbook savings accounts and interest bearing time deposits with banks organized under the laws of the State of Florida or in banks doing business in the State of Florida.

2-E. Investments – Custodial Credit Risk

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, the District will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The District's investment policy requires that all securities, with the exception of certificates of deposit, be held with a third party custodian; and all securities purchased by, and all collateral obtained by the District should be properly designated as an asset of the District. The securities must be held in an account separate and apart from the assets of the financial institution. A third party custodian is defined as any bank depository chartered by the Federal Government, the State of Florida, or any other state or territory of the United States which has a branch or principal place of business in the State of Florida as defined in § 658.12, F.S., or by a national association organized and existing under the laws of the United States which is authorized to accept and execute trusts and which is doing business in the State of Florida. Certificates of deposit will be placed in the provider's safekeeping department for the term of the deposit. Security transactions between a broker/dealer and the custodian involving the purchase or sale of securities by transfer of money or securities are made on a "delivery vs. payment" basis, if applicable, to ensure that the custodian will have the security or money, as appropriate, in hand at the conclusion of the transaction. As of June 30, 2021, the District's investment portfolio was held with a third-party custodian.

Funds held by US Bank First American Government Obligation Class Y Money Market Fund are held pursuant to a trust agreement in connection with the issuance of various Certificates of Participation.

2-F. Investments - Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of the District's investment in a single issuer. The District's Investment Policy specifies the maximum percentage allocation to any single investment type as well as the maximum percentage holding per issuer. Up to 100 percent of the portfolio may be invested in U.S. Government securities, 75 percent may be invested in Federal Instrumentalities (US government sponsored agencies) with no more than 25 percent with a single issuer and 50 percent may be invested in US government agencies with no more than 10 percent with a single issuer. Corporate Notes are limited to 20 percent of the portfolio with no more than 5 percent with a single issuer. Commercial Paper is limited to 25 percent of the portfolio with no more than 5 percent with a single issuer.

As of June 30, 2021, all District investments were in compliance with the District's Investment Policy and did not exceed portfolio allocation or issuer maximums.

NOTE 3: DUE FROM OTHER AGENCIES

The majority of receivables are due from other agencies. These receivables and the remaining accounts receivable are considered to be fully collectable. As such, no allowance for uncollectible accounts receivable is recorded. At June 30, 2021, the District has recorded due from other agencies as follows:

		(Cap	pital Projects Fun-	d			
				Certificates of				
				Participation/	tion/ Special Revenue- Nonmajor		Nonmajor	
				Impact Fees/	Federal Education Governmental		overnmental	
	General Fund			State Grants	Stabilization Fund Funds		Total	
Federal and State Sources								
FEMA	\$	22,749	\$	-	\$ -	\$	-	\$ 22,749
FRS		291,566		-	-		-	291,566
Fuel Tax		-		67,966	-		-	67,966
Grants and Entitlements		375,536		-	8,124,556		10,163,815	18,663,907
E-Rate		526,932		-	-		-	526,932
Public Education Capital Outlay		-		1,741,866	-		-	1,741,866
ROTC		148,612		-	-		-	148,612
State License Tax		98,485		-	-		-	98,485
Meal Claims		-		-	-		5,700,529	5,700,529
Local Sources								
Sales Tax		-		7,441,647	-		-	7,441,647
Impact fees		-		4,558,397	-		=	4,558,397
Other		899,601					=	899,601
Total	\$	2,363,481	\$	13,809,876	\$ 8,124,556	\$	15,864,344	\$ 40,162,257

This space intentionally left blank

NOTE 4: CONSTRUCTION AND OTHER CONTRACT COMMITMENTS Construction Commitments

The following is a summary of major construction commitments as of June 30, 2021.

, ,						,
		Completed			Balance	
		Original		to date		Committed
PROJECTS		Contract	ontract 6/30/2021			6/30/2021
New HS MMM #7046						
Contractor	\$	67,323,412	\$	63,029,146	\$	4,294,266
Other		16,599,988		16,350,782		249,206
New K-8 #7067						
Other		4,341,938		2,453,709		1,888,229
New Middle MM #725	54					
Contractor		34,451,812		29,870,625		4,581,187
Other		11,980,212		11,168,132		812,080
Land Purchases		1,022,872		1,022,872		-
Walkway Canapies		311,642		288,681		22,961
Sidewalks		213,698		1,000		212,698
Fences		4,940		2,093		2,847
Security Cameras		788,938		601,589		187,349
Access Control Panels		286,333		169,320		117,013
Total	\$	137,325,785	\$	124,957,949	\$	12,367,836

Encumbrances

Appropriations in governmental fund types are encumbered upon issuance of purchase orders for goods and/or services. Even though appropriations lapse at the end of the fiscal year, unfilled purchase orders of the current year are carried forward and the next year's appropriations are likewise encumbered. The District uses encumbrance accounting for recording purchase order commitments for goods and services. At June 30, 2021, the District has recorded encumbrances as follows:

Funds	En	Encumbrances			
Major Funds:					
General	\$	5,699,371			
Capital Projects:					
Local Capital Improvement Tax		19,473,338			
Certificates of Participation/Impact					
Fees/State Grants		35,440,997			
Non-major Governmental Funds		254,570			
Total	\$	60,868,276			

NOTE 5: CAPITAL ASSETS

Capital asset balances and activities for the fiscal year ended June 30, 2021, were as follows:

		Balance					Balance
	July 1, 2020					Deductions	June 30, 2021
Governmental activites:							
Capital Assets not being depreciated							
Land	\$	183,739,905	\$	5,002,470	\$	- \$	188,742,375
Construction in Progress		54,591,293		73,267,238		(2,900,582)	124,957,949
Total Capital Assets not being depreciated		238,331,198		78,269,708		(2,900,582)	313,700,324
Capital Assets being depreciated							
Improvements other than Buildings		52,067,024		1,846,044		-	53,913,068
Buildings		1,561,580,516		5,634,287		-	1,567,214,803
Furniture, Fixtures and Equipment		80,126,031		19,040,635		(5,561,834)	93,604,832
Motor Vehicles		108,923,545		5,169,061		(4,007,722)	110,084,884
Audio Visual Materials		90,978		-		-	90,978
Software		28,082,774		282,406		(217,095)	28,148,085
Total Capital Assets being depreciated		1,830,870,868		31,972,433		(9,786,651)	1,853,056,650
Less accumulated depreciation for:							
Improvements other than Buildings		25,363,922		1,547,485		-	26,911,407
Buildings		627,897,075		31,846,618		-	659,743,693
Furniture, Fixtures and Equipment		55,018,012		8,285,286		(5,272,243)	58,031,055
Motor Vehicles		73,492,466		6,249,852		(4,007,722)	75,734,596
Audio Visual Materials		89,335		373		-	89,708
Software		17,926,973		1,203,859		(217,095)	18,913,737
Total accumulated depreciation		799,787,783		49,133,473		(9,497,060)	839,424,196
Capital Assets being depreciated, Net		1,031,083,085		(17,161,040)		(289,591)	1,013,632,454
Governmental Activites Capital Assets, Net	\$	1,269,414,283	\$	61,108,668	\$	(3,190,173) \$	1,327,332,778

Depreciation expense was charged to governmental functions as follows:

Governmental Function	Amount
Instruction	\$ 989,768
Student Support Services	75,279
Instructional Media Services	11,037
Instruction and Curriculum Development Services	8,833
Instructional Staff Training Services	2,555
Instruction Related Technology	12,545
General Administration	1,673
School Administration	53,737
Facilities Services	46,172,638
Fiscal Services	3,437
Food Services	1,099,121
Central Services	63,247
Student Transportation Services	165,936
Operation of Plant	40,087
Maintenance of Plant	313,662
Administrative Technology Services	78,469
Community Services	41,449
Total Depreciation Expense- Governmental Functions	\$ 49,133,473

This space intentionally left blank

NOTE 6: INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

The following is a summary of interfund receivables and payables in the fund financial statements:

Funds	Interfund Receivable	Interfund Payable			
Major Funds					
General	\$ 19,221,357	\$ 17,532,545			
Special Revenue:					
Federal Education Stabilization	316,718	8,345,025			
Capital Projects:					
Local Capital Improvement Tax	2,643,325	-			
Certificates of Participation/Impact					
Fees/State Grants	249,338	2,765,496			
Non-major Governmental Funds	101,833	10,568,769			
Proprietary Funds	 16,679,264	_			
Total	\$ 39,211,835	\$ 39,211,835			

The interfund receivables and payables represent the payment of expenditures by one fund for another fund and will be repaid within 12 months.

The following is a summary of interfund transfers reported in the fund financial statements:

Funds	T	ransfers In	Transfers Out			
Maion Fun da						
Major Funds	_					
General	\$	22,118,046	\$	-		
Debt Service Fund:						
Certificates of Participation		68,916,552		20,741		
ARRA Economic Stimulus		1,902,889		=		
Capital Projects:						
Local Capital Improvement Tax		-		44,969,900		
Certificates of Participation/Impact						
Fees/State Grants		-		47,946,846		
Total	\$	92,937,487	\$	92,937,487		

The majority of the transfers out of the Capital Projects funds were to provide debt service principal and interest payments and to assist in funding maintenance operations of the District. The remaining transfers between funds were operational in nature.

NOTE 7: SHORT-TERM DEBT

Tax Anticipation Notes

On October 23, 2020, the District issued Tax Anticipation Notes ("TANS"), Series 2020 for \$40,000,000. Note proceeds were used to pay fiscal year 2021 District operating expenditures prior to the receipt of ad-valorem taxes. The notes were repaid in March 2021.

Short-term debt activity for the year ended June 30, 2021 was as follows:

	Begin Bala July 1,	nce		Issued	Redeemed	Ending Balance June 30, 2021	
Tax anticipation notes Total short-term debt	<u>\$</u> \$	- -	\$ \$	40,000,000	\$ (40,000,000) \$ (40,000,000)	\$ \$	<u>-</u>

NOTE 8: NONCURRENT LIABILITIES

8-A. Certificates of Participation Payable

The District entered into several financing arrangements, characterized as lease-purchase agreements, with the Florida School Boards Association, Inc. and the Lee County School Board Leasing Corporation (lessors) whereby the District secured financing of various educational facilities. The financing was accomplished through the issuance and refunding of several series of Certificates of Participation. Issues with remaining outstanding balances include 2011A-QSCB (original issue: \$27,009,000); Series 2012B (original issue: \$149,015,000); Series 2012C (original issue: \$16,240,000); Series 2013A (original issue: \$25,287,000); Series 2014A (original issue: \$72,340,000); Series 2014B (original issue: \$60,220,000); Series 2016A (original issue: \$61,080,000); Series 2017A (original issue: \$60,177,000); Series 2017B (original issue: \$46,155,000); Series 2019A (original issue: \$90,375,000); and Series 2020A (original issue: \$45,760,000) be repaid from the proceeds of rents paid by the District.

The American Recovery and Reinvestment Act (ARRA) of 2009, signed into law on February 17, 2009, created two new categories of direct subsidy debt for school districts. The Qualified School Construction Bonds (QSCBs) and the Build America Bonds (BABs). Neither the QSCBs or the BABs represent incremental Federal Funding, both must be repaid by the District. In June 2011, the Corporation issued Certificate Series 2011A-QSCB in the amount of \$27,009,000. The Series 2011A-QSCB was issued to finance the cost of construction, installation and equipping educational facilities. The Series 2011A-QSCB Certificates are structured as taxable bonds and the District will receive a direct rebate/subsidy payment from the U.S. Treasury to offset a portion of the interest expense. The interest rate bondholders will receive is 5.48 percent and the federal subsidy is 5.02 percent, therefore the net interest cost to the District is 0.46 percent. Interest earnings on the proceeds will further offset this expense.

As a condition of the financing arrangement, the District has given a ground lease on District property to the lessors with a rental fee of \$1 per year. The properties covered by the ground leases are, together with the improvements constructed thereon from the financing proceeds, leased back to the District. If the District fails to

renew the lease and to provide for the rent payments through to term, the District may be required to surrender the sites included under the ground lease agreements for the benefit of the securers of the certificates for a period of time specified by the arrangement which may be up to 2036.

The District properties included in the ground leases under these arrangements include:

Series 2011A-QSCB

One Elementary School
One Middle School

Series 2012B

Five Elementary Schools
Three Middle Schools
Two High Schools
One Specialty School
Two Transportation Facilities
Two Building Conversions
New Administration Building
Vocational School Addition

Series 2012C

Three Elementary Schools
One Middle School
Two High Schools
Two Building Conversions
New Administration Building
Vocational School Addition

Series 2013A

Four Elementary Schools
One Middle School
Two High Schools
One Specialty School
Two Building Conversions
New Administration Building
Vocational School Addition
Seven Additions to Existing Schools

Series 2014A

One Elementary School
One Middle School
One High School
New Administration Building

Series 2014B

Two Elementary Schools Seven Additions to Existing Schools

Series 2016A

One High School

Series 2017A

Six Elementary Schools
One Middle School
One High School

Series 2017B

Five Elementary Schools
Three Middle Schools
Three High Schools
One Specialty School
Two Transportation Facilities
Two Building Conversions
New Administration Building
Vocational School Addition

Series 2019A

One High School
One School Addition

Series 2020A

One Middle School

The lease payments are payable by the District semi-annually on December 31 and June 30 except for the Series 2012C which is payable on December 1 and June 1, at interest rates ranging from 1.91 to 5.00 percent. The following is a schedule by years of future minimum lease payments under the lease agreement together with the present value of minimum lease payments as of June 30:

			Certificates of Participation					Certificates of Pa Direct Borrow	•		
Fiscal Year Ending June 30	Total		Principal		Interest		Principal		Interest		
2022	\$	65,192,450	\$	45,200,000	\$	14,077,550	\$	3,153,000	\$ 2,761,900		
2023		63,478,748		30,605,000		12,120,350		18,064,000	2,689,398		
2024		62,623,658		25,455,000		10,640,913		24,278,000	2,249,745		
2025		63,029,532		26,880,000		9,394,262		25,132,000	1,623,270		
2026		90,003,496		31,615,000		8,089,063		49,325,000	974,433		
2027-2031		132,028,954		107,085,000		17,060,200		7,705,000	178,754		
2032-2036		35,091,000		30,975,000		4,116,000			-		
Total Minimum Lease Payments		511,447,838		297,815,000		75,498,338		127,657,000	10,477,500		
Add: Unamortized Premium/Discount, net		28,115,676		28,115,676				-			
Total Certificates of Participation Payable	\$	539,563,514	\$	325,930,676	\$	75,498,338	\$	127,657,000	\$ 10,477,500		

The District does not have any outstanding or unused lines of credit. The District's certificates of participation from direct borrowings contain a provision that in an event of default or upon the termination of the lease agreement prior to the payment of all scheduled lease payments, the District shall immediately surrender and deliver possession of all facilities financed under the Master Lease. All Certificates of Participation issued are subject to arbitrage rebate. At June 30, 2021, there was no arbitrage rebate liability.

This space intentionally left blank

8-B. Notes Payable

Notes payable are comprised of the following:

Notes Payable from direct borrowings		
	Balanc	e at 6/30/21
Bank of America Bank Loan		
\$1,447,460 borrowed 9-27-12, under provisions of		
Section 1013.23, Florida statutes. Interest rate of 1.64%.		
Proceeds used to complete energy efficency measures at		
various school sites. The Board repaid \$163,876 during		
the 2020-21 fiscal year.	\$	208,658
Bank of America Bank Loan		
\$20,000,000 borrowed 9-30-16, under provisions of		
Section 1011.14, Florida statutes. Interest rate of 1.33%.		
Proceeds used to purchase 190 school buses. The Board		
repaid \$4,082,000 during the 2020-21 fiscal year.		4,157,000
Total Notes Payable	\$	4,365,658

The District's notes payable from direct borrowings contain a provision that in an event of default or upon the termination of the note agreement prior to the payment of all scheduled note payments, the District shall immediately surrender and deliver possession of all equipment financed under the agreement.

This space intentionally left blank

Amounts needed for the planned extended repayment of the bank loans as of June 30, 2021 are as follows:

Fiscal Year					
Ending June 30	Total	Principal	Interest		
Notes Payable 2022 2023	\$ 4,381,033 42,188	\$ 4,323,584 42,074	\$	57,448 115	
Total Notes Payable	\$ 4,423,221	\$ 4,365,658	\$	57,563	

8-C. Bonds Payable

The following is a description of bonded debt issues:

<u>State School Bonds</u>: The SBE issued these bonds on behalf of the District. The bonds mature serially and are secured by a pledge of the District's portion of the State-assessed motor vehicle license tax. The State's full faith and credit is pledged for all of these SBE Bonds. The original amount of SBE bonds issued was \$2,103,000. The State Board of Education and the SBA administer principal and interest payments, investment of debt service fund resources, and compliance with reserve requirements.

Bonds payable at June 30, 2021, are as follows:

	A	mount	Interest Rate	Annual
Bond Type	Outs	standing	(Percent)	Maturity to
State School Bonds				
Series 2011A	\$	215,000	3.00-5.00	2023
Series 2014A		385,000	5.00	2024
Series 2020A		34,000	5.00	2022
Sub-total Add: Unamortized		634,000		
Premium/Discount, net		19,499	_	
Total Bonds Payable	\$	653,499	- :	

State school bonds are not considered direct borrowings or direct placements of debt.

The annual requirements to amortize all bonded debt outstanding as of June 30, 2021, including interest payments, are as follows:

Ending June 30	Total]	Principal	Iı	nterest
State School Bonds					
2022	\$ 283,400	\$	256,000	\$	27,400
2023	255,700		239,000		16,700
2024	145,950		139,000		6,950
Sub-total Bonds Payable Add: Unamortized Premium/Discount, net	685,050 19,499		634,000 19,499		51,050
Total Bonds Payable	\$ 704,549	\$	653,499	\$	51,050

This space intentionally left blank

Changes in NonCurrent Liabilities

Noncurrent liability balances and activity for the year ended June 30, 2021, were as follows:

								An	nounts
	Balance						Balance	Due Within	
		6/30/2020		Additions		Deductions	6/30/2021 *	On	e Year
Governmental Activities									
Long-Term Debt									
Bonds Payable	\$	889,000	\$	-	\$	255,000	\$ 634,000	\$	256,000
Bond Premium		34,563		-		15,064	19,499		-
Bond Discount		-		-		-	-		-
Certificates of Participation Payable		486,202,000		-		60,730,000	425,472,000		48,353,000
Certificates of Participation Premium		32,214,453		-		4,044,416	28,170,037		-
Certificates of Participation Discount		(214,490)		-		(160,129)	(54,361)		-
Notes Payable		8,611,535		-		4,245,877	4,365,658		4,323,584
Total Long-Term Debt		527,737,061		-		69,130,228	458,606,833		52,932,584
Other Noncurrent Liabilities									
Estimated Early Retirement Payable		1,188,000		4,000		-	1,192,000		17,400
Net Pension Liability		486,916,124		269,887,383		189,087,362	567,716,145		1,779,018
Estimated Insurance Claims Payable		26,801,265		92,323,803		93,885,667	25,239,401		13,994,911
Postemployment Benefits Payable		50,552,528		3,984,181		2,717,790	51,818,919		-
Liability for Compensated Absences		69,471,993		28,077,162		27,781,877	69,767,278		5,461,347
Total Other Liabilities		634,929,910		394,276,529		313,472,696	715,733,743		21,252,676
Total Noncurrent Liabilities	\$	1,162,666,971	\$	394,276,529	\$	382,602,924	\$ 1,174,340,576	\$	74,185,260

^{*} Payments on the bonds and notes payable are made by the debt service fund. Payments on the estimated insurance claims payable are made by the Internal Service Fund. The early retirement payable, net pension liability and compensated absences liabilities are generally liquidated with the resources of the General and Special Revenue funds. Other postemployment benefits payable represents an implicit subsidy under GASB Statement No. 75 and will be included in future health insurance premiums charged to the General and Special Revenue funds.

Internal service funds predominantly serve the governmental funds. Accordingly, noncurrent liabilities are included as part of the above totals for governmental activities. At fiscal year-end, a \$37,112 liability for compensated absences in the Internal Service Fund is included in the above amounts.

NOTE 9: DEFEASED DEBT

In prior years, the District defeased a portion of the Certificates of Participation, Series 2012B by creating a separate irrevocable trust fund. New debt was issued and the proceeds were used to purchase U.S. Government securities that were placed in the trust fund. The investments and fixed earnings from the investments are sufficient to service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt has been considered defeased and, therefore, removed as a liability from the District's long-term debt. As of June 30, 2021, the amount of defeased debt outstanding is \$29,030,000.

NOTE 10: NET POSITIOIN-NET INVESTMENT IN CAPITAL ASSETS

In the government-wide statement of net position, the difference between total assets and total liabilities is net position. Generally accepted accounting principles require that net position be subdivided into the following three components: Net investment in capital assets, restricted net position, and unrestricted net position. The composition of net investment in capital assets as of June 30, 2021, is shown in the table below:

Description		
Total Capital Assets, Net of Accumulated Depreciation		\$ 1,327,332,778
Less Related Debt, Net of Unspent Proceeds:		
Certificates of Participation Payable	\$ 453,587,676	
Bonds Payable	653,499	
Notes Payable-Buses	4,157,000	
Deferred Amount on Refunding	(2,632,174)	
Unspent Proceeds	41,091,287	
Total Related Debt, Net of Unspent Proceeds		(419,939,062)
Net Investment in Capital Assets		\$ 907,393,716

NOTE 11: FUND BALANCE REPORTING

The District has adopted GASB Statement No. 54 as part of its fiscal year reporting. The intention of the GASB is to provide a more structured classification of fund balance and to improve the usefulness of fund balance reporting to the users of the District's financial statements. The reporting standard establishes a hierarchy for fund balance classifications and the constraints imposed on the uses of those resources. Nonspendable fund balances are balances that cannot be spent because they are not expected to be converted to cash or they are legally or contractually required to remain intact. Examples of this classification are prepaid items, inventories, and principal (corpus) of an endowment fund. The District has inventories and prepaid items that are considered nonspendable. The District does not have any nonspendable funds related to endowments.

In addition to the nonspendable fund balance, GASB Statement No. 54 has provided a hierarchy of fund balances, based on a hierarchy of spending constraints.

- **Restricted**: Fund balances that are constrained by external parties, constitutional provisions, or enabling legislation.
- **Committed**: Fund balances that contain self imposed constraints of the government from its highest level of decision making authority.
- **Assigned**: Fund balances that contain self imposed constraints of the government to be used for a particular purpose. Florida Statute 1001.51, Duties and Responsibilities of District School Superintendent, delegates certain financial authority to the Superintendent.
- Unassigned: Fund balance of the General Fund that is not constrained for any particular purpose.

The District has classified its fund balances with the following hierarchy:

Nonspendable: The District has inventories and prepaid expenses totaling \$8,140,414 that are classified as nonspendable.

The District has classified the remaining fund balances as *Restricted, Assigned*, and *Unassigned* and considers each to have been spent when expenditures are incurred. The District does not have a policy regarding the commitment or assignment of fund balances. As such, the District does not report any committed fund balance. However, certain actions taken by the District qualify as an assignment of fund balance in accordance with GASB Statement No. 54. Included in assigned fund balance is an amount for purchase order obligations outstanding that have not been already included as restricted fund balance.

• Restricted for State Required Carryover Programs, Other Purposes, Food Services, Debt Service, and Capital Projects:

Federal laws, Florida Statutes, and local ordinances require that certain revenues be specifically designated for the purposes of State required carryover programs, food service, debt service, and capital projects. These funds have been included in the *Restricted* category of fund balance. The restricted fund balances totaled \$388,016,090 and represented \$25,280,136 in State required carryover programs, \$18,224,426 in other externally restricted grants and donations, \$8,895,445 in school restricted donations, \$14,765,671 in food service, \$19,509,680 in debt service and \$30,1340,732 in capital projects.

• Assigned for State and Local Programs:

The assigned fund balances total \$5,385,855. In accordance with GASB Statement No. 54, the District reports outstanding encumbrances, of \$5,385,855, that have not been previously reported as restricted or assigned. Encumbrances are supported by outstanding purchase orders issued through the established Board approved budget process.

• Unassigned:

The unassigned fund balance in the General Fund is \$111,704,335.

This space intentionally left blank

NOTE 12: SCHEDULE OF STATE REVENUE SOURCES

The following is a schedule of the District's State revenue for the 2020-21 fiscal year:

Source	-	Amount
Florida Education Finance Program	\$	228,543,024
Categorical Educational Programs:		
Class Size Reduction		106,848,891
Voluntary Prekindergaarten Program		1,575,705
Workforce Development Program		10,517,091
Charter School Capital Outlay Funding		5,943,691
Motor Vehicle License Tax (Capital Outlay and Debt Service)		3,669,676
Food Service Supplement		683,148
State License Tax		509,013
Sales Tax Distribution		223,250
Miscellaneous		2,806,875
Total	\$	361,320,364

NOTE 13: PROPERTY TAXES

The following is a summary of millages and taxes levied on the 2020 tax roll in fiscal year 2020-2021:

_	Mills	Amount
General Fund:		
Nonvoted School Tax		
Required Local Effort	3.810 \$	367,996,863
Basic Discretionary Local Effort	0.748	72,247,153
Capital Projects Funds:		
Nonvoted School Tax		
Local Improvements	1.500	144,880,655
Total	6.058 \$	585,124,671

NOTE 14: RETIREMENT PLANS – DEFINED BENEFIT PENSION PLANS

The District follows GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, for reporting the employers' proportionate share of the net pension liabilities for the FRS and HIS defined benefit pension plans.

General Information about the FRS

The FRS was created in Chapter 121, Florida Statutes, to provide a defined benefit pension plan for participating public employees. The FRS was amended in 1998 to add the Deferred Retirement Option Program (DROP) under the defined benefit plan and amended in 2000 to provide a defined contribution plan alternative to the defined benefit plan for FRS members effective July 1, 2002. This integrated defined contribution pension plan is the

FRS Investment Plan. Chapter 112, Florida Statutes, established the Retiree HIS Program, a cost-sharing multiple- employer defined benefit pension plan to assist retired members of any State-administered retirement system in paying the costs of health insurance.

Essentially all regular employees of the District are eligible to enroll as members of the State-administered FRS. Provisions relating to the FRS are established by Chapters 121 and 122, Florida Statutes; Chapter 112, Part IV, Florida Statutes; Chapter 238, Florida Statutes; and FRS Rules, Chapter 60S, Florida Administrative Code; wherein eligibility, contributions, and benefits are defined and described in detail. Such provisions may be amended at any time by further action from the Florida Legislature. The FRS is a single retirement system administered by the Department of Management Services, Division of Retirement, and consists of two cost-sharing, multiple-employer retirement plans and other nonintegrated programs. An annual comprehensive financial report of the FRS, which includes its financial statements, required supplementary information, actuarial report, and other relevant information, is available from the Florida Department of Management Services' Web site (www.dms.myflorida.com).

The District's FRS and HIS pension expense totaled \$94,847,508 for the fiscal year ended June 30, 2021.

FRS Defined Benefit Pension Plan

Plan Description. The FRS Pension Plan (Plan) is a cost-sharing multiple-employer defined benefit pension plan, with a DROP for eligible employees. The general classes of membership are as follows:

- Regular Members of the FRS who do not qualify for membership in the other classes.
- Elected County Officers Members who hold specified elective offices in local government.
- Senior Management Service—Members in senior management level positions.

Employees enrolled in the Plan prior to July 1, 2011, vest at 6 years of creditable service and employees enrolled in the Plan on or after July 1, 2011, vest at 8 years of creditable service. All vested members, enrolled prior to July 1, 2011, are eligible for normal retirement benefits at age 62 or at any age after 30 years of service. All members enrolled in the Plan on or after July 1, 2011, once vested, are eligible for normal retirement benefits at age 65 or any time after 33 years of creditable service. Employees enrolled in the Plan may include up to 4 years of credit for military service toward creditable service. The Plan also includes an early retirement provision; however, there is a benefit reduction for each year a member retires before his or her normal retirement date. The Plan provides retirement, disability, death benefits, and annual cost-of-living adjustments to eligible participants.

DROP, subject to provisions of Section 121.091, Florida Statutes, permits employees eligible for normal retirement under the Plan to defer receipt of monthly benefit payments while continuing employment with an FRS participating employer. An employee may participate in DROP for a period not to exceed 60 months after electing to participate, except that certain instructional personnel may participate for up to 96 months. During the period of DROP participation, deferred monthly benefits are held in the FRS Trust Fund and accrue interest. The net pension liability does not include amounts for DROP participants, as these members are considered retired and are not accruing additional pension benefits.

Benefits Provided. Benefits under the Plan are computed on the basis of age and/or years of service, average final compensation, and service credit. Credit for each year of service is expressed as a percentage of the average final

compensation. For members initially enrolled before July 1, 2011, the average final compensation is the average of the 5 highest fiscal years' earnings; for members initially enrolled on or after July 1, 2011, the average final compensation is the average of the 8 highest fiscal years' earnings. The total percentage value of the benefit received is determined by calculating the total value of all service, which is based on the retirement class to which the member belonged when the service credit was earned. Members are eligible for in-line-of-duty or regular disability and survivors' benefits. The following chart shows the percentage value for each year of service credit earned:

Class, Initial Enrollment, and Retirement Age/Years of Service	% Value
Regular Class members initially enrolled before July 1, 2011	
Retirement up to age 62 or up to 30 years of service	1.60
Retirement at age 63 or with 31 years of service	1.63
Retirement at age 64 or with 32 years of service	1.65
Retirement at age 65 or with 33 or more years of service	1.68
Regular Class members initially enrolled on or after July 1, 2011	
Retirement up to age 65 or up to 33 years of service	1.60
Retirement at age 66 or with 34 years of service	1.63
Retirement at age 67 or with 35 years of service	1.65
Retirement at age 68 or with 36 or more years of service	1.68
Elected County Officers	3.00
Senior Management Service Class	2.00

As provided in Section 121.101, Florida Statutes, if the member is initially enrolled in the FRS before July 1, 2011, and all service credit was accrued before July 1, 2011, the annual cost-of-living adjustment is 3 percent per year. If the member is initially enrolled before July 1, 2011, and has service credit on or after July 1, 2011, there is an individually calculated cost-of-living adjustment. The annual cost-of-living adjustment is a proportion of 3 percent determined by dividing the sum of the pre-July 2011 service credit by the total service credit at retirement multiplied by 3 percent. Plan members initially enrolled on or after July 1, 2011, will not have a cost-of-living adjustment after retirement.

Contributions. The Florida Legislature establishes contribution rates for participating employers and employees. Contribution rates during the 2020-21 fiscal year were as follows:

Class	Employee Contribution (Percent of Gross Salary)	Employer Contribution (Percent of Gross Salary)
FRS, Regular	3.00	10.00
FRS, Elected County Officers	3.00	49.18
FRS, Senior Management Service	3.00	27.29
Deferred Retirement Option Program		
(Applicable to member from all of the above classes)	0.00	16.98
FRS, Re-employed Retiree	(A)	(A)

⁽A) Contribution rates are dependent upon retirement class in which reemployed.

Note: Employer rates include the post-employment health insurance subsidy of 1.66 percent. Also, employer rates, other than for DROP participants, include 0.06 percent for administrative costs of the Investment Plan.

The District's contributions to the Plan totaled \$38,075,907 for the fiscal year ended June 30, 2021. This excludes the HIS defined benefit pension plan contributions.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At June 30, 2021, the District reported a net pension liability of \$397,067,370 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020. The District's proportionate share of the net pension liability was based on the District's 2019-20 fiscal year contributions relative to the total 2019-20 fiscal year contributions of all participating members. At June 30, 2020, the District's proportion was 0.916137214 percent, which was a decrease of 0.033613365 from its proportion measured as of June 30, 2019.

For the year ended June 30, 2021, the District recognized the Plan pension expense of \$80,718,659. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	Deferred Outflows of Resources		Deferred Inflows of Resources	
Differences between expected				
and actual experience	\$	15,196,576	\$	-
Change of assumptions		71,881,827		-
Net difference between projected and				
actual earnings on pension plan investments		23,641,773		-
Changes in proportion and differences between				
District contributions and proportionate share				
of contributions		3,700,561		13,913,481
District contributions subsequent to the				
measurement date		38,075,907		-
	,			
Total	\$	152,496,644	\$	13,913,481

The deferred outflows of resources related to pensions, resulting from District contributions subsequent to the measurement date, totaling \$38,075,907, will be recognized as a reduction of the net pension liability in the fiscal year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending June 30	Amount	
2022	\$	19,988,468
2023		33,510,648
2024		28,716,369
2025		15,927,332
2026		2,364,439
Thereafter		
Total	\$	100,507,256

Actuarial Assumptions. The total pension liability in the July 1, 2020, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.40 percent

Salary Increases 3.25 percent, average, including inflation Investment rate of return 6.80 percent, net of pension plan investment

expense, including inflation

Mortality rates were based on the PUB2010 base table varies by member category and sex, projected generationally with Scale MP-2018 details in valuation report.

The actuarial assumptions used in the July 1, 2020, valuation were based on the results of an actuarial experience study for the period July 1, 2013, through June 30, 2018. As a result of the 2018 actuarial experience study, the inflation rate assumption decreased from 2.60 percent to 2.40 percent, and the overall payroll growth rate assumption was unchanged at 3.25 percent. The long-term expected rate of return decreased from 6.90 percent to 6.80 percent.

The long-term expected rate of return on pension plan investments was not based on historical returns, but instead is based on a forward-looking capital market economic model. The allocation policy's description of each asset class was used to map the target allocation to the asset classes shown below. Each asset class assumption is based on a consistent set of underlying assumptions, and includes an adjustment for the inflation assumption. The target allocation and best estimates of arithmetic and geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target <u>Allocation¹</u>	Annual Arithmetic Return	Compound Annual (Geometric) Return	Standard Deviation
Cash	1.0%	2.2%	2.2%	1.2%
Fixed Income	19.0%	3.0%	2.9%	3.5%
Global Equity	54.2%	8.0%	6.7%	17.1%
Real estate (Property)	10.3%	6.4%	5.8%	11.7%
Private Equity	11.1%	10.8%	8.1%	25.7%
Strategic Investments	4.4%	5.5%	5.3%	6.9%
Total	100%			
Assumed inflation - Mean			2.4%	1.7%

¹ As outlined in the Plan's investment policy

Discount Rate. The discount rate used to measure the total pension liability was 6.80 percent, a decrease from the prior year of 6.90 percent. The projection of cash flows used to determine the discount rate assumed that employee contributions will be made at the current contribution rate and that contributions from participating members will be made at statutorily required rates, actuarially determined. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all projected future benefit payments of current active and inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 6.80 percent, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (5.80 percent) or 1-percentage-point higher (7.80 percent) than the current rate:

	1%	Current	1%
	Decrease	Discount Rate	Increase
	5.80%	6.80%	7.80%
District's proportionate share of the net pension liability	\$ 634,049,860	\$397,067,370	\$ 199,138,563

Pension Plan Fiduciary Net Position. Detailed information about the Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State Administered Systems Annual Comprehensive Financial Report.

Payables to the Pension Plan. At June 30, 2021, the District reported a payable of \$6,776,238 for the outstanding amount of contributions to the pension plan required for the fiscal year ended June 30, 2021.

HIS Defined Benefit Pension Plan

Plan Description. The HIS Pension Plan (HIS Plan) is a cost-sharing multiple-employer defined benefit pension plan established under Section 112.363, Florida Statutes, and may be amended by the Florida Legislature at any time. The benefit is a monthly payment to assist retirees of State-administered retirement system in paying their health insurance costs and is administered by the Florida Department of Management Services, Division of Retirement.

Benefits Provided. For the fiscal year ended June 30, 2021, eligible retirees and beneficiaries received a monthly HIS payment of \$5 for each year of creditable service completed at the time of retirement, with a minimum HIS payment of \$30 and a maximum HIS payment of \$150 per month, pursuant to Section 112.363, Florida Statutes. To be eligible to receive a HIS plan benefit, a retiree under a State-administered retirement system must provide proof of health insurance coverage, which may include Medicare.

Contributions. The HIS Plan is funded by required contributions from FRS participating employers as set by the Legislature. Employer contributions are a percentage of gross compensation for all active FRS members. For the fiscal year ended June 30, 2021, the contribution rate was 1.66 percent of payroll pursuant to Section 112.363, Florida Statutes. The District contributed 100 percent of its statutorily required contributions for the current and preceding three years. HIS Plan contributions are deposited in a separate trust fund from which payments are authorized. HIS Plan benefits are not guaranteed and are subject to annual legislative appropriation. In the event the legislative appropriation or available funds fail to provide full subsidy benefits to all participants, benefits may be reduced or canceled.

The District's contributions to the HIS Plan totaled \$8,189,178 for the fiscal year ended June 30, 2021.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions. At June 30, 2021, the District reported a net pension liability of \$170,648,775 for its proportionate share of the HIS Plan's net pension liability. The current portion of the net pension liability is the District's proportionate share of benefit payments expected to be paid within 1 year, net of the District's proportionate share of the HIS Plan's fiduciary net position available to pay that amount. The net pension liability was measured as of June 30, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of July 1, 2020, and update procedures were used to determine the net pension liability as of June 30, 2020. The District's proportionate share of the net pension liability was based on the District's 2019-20 fiscal year contributions relative to the total 2019-20 fiscal year contributions of all participating members. At June 30, 2020, the District's proportion was 1.397633504 percent, which was a decrease of 0.030949846 from its proportion measured as of June 30, 2019.

For the fiscal year ended June 30, 2021, the District recognized the HIS Plan pension expense of \$14,128,849. In addition, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Description	 Deferred Outflows of Resources		ferred Inflows Resources
Differences between expected			
and actual experience	\$ 6,980,569	\$	131,645
Change of assumptions	18,349,603		9,922,560
Net difference between projected and actual			
earnings on HIS pension plan investments	136,247		-
Changes in proportion and differences between			
District HIS contributions and proportionate			
share of contributions	3,593,828		5,466,290
District contributions subsequent to the			
measurement date	8,189,178		-
Total	\$ 37,249,425	\$	15,520,495

The deferred outflows of resources relating to pensions, resulting from District contributions to the HIS Plan subsequent to the measurement date, totaling \$8,189,178, will be recognized as a reduction of the net pension liability in the fiscal year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending June 30	Amount
2021	\$ 4,361,998
2022	3,110,067
2023	682,631
2024	1,750,021
2025	1,909,650
Thereafter	1,725,385
Total	\$ 13,539,752

Actuarial Assumptions. The total pension liability in the July 1, 2020, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.40 percent

Salary Increases 3.25 percent, average, including inflation

Municipal bond rate 2.21 percent

Mortality rates were based on the PUB-2010 base table, projected generationally with Scale MP-2018. This is a change from the prior year mortality assumption which was based on the Generational RP-2000 with Projection Scale BB tables.

While an experience study had not been completed for the HIS Plan, the actuarial assumptions that determined the total pension liability for the HIS Plan were based on certain results of the most recent experience study for the FRS Plan.

Discount Rate. The discount rate used to measure the total pension liability was 2.21 percent. In general, the discount rate for calculating the total pension liability is equal to the single rate equivalent to discounting at the long-term expected rate of return for benefit payments prior to the projected depletion date. Because the HIS benefit is essentially funded on a pay-as-you-go basis, the depletion date is considered to be immediate, and the single equivalent discount rate is equal to the municipal bond rate selected by the plan sponsor. The Bond Buyer General Obligation 20-Bond Municipal Bond Index was adopted as the applicable municipal bond index. The discount rate used to determine the total pension liability decreased from 3.50 percent from the prior measurement date.

Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 2.21 percent, as well as what the District's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.21 percent) or 1-percentage-point higher (3.21 percent) than the current rate:

	1%	Current	1%
	Decrease	Discount Rate	Increase
	1.21%	2.21%	3.21%
District's proportionate share of the net pension liability	\$ 197,262,367	\$ 170,648,775	\$ 148,865,626

Pension Plan Fiduciary Net Position. Detailed information about the HIS Plan's fiduciary net position is available in the separately issued FRS Pension Plan and Other State Administered Systems Annual Comprehensive Financial Report.

Payables to the Pension Plan. At June 30, 2021, the District reported a payable of \$1,451,152 for the outstanding amount of contributions to the HIS Plan required for the fiscal year ended June 30, 2021.

NOTE 15: RETIREMENT PLANS – DEFINED CONTRIBUTION PENSION PLANS

The District contributes to the FRS Investment Plan (Investment Plan), a defined contribution pension plan, for its eligible employees electing to participate in the Investment Plan. The Investment Plan is administered by the SBA, and is reported in the SBA's annual financial statements and in the State of Florida Annual Comprehensive Financial Report.

As provided in Section 121.4501, Florida Statutes, eligible FRS members may elect to participate in the Investment Plan in lieu of the FRS defined benefit plan. District employees participating in DROP are not eligible to participate in the Investment Plan. Employer and employee contributions, including amounts contributed to individual member's accounts, are defined by law, but the ultimate benefit depends in part on the performance of investment funds. Retirement benefits are based upon the value of the member's account upon retirement. Benefit terms, including contribution requirements, for the Investment Plan are established and may be amended by the Florida Legislature. The Investment Plan is funded with the same employer and employee contribution rates that are based on salary and membership class (Regular, Elected County Officers, etc.), as the FRS defined benefit plan. Contributions are directed to individual member accounts, and the individual members allocate contributions and account balances among various approved investment choices. Costs of administering the Investment Plan, including the FRS Financial Guidance Program, are funded through an employer contribution of 0.06 percent of payroll and by forfeited benefits of Investment Plan members. Allocations to the investment member's accounts during the 2020-21 fiscal year were as follows:

Class	Employer Contribution (Percent of Gross Salary)
FRS, Regular	6.30
FRS, Elected County Officers	11.34
FRS, Senior Management Service	7.67

For all membership classes, employees are immediately vested in their own contributions and are vested after one year of service for employer contributions and investment earnings regardless of membership class. If an accumulated benefit obligation for service credit originally earned under the FRS Pension Plan is transferred to the Investment Plan, the member must have the years of service required for FRS Pension Plan vesting (including the service credit represented by the transferred funds) to be vested for these funds and the earnings on the funds. Nonvested employer contributions are placed in a suspense account for up to five years. If the employee returns to FRS-covered employment within the five year period, the employee will regain control over their account. If the employee does not return within the five year period, the employee will forfeit the accumulated account balance. For the fiscal year ended June 30, 2021, the information for the amount of forfeitures was unavailable from the SBA; however, management believes that these amounts, if any, would be immaterial to the District.

After termination and applying to receive benefits, the member may rollover vested funds to another qualified plan, structure a periodic payment under the Investment Plan, receive a lump-sum distribution, leave the funds invested for future distribution, or any combination of these options. Disability coverage is provided; the member may either transfer the account balance to the FRS Pension Plan when approved for disability retirement to receive

guaranteed lifetime monthly benefits under the FRS Pension Plan, or remain in the Investment Plan and rely upon that account balance for retirement income.

The District's Investment Plan pension expense totaled \$4,164,196 for the fiscal year ended June 30, 2021.

Payables to the Investment Plan. At June 30, 2021, the District reported a payable of \$786,523 for the outstanding amount of contributions to the Investment Plan required for the fiscal year ended June 30, 2021.

The aggregate amount of net pension liabilities, related deferred outflows of resources and deferred inflows of resources and pension expense for the District's defined benefit pension plans are summarized below:

	Net	Deferred	Deferred	
Defined Benefit	Pension	Outflows of	Inflows of	Total
Pension Plans	Liability	Resources	Resources	Expense
FRS	\$ 397,067,370	\$ 152,496,644	\$13,913,481	\$ 80,718,659
HIS	170,648,775	37,249,425	15,520,495	14,128,849
Total	\$ 567,716,145	\$ 189,746,069	\$29,433,976	\$ 94,847,508

NOTE 16: EARLY RETIREMENT INCENTIVE PROGRAM

As authorized by Section 1012.685, Part VII, Florida Statutes, the Board implemented Early Retirement Plans (Plans) effective July 1, 1995, July 1, 1997, and July 1, 1999. The plans were offered to eligible employees on a one-time basis until May 15, 1995, May 15, 1997, and May 15, 1999, respectively. The purpose of the Plans was to provide eligible employees, who elect to retire under the retirement provisions of the FRS described in Note 14, with one of several incentive options which supplement the employee's (participant's) retirement benefits. A summary of the plan eligibility, benefits, and contribution obligations for the 1995 Plan follows. There is no remaining liability reported by the District for the 1997 and 1999 plans as of June 30, 2021.

Eligibility

Participants must be 57 years of age with a minimum of five years of service with the District or 62 years of age with at least ten years of FRS service and a minimum of five years of service with the District or any age with at least thirty years of FRS service and a minimum of five years of service with the District.

Benefits

Incentive option one includes a bonus equal to twenty—five percent of the employee's final annual salary, a health insurance contribution by the District for eight continuous years, and a life insurance benefit of \$10,000.

Incentive option two includes lifetime monthly payments for five years to offset the FRS early retirement penalty of five percent per year when an employee retires prior to age 62 with less than thirty years FRS service and a life insurance benefit of \$10,000.

Incentive option three includes monthly payments for five years to offset the FRS early retirement penalty of five percent per year when an employee retires prior to age 62 with less than thirty years FRS service, a health insurance contribution by the District for eight continuous years, and a life insurance benefit of \$10,000.

The amount of the bonuses (if applicable) and accumulated leave pay are paid in five annual installments into an Internal Revenue Code 457F deferred compensation plan and directed into an investment fund selected by the participant. Alternatively, the participant may elect to receive twenty-five percent of the annual installments directly with the balance going into the deferred compensation plan.

Contributions

No contributions shall be required or permitted from any participant. The annual amounts contributed by the District are the actual amounts payable to participants or on their behalf for contributions to the 457F deferred compensation plan, retirement benefits, and premiums for health and life insurance coverage.

The District reported a liability in its Statement of Net Position of \$1,192,000 to recognize the present value of its obligation to pay death benefits to, or on behalf of, those retired employees. The Board has purchased life insurance on the participants, with itself as the beneficiary, to recover costs of the 1995 Plan over time.

The District has retained an administrator to handle the receipt of contributions and the disbursements of benefits to Plan participants.

NOTE 17: OTHER POSTEMPLOYMENT BENEFITS

Other Postemployment Benefits Payable. The District follows GASB Statement No. 75, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions, for certain other postemployment benefits administered by the District and life insurance benefits through purchased commercial insurance.

General Information about the OPEB Plan

Plan Description. The Other Postemployment Benefits Plan (OPEB Plan) is a single-employer defined benefit plan administered by the District. Pursuant to the provisions of Section 112.0801, Florida Statutes, former employees who retire from the District are eligible to participate in the District's health plan for medical and prescription. The District subsidizes the premium rates paid by retirees by allowing them to participate in the OPEB Plan at reduced or blended group (implicitly subsidized) premium rates for both active and retired employees. These rates provide an implicit subsidy for retirees because, on an actuarial basis, their current and future claims are expected to result in higher costs to the OPEB Plan on average than those of active employees. The District does not offer any explicit subsidies for retiree coverage. Retirees are required to enroll in the Federal Medicare (Medicare) program for their primary coverage as soon as they are eligible. The OPEB Plan contribution requirements and benefit terms of the District and the OPEB Plan members are established and may be amended by action from the Board. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Benefits Provided. The OPEB Plan provides healthcare benefits for retirees and their dependents. The OPEB Plan only provides an implicit subsidy as described above.

Employees Covered by Benefit Terms. At June 30, 2020, the following employees were covered by the benefit terms:

Inactive Employees or Beneficiaries Currently Receiving Benefits	1,827
Inactive Employees Entitled to But Not Yet Receiving Benefits	-
Active Employees	10,389
Total	12,216

Total OPEB Liability

The District's total OPEB liability of \$51,818,919 was measured as of June 30, 2020, and was determined by an actuarial valuation as of that date.

Actuarial Assumptions and Other Inputs. The total OPEB liability in the June 30, 2020, actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Inflation	2.25 percent
Salary increases	3.6-8.0 percent, average, including inflation
Discount rate	2.45 percent
Healthcare cost trend rates	6.5 percent for 2020, decreasing .25 percent per year to an ultimate rate of 3.99 percent for 2045 and later years
Retirees' share of benefit- related costs	100 percent of projected health insurance premiums for retirees

The discount rate was based on the Fidelity 20 year Municipal General Obligation AA Bond Index.

Mortality rates were based on the PUB MP-2018 with Projected Scale.

The demographic actuarial assumptions for retirement, disability incidence, and withdrawal used in the June 30, 2020, valuation were based on the results of an actuarial experience study for the period January 1, 2013, through December 31, 2018, adopted by the FRS.

Changes in the Total OPEB Liability

	Amount
Balance at 6/30/19	\$ 50,552,528
Changes for the year:	
Service Cost	2,404,392
Interest	1,579,789
Changes of Benefit Terms	-
Differences Between Expected and Actual Experienc	e -
Changes in Assumptions or Other Inputs	2,251,057
Benefit Payments	(4,968,847)
Net Changes	1,266,391
Balance at 6/30/20	\$ 51,818,919

There were no changes of benefit terms during the year.

Changes in assumptions. The discount rate was changed from 3.13 percent in 2019 to 2.45 percent in 2020. This has a decreasing impact on the results of this valuation. The medical claims costs and premiums were updated based on actual claims experience and premium information provided for the valuation. The healthcare cost trend assumption was revised to reflect the removal of the additional trend to model the excise ("Cadillac") tax as a result of the repeal of the excise tax in December 2019. Changes in demographic assumptions based on revised inflation and individual member pay increases adopted by the 2020 FRS Actuarial Assumption Conference and used in the July 1, 2020 FRS Actuarial Valuation. This change had an increasing impact on the results of this valuation.

Sensitivity of the Total OPEB Liability to Changes in the Discount Rate. The following table presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using a discount rate that is 1 percentage point lower (1.45 percent) or 1 percentage point higher (3.45 percent) than the current rate:

	1%	Current	1%
	Decrease	Discount Rate	Increase
	(1.45%)	(2.45%)	(3.45%)
Total OPEB liability	\$58,774,768	\$51,818,919	\$45,957,439

Sensitivity of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates. The following table presents the total OPEB liability of the District, as well as what the District's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1 percentage point lower (5.50 percent decreasing to 2.99 percent) or 1 percentage point higher (7.50 percent decreasing 4.99 percent) than the current healthcare cost trend rates:

		Healthcare	
	1% Decrease	Cost Trend	1% Increase
	<u>(5.50%</u>	Rates <u>(6.50%</u>	<u>(7.50%</u>
	decreasing	decreasing	decreasing
	to 2.99%)	to 3.99%)	to 4.99%)
Total OPEB liability	\$45,453,059	\$51,818,919	\$59,974,717

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the fiscal year ended June 30, 2021, the District recognized OPEB expense of \$3,747,992. At June 30, 2020, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources

Description	 red Outflows Resources	Deferred Inflows of Resources			
Differences between expected and actual experience Change of assumptions or other inputs	\$ 1,178,846 2,051,848	\$	- 3,847,601		
Transactions subsequent to the measurement date	 2,897,706		-		
Total	\$ 6,128,400	\$	3,847,601		

Of the total amount reported as deferred outflows of resources related to OPEB, \$2,897,706 resulting from transactions subsequent to the measurement date and before the end of the fiscal year will be included as a reduction of the total OPEB liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending June 30	Amount			
2022	\$	(236, 189)		
2023		(236, 189)		
2024		(236, 189)		
2025	(236,189)			
2026	(236, 189)			
Thereafter		564,038		
Total	\$	(616,907)		

NOTE 18: VESTED INTERESTS IN UTILITY COOPERATIVES

The District has purchased electricity since 1969 from the Lee County Electric Cooperative, Inc. The District's estimated vested interest in this Cooperative is \$7,817,846 at December 31, 2020, which is recorded as a capital credit receivable on the statement of net position. Such interest, also referred to as capital credits, would be payable to the District over a thirty-year period should the District terminate its business relationship with the Cooperative. During the fiscal year, the District recorded the earned capital credits as other local sources revenue in the government-wide statement and recorded general revenues on the governmental fund statements as the District received capital credits. The District would receive capital credits from Bonita Springs Water System, Inc. or Greater Pine Island Water Association, Inc. only in the unlikely event that they were to permanently cease

operations. During the fiscal year, the District did not record any general revenue for capital credits earned from Bonita Springs Water System, Inc. or Greater Pine Island Water Association, Inc.

NOTE 19: RISK MANAGEMENT PROGRAMS

The District is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. Property, workers' compensation, automobile liability, and general liability coverage are self-insured up to specified limits. The District purchases policies with various insurance companies to provide coverage in excess of claims amounts above the stated self-insured retention deductible on any individual/aggregate claim. The District has contracted with a third-party administrator to administer the property/casualty program, including the processing, investigation, and payment of claims.

The District provides health coverage through a self-insurance program administered by an outside provider. The District reports the self-insurance programs in the Internal Service Funds. Amounts are transferred from various funds to the Internal Service Funds to provide sufficient resources to cover claims incurred, and to pay the insurance services agent's administrative fees.

There have been no significant reductions in insurance coverage. Settled claims resulting from risks described above have not exceeded commercial insurance coverage for the past three fiscal years.

A liability in the amount of \$16,096,333 was actuarially determined to cover outstanding claims and estimated incurred but not reported insurance claims payable for the Self-Insurance-Casualty, Liability and Workers' Compensation Fund, at June 30, 2021. A liability in the amount of \$9,143,068 was actuarially determined to cover outstanding claims and estimated incurred but not reported insurance claims payable for the Self-Insurance-Health Insurance Fund, at June 30, 2021.

The following schedule represents the change in claims liability for the past two fiscal years for the District's self-insurance programs:

Casualty, Liability, Workers' Compensation Self Insurance Fund:

		Current-Year				
	Beginning of	Claims and		Balance at		
	Fiscal Year	Changes in	Changes in Claims			
	Liability	Estimates	Payments	Year End		
2019-2020	\$ 17,208,982	\$ 7,336,155	\$ (6,300,865)	\$ 18,244,272		
2020-2021	18,244,272	6,112,363	(8,260,302)	16,096,333		

Health Insurance Self Insurance Fund:

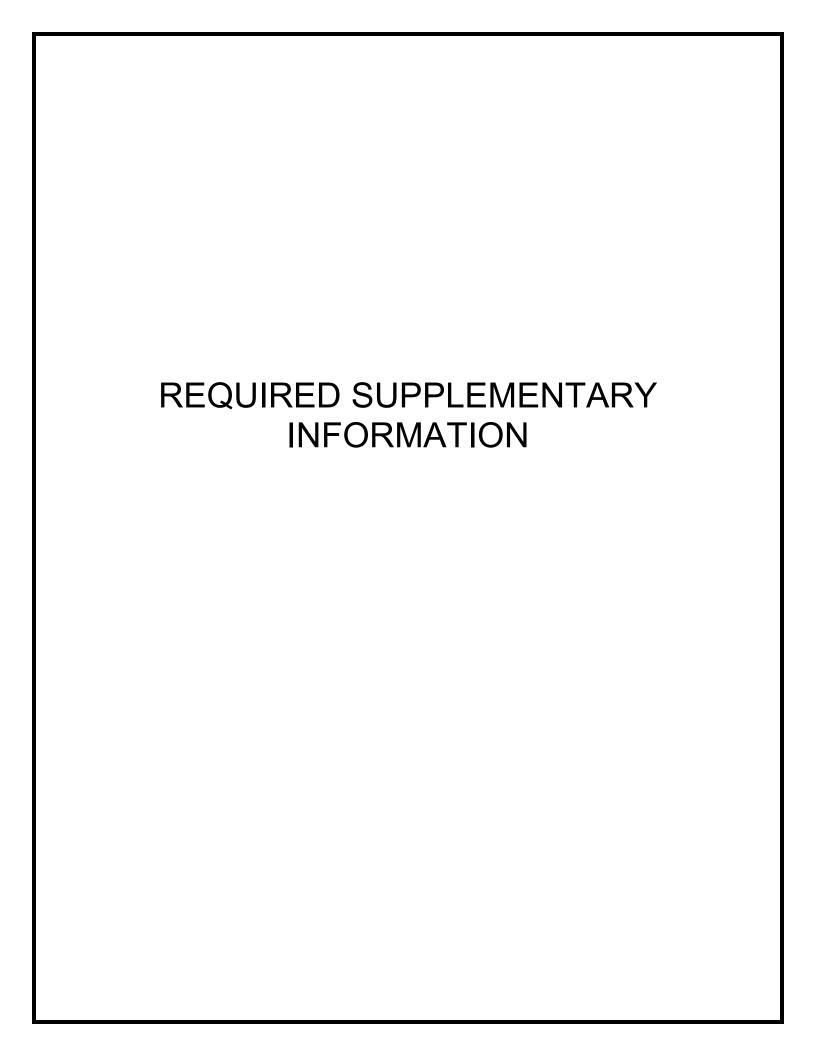
Current-Year									
Beginning of Claims and							Balance at		
	F	iscal Year		Changes in	Claims		Fiscal		
		Liability		Estimates		Payments		Year End	
2019-2020	\$	8,132,998	\$	86,240,751	\$	(85,816,756)	\$	8,556,993	
2020-2021		8,556,993		86,211,441		(85,625,366)		9,143,068	

NOTE 20: LITIGATION

The District is contingently liable with respect to lawsuits and other claims that arise in the ordinary course of its operation. Management believes that any liability arising from such claims would be immaterial to the financial statements.

NOTE 21: SUBSEQUENT EVENTS

On November 01, 2021, the District issued Tax Anticipation Notes ("TANS"), Series 2021 for \$35,000,000. Note proceeds are to be used to pay fiscal year 2022 District operating expenditures prior to the receipt of advalorem taxes. The notes will be paid in March 2022.



THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF CHANGES IN THE DISTRICT'S TOTAL OTHER POSTEMPLOYMENT BENEFITS LIABILITY AND RELATED RATIOS ¹

	2017	2018	2019	2020
Total OPEB Liabilty				
Service cost	\$ 2,685,667	\$ 2,461,752	\$ 2,323,472	\$ 2,404,392
Interest	1,586,448	1,827,266	1,857,397	1,579,789
Differences between expected and actual experience	_	_	1,473,558	_
Changes of assumptions or other inputs	(3,892,800)	(358,774)	(1,575,972)	2,251,057
Benefit payments	(3,718,992)	(2,597,226)	(5,023,511)	(4,968,847)
Benefit payments	 (3,710,992)	(2,391,220)	(3,023,311)	(4,900,047)
Net changes in total OPEB liabilty	(3,339,677)	1,333,018	(945,056)	1,266,391
Total OPEB Liabilty-beginning, as restated	 53,504,243	\$ 50,164,566	\$ 51,497,584	\$ 50,552,528
Total OPEB liability- ending	\$ 50,164,566	\$ 51,497,584	\$ 50,552,528	\$ 51,818,919
Covered employee payroll	\$ 522,477,873	\$ 535,169,541	\$ 545,004,178	\$ 553,081,335
Total OPEB Liabilty as a percentage of covered employee payroll	9.60%	9.62%	9.28%	9.37%

Note 1: The amounts presented for each fiscal year were determined as of June 30.

Additional years will be displayed as they become available.

^{1.} 2018 was the first year of reporting net OPEB liability (GASB 75).

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY-FLORIDA RETIREMENT SYSTEM PENSION PLAN $^{\rm 1}$

	2013	2014	2015	2016	2017	2018	2019	2020
District's proportion of the FRS net pension liability	1.000061253%	1.002008482%	1.010277504%	0.944803387%	0.947570220%	0.984289781%	0.949750579%	0.916137214%
District's proportionate share of the FRS net pension								
liability	\$ 172,155,051	\$ 61,137,253	\$ 130,490,889	\$ 238,563,597	\$ 280,284,913	\$ 296,473,184	\$ 327,071,943	\$ 397,067,370
District's covered payroll	\$ 402,982,342	\$ 411,699,254	\$ 425,054,736	\$ 435,635,339	\$ 450,935,762	\$ 478,145,637	\$ 477,911,471	\$ 485,160,456
District's proportionate share of the FRS net pension								
liability as a percentage of its covered payroll FRS Plan fiduciary net position as a percentage of the	42.72%	14.85%	30.70%	54.76%	62.16%	62.00%	68.44%	81.84%
FRS total pension liability	88.54%	96.09%	92.00%	84.88%	83.89%	84.26%	82.61%	78.85%

¹. 2014 was the first year of reporting net pension liability (GASB 68).

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF DISTRICT CONTRIBUTIONS -FLORIDA RETIREMENT SYSTEM PENSION PLAN $^{\rm 1}$

	2014	2015		2016	2017	2018	2019	2020	2021
Contractually required FRS contribution	\$ 21,948,238	\$ 24,631,424	\$	23,040,537	\$ 24,667,586	\$ 28,051,468	\$ 29,449,121	\$ 30,439,180	\$ 38,075,907
FRS contributions in relation to the	21 040 220	24 (21 424		22 040 527	24 ((7 59)	20.051.460	20 440 121	20 420 180	20.075.007
contractually required FRS contribution	21,948,238	24,631,424		23,040,537	24,667,586	28,051,468	29,449,121	30,439,180	38,075,907
FRS Contribution defiency (excess)	\$ -	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	\$
FRS Contribution defiency (excess) District's covered payroll	\$ 411,699,254	\$ 425,054,736	Ψ	435,635,339	\$ 450,935,762	\$ 478,145,637	\$ 477,911,471	\$ 485,160,456	\$ 493,312,820
• • • • • • • • • • • • • • • • • • • •		\$	Ψ		\$	\$	\$	\$	\$ 493,312,820

¹ 2014 was the first year of reporting net pension liability (GASB 68). Additional years will be displayed as they become available.

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY-HEALTH INSURANCE SUBSIDY PENSION PLAN $^{\rm I}$

	2013	2014	2015	2016	2017	2018	2019	2020
District's proportion of the HIS net pension liability	1.386820766%	1.385582848%	1.400910797%	1.409500592%	1.414366908%	1.463511500%	1.428583350%	1.376335040%
District's proportionate share of the HIS net pension								
liability	\$ 120,740,982	\$ 129,555,377	\$ 142,870,865	\$ 164,271,455	\$ 151,230,635	\$ 154,899,700	\$ 159,844,181	\$ 170,648,775
District's covered payroll	\$ 402,982,342	\$ 411,699,254	\$ 425,054,736	\$ 435,635,339	\$ 450,935,762	\$ 478,145,637	\$ 477,911,471	\$ 485,160,456
District's proportionate share of the HIS net pension								
liability as a percentage of its covered payroll	29.96%	31.47%	33.61%	37.71%	33.54%	32.40%	33.45%	35.17%
HIS Plan fiduciary net position as a percentage of the								
HIS total pension liability	1.78%	0.99%	0.50%	0.97%	1.64%	2.15%	2.63%	3.00%

^{1.} 2014 was the first year of reporting net pension liability (GASB 68). Additional years will be displayed as they become available.

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF DISTRICT CONTRIBUTIONS-HEALTH INSURANCE SUBSIDY PENSION PLAN 1

	2014		2015	2016	2017	2018	2019	2020	2021
Contractually required HIS contribution	\$ 4,746,541	\$	5,355,153	\$ 7,224,589	\$ 7,485,238	\$ 7,936,660	\$ 7,932,785	\$ 8,053,907	\$ 8,189,178
HIS contributions in relation to the									
contractually required HIS contribution	4,746,541		5,355,153	7,224,589	7,485,238	7,936,660	7,932,785	8,053,907	8,189,178
HIS Contribution defiency (excess)	\$ -	\$	-	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
HIS Contribution defiency (excess) District's covered payroll	\$ 411,699,254	\$ \$	425,054,736	\$ 435,635,339	\$ 450,935,762	\$	\$	\$ 485,160,456	\$ 493,312,820
• • • • • • • • • • • • • • • • • • • •	\$	\$		\$	\$	\$	\$	\$ 485,160,456	\$ 493,312,820

^{1.} 2014 was the first year of reporting net pension liability (GASB 68). Additional years will be displayed as they become available.

THE SCHOOL DISTRICT OF LEE COUNTY, FLORIDA NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION June 30, 2021

NOTE 1: SCHEDULE OF CHANGES IN THE DISTRICT'S TOTAL OTHER POSTEMPLOYMENT BENEFITS LIABILITY AND RELATED RATIOS

No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75 to pay related benefits. The June 30, 2021, total OPEB liability increased from the prior fiscal year as a result of changes to benefits and assumptions as discussed below:

Changes of Benefit Terms. There were no benefit changes during the year.

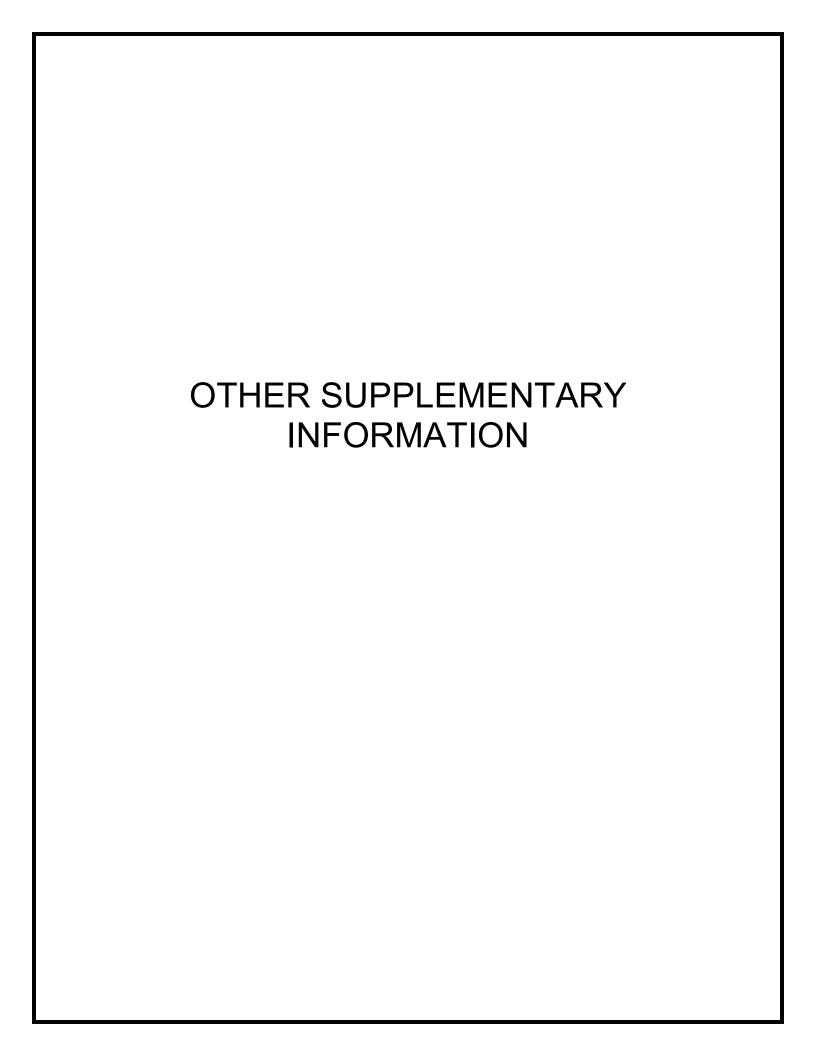
Changes of Assumptions. The discount rate was changed from 3.13 percent as of the beginning of the measurement period to 2.45 percent as of June 30, 2020 (based on the Long-tern Municipal Bond rate). The medical claims costs and premiums were updated based on actual claims experience and premium information provided for the valuation. The healthcare cost trend assumption did not change from 2.25 percent. Removal of a load modeling the excise ("Cadillac") tax on healthcare plans to reflect the December 2019 repeal by law. Changes in demographic assumptions based on revised inflation and individual member pay increases adopted by the 2020 FRS Actuarial Assumption Conference and used in the July 1, 2020 FRS Actuarial Valuation. These changes increased the Total OPEB Liability.

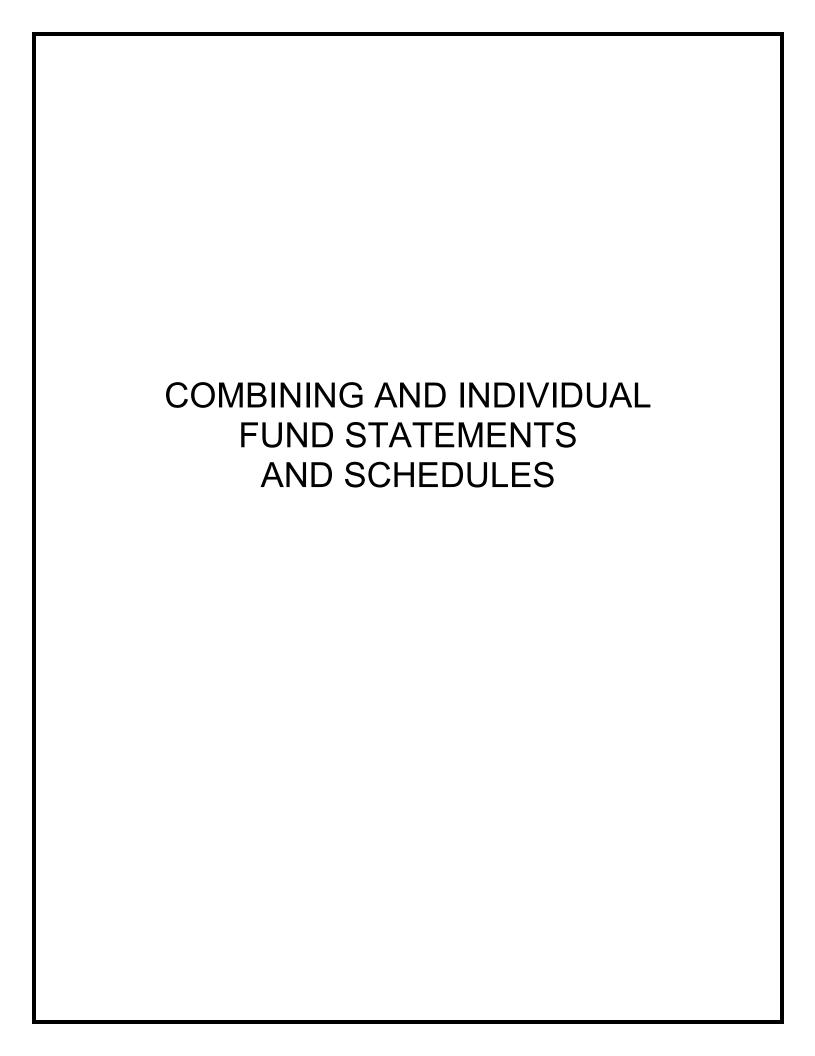
NOTE 2: SCHEDULE OF NET PENSION LIABILITY AND SCHEDULE OF CONTRIBUTIONS – FLORIDA RETIREMENT SYSTEM PENSION PLAN

Changes of Assumptions. The long-term expected rate of return was decreased from 6.9 percent to 6.8 percent, and the active member mortality assumption was updated.

NOTE 3: SCHEDULE OF NET PENSION LIABILITY AND SCHEDULE OF CONTRIBUTIONS – HEALTH INSURANCE SUBSIDY PENSION PLAN

Changes of Assumptions. The municipal bond rate used to determine total pension liability decreased from 3.50 percent to 2.21 percent.





NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Three special revenue funds account for certain revenues derived from the State of Florida, the Federal Government, and other local and private sources which are required to finance restricted activities. Activities included within these funds are as follows:

Contracted Programs Fund: To account for and report on activities of various programs of different funding sources according to the specifications and requirements of each funding source.

Food Service Fund: To account for and report on activities of the Food Service Program in serving breakfast and lunch at the schools.

Other Program Fund: To account for and report on activities of school internal funds that are not fiduciary funds.

Debt Service Fund

One debt service fund is used to account for the payment of interest and principal of the current portion on long-term debt.

State Board of Education Bonds Fund (SBE/COBI): To account for and report on payment of principal, interest, and related costs on the State School Bonds issued by the State Board of Education on behalf of the District. These bonds are payable from the District's portion of the State-assessed Motor Vehicles License Tax.

(continued)

This page intentionally left blank.

NONMAJOR GOVERNMENTAL FUNDS (continued)

Capital Projects Fund

One capital projects fund is used to account for the financing and acquisition or construction of major capital facilities, such as new school buildings or additions to existing buildings, or for major renovation projects. Specific funding sources are:

Capital Outlay and Debt Service Fund: To account for and report on the excess dollars from the debt service funds, used for construction and maintenance of schools.

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUNDS June 30, 2021

			Special Rev	Debt Service Fund	Capital Projects Fund		
	Total Nonmajor Governmental Funds	Total Nonmajor Special Revenue Funds	Contracted Programs	Food Service	Other Programs	SBE/COBI Bonds	Capital Outlay and Debt Service
ASSETS							
Cash	\$ 5,274,601	\$ 1,967,530	\$ -	\$ 104,761	\$ 1,862,769	\$ -	\$ 3,307,071
Investments	26,497,543	16,483,766	-	9,491,153	6,992,613	13,777	10,000,000
Accounts Receivable	534,069	534,069	3,811	3,121	527,137	-	-
Due from Other Funds	101,833	101,833	93,340	8,493	-	-	-
Due from Other Agencies	15,864,344	15,864,344	10,163,815	5,700,529	-	-	-
Inventory	1,179,621	1,179,621		965,546	214,075		
Total Assets	\$ 49,452,011	\$ 36,131,163	\$ 10,260,966	\$ 16,273,603	\$ 9,596,594	\$ 13,777	\$ 13,307,071
LIABILITIES AND FUND BALANCES Liabilities							
Accounts Payable	\$ 721,657	\$ 721,657	\$ 149,723	\$ 84,860	\$ 487,074	\$ -	\$ -
Due to Other Funds	10,568,769	10,568,769	10,111,243	457,526			
Total Liabilities	11,290,426	11,290,426	10,260,966	542,386	487,074		
Fund Balance							
Nonspendable							
Inventory	1,179,621	1,179,621	-	965,546	214,075	-	-
Restricted for:							
Debt Service	13,777	-	-	-	-	13,777	-
Capital Projects	13,307,071	-	-	-	-	-	13,307,071
Special Revenue	23,661,116	23,661,116		14,765,671	8,895,445	·	
Total Fund Balances	38,161,585	24,840,737		15,731,217	9,109,520	13,777	13,307,071
Total Liabilities and Fund Balances	\$ 49,452,011	\$ 36,131,163	\$ 10,260,966	\$ 16,273,603	\$ 9,596,594	\$ 13,777	\$ 13,307,071

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES NONMAJOR GOVERNMENTAL FUNDS For the Fiscal Year Ended June 30, 2021

			Special Rever	Debt Service Fund	Capital Projects Fund		
	Total Nonmajor Governmental Funds	Total Nonmajor Special Revenue Funds	Contracted Programs	Food Service	Other Programs	SBE/COBI Bonds	Capital Outlay and Debt Service
Revenues							
Federal Direct Sources	\$ 12,443,667	\$ 12,443,667	\$ 12,443,667	\$ -	\$ -	\$ -	\$ -
Federal Through State Sources	102,871,201	102,871,201	54,717,368	48,153,833	-	-	-
State Sources	4,298,678	683,148	-	683,148	-	288,290	3,327,240
Local Sources							
Food Service Sales	524,627	524,627	-	524,627	-	-	-
Miscellaneous	15,389,106	15,365,944	35,498	57,265	15,273,181	-	23,162
Total Revenues	135,527,279	131,888,587	67,196,533	49,418,873	15,273,181	288,290	3,350,402
EXPENDITURES							
Current							
Instruction	49,596,960	49,596,960	34,103,465		15,493,495		_
Student Support Services	6,959,909	6,959,909	6,959,909	-	-		_
Instructional Media Services	52,814	52,814	52,814	-	-		_
Instruction and Curriculum							
Development Services	15,196,216	15,196,216	15,196,216				_
Instructional Staff Training Services	4,515,009	4,515,009	4,515,009				_
Instruction Related Technology	87,983	87,983	87,983				_
General Administration	2,910,850	2,910,850	2,910,850				_
School Administration	1,210,212	1,210,212	488,150	_	722.062		-
Facilities Services	470,329	470,329	470,329	_	_		-
Fiscal Services	1,059	1,059	1,059	_	_		-
Food Service	49,374,137	49,374,137	-	49,374,137	_		-
Central Services	245,220	245,220	245,220	-	_		-
Student Transportation Services	452,506	452,506	452,506				_
Operation of Plant	290,690	290,690	290,690				_
Community Services	404,515	404,515	404,515	_	_		-
Capital Outlay	. ,	- 1					
Facilities Acquisition and Construction	288,970	288.970	288,970	_	_		-
Other Capital Outlay	1,249,764	1,249,764	728,848	520,916			_
Debt Service	.,=,	1,=10,10	,	,			
Principal	255,000	_				255,000	_
Interest and Fiscal Charges	44,124					40,131	3,993
Total Expenditures	133,606,267	133,307,143	67,196,533	49,895,053	16,215,557	295,131	3,993
Excess (Deficiency) of Revenues							
Over (Under) Expenditures	1,921,012	(1,418,556)	_	(476,180)	(942,376)	(6,841)	3,346,409
Over (Olider) Experiantales	1,921,012	(1,410,550)		(470,100)	(942,370)	(0,041)	3,340,409
Net Change in Fund Balance	1,921,012	(1,418,556)	-	(476,180)	(942,376)	(6,841)	3,346,409
Fund Balance, Beginning	26,188,677	16,207,397		16,207,397	-	20,618	9,960,662
Prior Period Adjustment	10,051,896	10,051,896			10,051,896		
Fund Balance, Beginning, Restated	36,240,573	26,259,293		16,207,397	10,051,896	20,618	9,960,662
Fund Balance, Ending	\$ 38,161,585	\$ 24,840,737	\$ -	\$ 15,731,217	\$ 9,109,520	\$ 13,777	\$ 13,307,071

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL DEBT SERVICE FUND - CERTIFICATES OF PARTICIPATION (MAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Certificates of Participation								
	Budgeted Original	Amounts Final	Actual Amounts	Variance with Final Budget - Under (Over)					
REVENUES			710100111001110	(0.10.)					
Local Sources									
Interest Income	\$ -	\$ 20,000	\$ 20,274	\$ (274)					
Total Local Sources		20,000	20,274	(274)					
Total Revenues		20,000	20,274	(274)					
EXPENDITURES									
Debt Service									
Principal	50,595,877	64,975,877	64,975,877	-					
Interest and Fiscal Charges	18,776,003	19,008,879	19,005,070	3,809					
Total Expenditures	69,371,880	83,984,756	83,980,947	3,809					
Deficiency of Revenues									
Under Expenditures	(69,371,880)	(83,964,756)	(83,960,673)	(4,083)					
OTHER FINANCING SOURCES (USES)									
Certificates of Participation Issued	-	-	-	-					
Transfer In	69,370,730	69,371,866	68,916,552	455,314					
Transfer Out	-	(20,741)	(20,741)						
Total Other Financing Sources (Uses)	69,370,730	69,351,125	68,895,811	455,314					
Net Change in Fund Balance	(1,150)	(14,613,631)	(15,064,862)	451,231					
Fund Balance, Beginning	15,064,889	15,064,889	15,064,889						
Fund Balance, Ending	\$ 15,063,739	\$ 451,258	\$ 27	\$ 451,231					

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL DEBT SERVICE FUND - ARRA ECONOMIC STIMULUS (MAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	ARRA Economic Stimulus							
		Budgeted Amounts						
REVENUES	Original	Final	Actual Amounts	(Over)				
Local Sources								
Interest Income	\$ -	\$ -	\$ 37,914	\$ (37,914)				
Total Local Sources			37,914	(37,914)				
Total Revenues			37,914	(37,914)				
EXPENDITURES								
Debt Service								
Principal	1,800,600	1,800,600	-	1,800,600				
Interest and Fiscal Charges	227,219	227,219	203,756	23,463				
Total Expenditures	2,027,819	2,027,819	203,756	1,824,063				
Deficiency of Revenues								
Under Expenditures	(2,027,819)	(2,027,819)	(165,842)	(1,861,977)				
OTHER FINANCING SOURCES								
Transfer In	2,027,819	2,027,819	1,902,889	124,930				
Total Other Financing Sources	2,027,819	2,027,819	1,902,889	124,930				
Net Change in Fund Balance	-	-	1,737,047	(1,737,047)				
Fund Balance, Beginning	17,758,829	17,758,829	17,758,829					
Fund Balance, Ending	\$ 17,758,829	\$ 17,758,829	\$ 19,495,876	\$ (1,737,047)				

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL CAPITAL PROJECTS FUND - LOCAL CAPITAL IMPROVEMENT TAX (MAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Local Capital Improvement Tax							
	Budgeted	Variance with Final Budget - Under						
	Original	Final	Actual Amounts	(Over)				
REVENUES								
Local Sources								
Ad Valorem Taxes	\$ 139,085,429	\$ 139,085,429	\$ 139,309,916	\$ (224,487)				
Interest Income	535,687	535,687	283,726	251,961				
Local Grants and Other Local Sources	- 100 001 110	- 100 004 440	1,050	(1,050)				
Total Local Sources	139,621,116	139,621,116	139,594,692	26,424				
Total Revenues	139,621,116	139,621,116	139,594,692	26,424				
EXPENDITURES								
Current								
Facilities Services	-	46,506,563	23,500,350	23,006,213				
Capital Outlay								
Facilities Acquisition and Construction	67,452,301	6,653,528	2,258,207	4,395,321				
Other Capital Outlay		13,817,899	5,201,966	8,615,933				
Total Expenditures	67,452,301	66,977,990	30,960,523	36,017,467				
Excess (Deficiency) of Revenues								
Over (Under) Expenditures	72,168,815	72,643,126	108,634,169	(35,991,043)				
OTHER FINANCING SOURCES (USES) Transfer in				_				
Transfer Out	(49,777,379)	(45,116,547)	(44,969,900)	(146,647)				
Total Other Financing Sources (Uses)	(49,777,379)	(45,116,547)	(44,969,900)	(146,647)				
Net Change in Fund Balance	22,391,436	27,526,579	63,664,269	(36,137,690)				
Fund Balance, Beginning	101,013,548	101,013,548	101,013,548					
Fund Balance, Ending	\$ 123,404,984	\$ 128,540,127	\$ 164,677,817	\$ (36,137,690)				

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL

CAPITAL PROJECTS FUND - CERTIFICATES OF PARTICIPATION/IMPACT FEES/STATE GRANTS (MAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Certificates of Participation/Impact Fees/State Grants							
			·	Variance with Final Budget -				
		Amounts		Under				
DEVENUE	Original	Final	Actual Amounts	(Over)				
REVENUES State Sources								
Charter School Capital Outlay	\$ 6,710,000	\$ 6,710,000	\$ 5,943,691	\$ 766,309				
State Grants and Other State Sources	405,000		1,956,855					
Total State Sources	7,115,000	1,818,850 8,528,850	7,900,546	(138,005) 628,304				
Total State Sources	7,110,000	0,020,000	7,500,540	020,004				
Local Sources								
Local Sales Taxes	57,807,610	76,123,394	88,730,152	(12,606,758)				
Impact Fees	16,808,000	16,808,000	18,144,986	(1,336,986)				
Interest Income	775,313	775,313	463,748	311,565				
Local Grants and Other Local Sources			151,177	(151,177)				
Total Local Sources	75,390,923	93,706,707	107,490,063	(13,783,356)				
Total Revenues	82,505,923	102,235,557	115,390,609	(13,155,052)				
EXPENDITURES								
Current								
Facilities Services	-	97,428,725	65,671,111	31,757,614				
Capital Outlay								
Facilities Acquisition and Construction	205,501,973	96,812,881	76,024,133	20,788,748				
Other Capital Outlay		15,993,945	7,719,321	8,274,624				
Total Expenditures	205,501,973	210,235,551	149,414,565	60,820,986				
Excess (Deficiency) of Revenues								
Over (Under) Expenditures	(122,996,050)	(107,999,994)	(34,023,956)	(73,976,038)				
OTHER FINANCING SOURCES (USES)								
Certificates of Participation Issued	-	-	-	-				
Premium on Certificates of Participation Issued	-	-	-	-				
Sale of Capital Assets	-	-	-	-				
Transfer In	(44.570.602)	(40.270.450)	(47.040.040)	- (4 424 242)				
Transfer Out	(44,579,603)	(49,378,158)	(47,946,846)	(1,431,312)				
Total Other Financing Sources (Uses)	(44,579,603)	(49,378,158)	(47,946,846)	(1,431,312)				
Net Change in Fund Balance	(167,575,653)	(157,378,152)	(81,970,802)	(75,407,350)				
Fund Balance, Beginning	208,559,996	208,559,996	208,559,996					
Fund Balance, Ending	\$ 40,984,343	\$ 51,181,844	\$ 126,589,194	\$ (75,407,350)				

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL SPECIAL REVENUE FUND - CONTRACTED PROGRAMS (NONMAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

				Variance with
	Duducto	d A		Final Budget -
	Original	d Amounts Final	Actual Amounts	Under (Over)
REVENUES	Original	- I mai	Actual Amounts	(000)
Federal Direct Sources				
Miscellaneous Federal Direct	\$ 14,252,972	\$ 21,624,7	754 \$ 12,443,667	\$ 9,181,087
Total Federal Direct Sources	14,252,972	21,624,7	754 12,443,667	9,181,087
Federal Through State Sources				
Other Federal Through State Grants	49,313,688	73,114,7	701 54,717,368	18,397,333
Total Federal Through State Sources	49,313,688	73,114,7	701 54,717,368	18,397,333
Local Sources				
Child Care and Adult Course Fees		35,4	498 35,498	
Total Local Sources		35,4	498 35,498	
Total Revenues	63,566,660	94,774,9	953 67,196,533	27,578,420
EXPENDITURES				
Current				
Instruction	37,039,565	48,415,7	704 34,103,465	14,312,239
Student Support Services	7,600,006	8,511,4	468 6,959,909	1,551,559
Instructional Media Services	279,705	53,4	189 52,814	675
Instruction and Curriculum Development Services	7,924,117	18,186,6	15,196,216	2,990,417
Instructional Staff Training Services	5,193,101	8,337,2	287 4,515,009	3,822,278
Instruction Related Technology	102,432	87,9	943 87,983	(40)
General Administration	2,802,258	3,924,3	393 2,910,850	1,013,543
School Administration	55,410	490,0	059 488,150	1,909
Facilities Services	352,894	809,4	437 470,329	339,108
Fiscal Services	21,780	2,5	599 1,059	1,540
Central Services	165,717	469,3	,	224,105
Student Transportation Services	1,017,188	1,517,4	472 452,506	1,064,966
Operation of Plant	130,099	802,3	327 290,690	511,637
Community Services	882,388	842,7	742 404,515	438,227
Capital Outlay				
Facilities Acquisition and Construction	-	1,052,3		763,422
Other Capital Outlay	<u> </u>	1,271,6	583 728,848	542,835
Total Expenditures	63,566,660	94,774,9	953 67,196,533	27,578,420
Excess of Revenues				
Over Expenditures			<u> </u>	
Net Change in Fund Balance	-		-	-
Fund Balance, Beginning			<u>-</u>	
Fund Balance, Ending	\$ -	\$	- \$ -	\$ -

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL SPECIAL REVENUE FUND - FOOD SERVICE (NONMAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Food Service						
		dgeted Amounts		Variance with Final Budget - Under			
	Original	Final	Actual Amounts	(Over)			
REVENUES							
Federal Through State Sources							
Food Service	\$ 52,933		\$ 48,082,351	\$ 5,628,245			
Donated Foods and Cash in Lieu of		,000 201,000	71,482	129,518			
Total Federal Through State Sources	53,133	53,911,596	48,153,833	5,757,763			
State Sources							
Food Services	602	,430 602,430	683,148	(80,718)			
Total State Sources	602	,430 602,430	683,148	(80,718)			
Local Sources							
Food Service Sales	1,706	,563 1,706,563	524,627	1,181,936			
Interest Income		,000 30,000	13,511	16,489			
Gifts, Grants and Bequests		· -	· <u>-</u>	· -			
Local Grants and Other Local Sources			43,754	(43,754)			
Total Local Sources	1,736	,563 1,736,563	581,892	1,154,671			
Total Revenues	55,472	,405 56,250,589	49,418,873	6,831,716			
EXPENDITURES							
Current							
Food Service	61,300	,968 61,488,792	49,374,137	12,114,655			
Capital Outlay							
Facilities Acquisition and Construction		- 5,000	-	5,000			
Other Capital Outlay		- 3,097,962	520,916	2,577,046			
Total Expenditures	61,300	,968 64,591,754	49,895,053	14,696,701			
Deficiency of Revenues							
Under Expenditures	(5,828	,563) (8,341,165)	(476,180)	(7,864,985)			
Officer Experiationes	(3,020	(0,041,100)	(470,100)	(7,804,983)			
Net Change in Fund Balance	(5,828	,563) (8,341,165)	(476,180)	(7,864,985)			
Fund Balance, Beginning	16,207	,397 16,207,397	16,207,397				
Fund Balance, Ending	\$ 10,378	,834 \$ 7,866,232	\$ 15,731,217	\$ (7,864,985)			
		_					

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL SPECIAL REVENUE FUND - OTHER PROGRAMS (NONMAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Other Programs							
		Budgeted Amounts		-		Variance with Final Budget - Under		
	Orig	inal		Final	Act	tual Amounts		(Over)
REVENUES								
Local Sources								
Interest Income	\$	-	\$	-	\$	8,699	\$	(8,699)
Local Grants and Other Local Sources		-		16,215,557		15,264,482		951,075
Total Local Sources				16,215,557		15,273,181		942,376
Total Revenues				16,215,557		15,273,181		942,376
EXPENDITURES								
Current								
Instruction		-		15,493,495		15,493,495		-
School Administration				722,062		722,062		
Total Expenditures				16,215,557		16,215,557		
Excess (Deficiency) of Revenues								
Over (Under) Expenditures				-		(942,376)		942,376
Net Change in Fund Balance		-		-		(942,376)		(942,376)
Fund Balance, Beginning				10,051,896		10,051,896		
Fund Balance, Ending	\$	-	\$	10,051,896	\$	9,109,520	\$	(942,376)

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL DEBT SERVICE FUND - SBE/COBI BONDS (NONMAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	SBE/COBI Bonds							
		Budgeted	Amoun	its			Final	ance with Budget - Jnder
	(Original		Final	Actu	ial Amounts	(Over)
REVENUES								
State Sources								
CO & DS withheld for SBE/COBI Bonds	\$	288,350	\$	288,350	\$	288,271	\$	79
SBE/COBI Bond Interest		1,000		1,000		19		981
Total State Sources		289,350		289,350		288,290		1,060
Total Revenues		289,350		289,350		288,290		1,060
EXPENDITURES								
Debt Service								
Principal		248,000		248,000		255,000		(7,000)
Interest and Fiscal Charges		41,350		41,350		40,131		1,219
Total Expenditures		289,350		289,350		295,131		(5,781)
Excess (Deficiency) of Revenues								
Over (Under) Expenditures						(6,841)		6,841
Net Change in Fund Balance		-		-		(6,841)		6,841
Fund Balance, Beginning		20,618		20,618		20,618		
Fund Balance, Ending	\$	20,618	\$	20,618	\$	13,777	\$	6,841

THE SCHOOL DISTRICT OF LEE COUNTY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET TO ACTUAL CAPITAL PROJECTS FUND - CAPITAL OUTLAY AND DEBT SERVICE (NONMAJOR GOVERNMENTAL FUND) FOR THE FISCAL YEAR ENDED JUNE 30, 2021

	Budge	ted Amounts		Variance with Final Budget - Under
	Original	Final	Actual Amounts	(Over)
REVENUES				
State Sources				
CO and DS Distributed to Districts	\$ 1,600,00	0 \$ 1,600,000	\$ 3,267,309	\$ (1,667,309)
Interest on Undistributed CO and DS		<u> </u>	59,931	(59,931)
Total State Sources	1,600,00	0 1,600,000	3,327,240	(1,727,240)
Local Sources				
Interest Income	30,00	0 30,000	23,162	6,838
Total Local Sources	30,00	0 30,000	23,162	6,838
Total Revenues	1,630,00	0 1,630,000	3,350,402	(1,720,402)
EXPENDITURES				
Debt Service				
Interest and Fiscal Charges		- 4,000	3,993	7
Total Expenditures		- 4,000	3,993	7
Excess (Deficiency) of Revenues				
Over (Under) Expenditures	1,630,00	0 1,626,000	3,346,409	(1,720,409)
Net Change in Fund Balance	1,630,00	0 1,626,000	3,346,409	(1,720,409)
Fund Balance, Beginning	9,960,66	9,960,662	9,960,662	
Fund Balance, Ending	\$ 11,590,66	2 \$ 11,586,662	\$ 13,307,071	\$ (1,720,409)

Internal Service Funds

Internal service funds are used to account for the financing of goods or services provided by one department to other departments within the District on a cost reimbursement basis. The following funds are included in the Internal Service Funds:

Health: To account for and report on funds received for and used to pay for medical benefits issued under the District's self-insured health program.

Other (Casualty, Liability, and Workers' Compensation): To account for and report on funds received for and used by the District's self-insured property, casualty, liability, and workers' compensation program.

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF NET POSITION INTERNAL SERVICE FUNDS June 30, 2021

	Internal Service Funds						
				Self Ins			
		Total		Health		Other	
ASSETS							
Current Assets							
Cash	\$	88,081	\$	88,081	\$	_	
Investments	·	62,567,347	,	62,567,347	•	_	
Due from Governmental Funds		16,679,264		582,931		16,096,333	
Total Current Assets		79,334,692		63,238,359		16,096,333	
Noncurrent Assets							
Restricted Cash With Fiscal Agent		300,000		-		300,000	
Furniture, Fixtures and Equipment		7,999		7,999		-	
Less Accumulated Depreciation		(5,194)		(5,194)		-	
Total Noncurrent Assets		302,805		2,805		300,000	
Total Assets		79,637,497		63,241,164		16,396,333	
LIABILITIES							
Current Liabilities							
Accounts Payable		434,097		434,097		-	
Unearned Revenue		13,982,665		13,982,665		-	
Estimated Insurance Claims Payable		13,994,911		9,042,345		4,952,566	
Liability for Compensated Absences		37,112		37,112		<u> </u>	
Total Current Liabilities		28,448,785		23,496,219		4,952,566	
Noncurrent Liabilities							
Estimated Insurance Claims Payable		11,244,490		100,723		11,143,767	
Total Liabilities		39,693,275		23,596,942		16,096,333	
NET POSITION							
Investment in Capital Assets		2,805		2,805		-	
Restricted for Claims		300,000		-		300,000	
Unrestricted		39,641,417		39,641,417		<u>-</u>	
Total Net Position	\$	39,944,222	\$	39,644,222	\$	300,000	

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION INTERNAL SERVICE FUNDS

For the Fiscal Year Ended June 30, 2021

	Internal Service Funds								
			Self Ins	urance					
	Total		Health		Other				
OPERATING REVENUES									
Premium Revenue	\$ 113,707,146	\$	97,895,527	\$	15,811,619				
Other Operating Revenues	43,092		43,092						
Total Operating Revenues	113,750,238		97,938,619		15,811,619				
OPERATING EXPENSE									
Salaries	298,586		269,025		29,561				
Employee Benefits	98,436		83,988		14,448				
Purchased Services	15,460,702		5,805,455		9,655,247				
Materials and Supplies	34		34		-				
Insurance Claims	92,323,804		86,211,441		6,112,363				
Depreciation	 801		801						
Total Operating Expenses	 108,182,363		92,370,744		15,811,619				
Operating Income	5,567,875		5,567,875						
NONOPERATING REVENUES									
Interest Income	 61,110		61,110		-				
Total Nonoperating Revenues	 61,110		61,110						
Changes in Net Position	5,628,985		5,628,985		-				
Net Position - July 1, 2020	 34,315,237		34,015,237		300,000				
Net Position - June 30, 2021	\$ 39,944,222	\$	39,644,222	\$	300,000				

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS

For the Fiscal Year Ended June 30, 2021

	Internal Service Funds						
				Self In	suran	ce	
		Total		Health		Other	
CASH FLOWS FROM OPERATING ACTIVITIES							
Cash Received from Customers, Users and Participants	\$	116,561,248	\$	98,601,690	\$	17,959,558	
Cash Payments to Suppliers for Goods and Services	Ψ	(15,026,641)	Ψ	(5,371,394)	Ψ	(9,655,247)	
Cash Payments to Employees for Services		(400,721)		(356,712)		(44,009)	
Cash Payments for Insurance Claims		(93,885,668)		(85,625,366)		(8,260,302)	
Cash Fayments for insurance Claims		(93,003,000)	_	(03,023,300)		(0,200,302)	
Net Cash provided by Operating Activities		7,248,218		7,248,218			
CASH FLOWS FROM INVESTING ACTIVITIES							
Purchase of Pooled Investments		(11,859,526)		(11,859,526)		_	
Interest on Investments		61,110		61,110		_	
Net Cash used by Investing Activities		(11,798,416)		(11,798,416)		<u> </u>	
Net decrease in Cash		(4,550,198)		(4,550,198)		-	
Cash, Beginning		4,938,279		4,638,279		300,000	
Cash, Ending	\$	388,081	\$	88,081	\$	300,000	
Reconciliation of Operating Income to							
Net Cash provided by Operating Activities							
Operating Income	\$	5,567,875	\$	5,567,875	\$	-	
Adjustments to Reconcile Operating Income to							
Net Cash provided by Operating Activities:							
Depreciation		801		801		-	
Change in Assets and Liabilities:							
(Increase) decrease in Due from Governmental Funds		1,565,008		(582,931)		2,147,939	
Increase in Accounts Payable		434,097		434,097		-	
Increase in Advanced Revenue		1,246,001		1,246,001		-	
Increase (decrease) in Estimated Insurance Claims Payable		(1,561,864)		586,075		(2,147,939)	
Decrease in Liability for Compensated Absences		(3,700)		(3,700)		<u>-</u>	
Total Adjustments		1,680,343		1,680,343		<u>-</u>	
Net Cash provided by Operating Activities	\$	7,248,218	\$	7,248,218	\$		

Discretely Presented Component Units

The component units' columns in the basic financial statements, pages 33 through 34, include the financial data of the District's discretely presented component units. The District's discretely presented component units consist of the following entities:

Charter Schools: Pursuant to Chapter 617, Florida Statutes, and Section 1002.33, Florida Statutes, the following charter schools are considered discretely presented component units: Athenian Academy Charter School, Bonita Springs Charter School, City of Palms Charter High School Inc., Coronado High School, DJB Technical Academy, Inc., Gateway Charter School, Gateway Intermediate Charter School, Gateway Charter High School, The Heights Charter School, Heritage Charter School, Inc., Island Park Charter High School, Inc., The Island School, Inc., Mid Cape Global Academy, Northern Palms Charter High School, North Nicholas High School, Oak Creek Charter School of Bonita Springs, Inc., Palm Acres Charter High School, Inc., and Six Mile Charter Academy.

The Foundation for Lee County Public Schools, Inc: The Foundation is a not-for-profit corporation organized and operated as a direct-support organization under Section 1001.453, Florida Statutes, to raise funds, receive, hold, invest, and administer property and to make expenditures for the benefit of the District.

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF NET POSITION COMPONENT UNITS

June 30, 2021

Charter 5				Scho	ols				
The	e Athenian		Bonita Mid Cape				City of Palms		
4	cademy		Springs		Global	Charter High			
Cha	rter School	Ch	arter School		Academy	S	chool, Inc.		
\$	221,862	\$	887,204	\$	1,026,837	\$	492,285		
	-		1,603,411		-		-		
	-		364,637		45,271		324,152		
	-		30,405		2,339		-		
	1,927		64,229		61,018		-		
	-		-		-		-		
	8,356		7,761		12,350		17,058		
	-		2,263,918		711,923		-		
	-		(654,495)		(178,514)		-		
	-		18,237,000		17,721,743		-		
	_		(1,891,244)		(6,313,371)		_		
	192.378						141,835		
	•						(75,719)		
	-		-		(1,==0,100)		31,880		
	<u>-</u>		<u>-</u>		<u>-</u>		(26,146)		
	383,068		21,484,410		13,272,768		905,345		
	93,570		653,818		294,485		-		
	66,478		516,676		776,970		513,362		
	3,490		-		-		-		
	-		-		-		-		
	22,694		-		-		101,475		
	-		310,000		-		-		
	_		167,474		655,041		-		
	_		43,502		12,674		-		
	41,103		_		-		-		
	· -		18.785.256		_		-		
	_				13.896.098		-		
			14,500		4,225		-		
	227,335		21,389,029		15,639,493		614,837		
	150.923		(187.749)		(1,039.855)		71,850		
	,		(,)		(, ,)		,230		
	_		_		_		_		
	-		_		-		_		
	-		196 116		50 993		-		
	4,810		87,014		(1,377,863)		218,658		
\$	155,733	\$	95,381	\$	(2,366,725)	\$	290,508		
	\$	1,927 - 8,356 192,378 (41,455) 383,068 93,570 66,478 3,490 - 22,694 41,103 227,335 150,923	Academy Charter School \$ 221,862 \$	The Athenian Academy Charter School Bonita Springs Charter School \$ 221,862 \$ 887,204 1,603,411 364,637 30,405 4,229 - - 8,356 7,761 - (2,263,918 - (654,495) - 18,237,000 - (1,891,244) 192,378 3,657,941 (41,455) (3,086,357) - - 383,068 21,484,410 - - 93,570 653,818 66,478 516,676 3,490 - - - 22,694 - - 310,000 - 167,474 - 43,502 41,103 - - 897,803 - 14,500 227,335 21,389,029 150,923 (187,749) - - - - - -	The Athenian Academy Charter School \$ 221,862 \$ 887,204 \$ 1,603,411	Academy Charter School Springs Charter School Global Academy \$ 221,862 \$ 887,204 \$ 1,026,837 - 1,603,411 - 364,637 45,271 - 30,405 2,339 1,927 64,229 61,018	The Athenian Academy Bonita Springs Mid Cape Global Academy City Charter School State School <t< td=""></t<>		

Coronado High School	DJB Technical Academy, Inc.	cal Charter Intermediate Char		Gateway Charter High School	The Heights Charter School
\$ 808,105	\$ 315,941	\$ 2,799,961	\$ 2,122,034	\$ 208,023	\$ 112,635
-	-	-	-	-	-
-	-	344,199	399,040	222,336	494
-	-	30,928	-	32,310	-
38,083	-	100,885	-	38,934	-
-	55,490	12,443	23,854	20,129	72
-	-	338,504	4,625	918,456	_
-	-	(201,668)	(4,625)	(606,598)	-
-	38,534	27,869,053	-	13,338,119	-
-	(29,845)	(9,065,330)	-	(4,751,705)	-
400,465	113,513	2,386,079	1,259,666	2,143,423	51,060
(400,465)	(54,465)	(1,966,162)	(976,103)	(1,939,172)	(34,014)
- -	- -	<u>-</u>	-	- -	<u> </u>
846,188	439,168	22,648,892	2,828,491	9,624,255	130,247
<u>-</u>	<u> </u>	<u> </u>	-	<u> </u>	<u> </u>
-	87,609	464,330	280,480	218,589	45,388
685,147	5,651	2,536,369	1,593,460	184,242	22,656
-	-	18,172	-	-	-
-	-	-	17,633	-	-
-	27,375	-	-	68,000	-
-	-	-	-	-	-
-	-	856,708	- 14 246	447,733	-
-	-	31,707	14,316	11,859	-
-	14,973	-	-	141,667	-
-	-	21,815,312	7,073	10,328,396	_
		10,568	4,772	3,953	
685,147	135,608	25,733,166	1,917,734	11,404,439	68,044
-	25,389	(1,901,587)	276,490	(720,869)	17,046
-	- 00.400	-	-	-	-
-	68,430	- 49,721	- 1,555	- 58,690	-
- 161,041	209,741	(1,232,408)	632,712	(1,118,005)	45,157
\$ 161,041	\$ 303,560	\$ (3,084,274)	\$ 910,757	\$ (1,780,184)	\$ 62,203
			11	7	(Continued)

Charter Schools

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF NET POSITION COMPONENT UNITS

June 30, 2021

	Charter Schools	tatawal Banda		North or Bolins
		Island Park		Northern Palms
	Heritage Charter	Charter	The Island	Charter High
A00FT0	School, Inc.	High School, Inc.	School, Inc.	School
ASSETS				
Cash and cash equivalents	\$ 64,453	\$ 786,254	\$ 1,618,693	\$ 327,988
Investments	-	-	-	
Accounts Receivable	1,337	-	13,571	193,055
Deposits Receivable	-	-	-	-
Due from Other Agencies	40,164	16,241	-	-
Inventory	-	-	-	-
Prepaid Expenses	36,119	-	2,477	14,439
Capital assets:				
Improvements other than Buildings	-	-	-	-
Less Accumulated Depreciation	-	-	-	
Buildings	-	-	2,945,969	
Less Accumulated Depreciation	-	-	(933,936)	-
Furniture, Fixtures and Equipment	41,610	275,867	255,430	155,968
Less Accumulated Depreciation	(15,901)	(272,453)	(255,430)	(149,412
Software	-	-	-	8,862
Less Accumulated Amortization				(8,862
Total Assets	167,782	805,909	3,646,774	542,038
DEFERRED OUTFLOW OF RESOURCES				
Deferred Amount on Refundings				:
Total Deferred Inflows of Resources				
LIABILITIES				
Salaries and Wages Payable	79,503	-	-	-
Accounts Payable	15,897	506,668	-	116,938
Jnearned Revenue	-	-	-	
Due to Other Agencies	281,084	-	-	
Noncurrent liabilities:				
Portion due within one year:				
Notes Payable	111,332	-	7,140	112,667
Bonds Payable	-	-	-	
Obligations under Capital Lease	-	-	-	
Liability for Compensated Absences	-	-	-	
Portion due after one year:				
Notes Payable	-	_	_	
Bonds Payable	_	_	_	
Obligations under Capital Lease	_	-	_	
Liability for Compensated Absences				
Total Liabilities	487,816	506,668	7,140	229,605
NET POSITION				
Net Investment in Capital Assets	25,709	3,414	2,012,033	6,556
Restricted for:	,	•	, , , , ,	,
Debt Service	_	-	-	
Capital Projects	_	134,405	-	
Other Purposes	_	-	1,183,916	
Unrestricted	(345,743)	161,422	443,685	305,877

O I	0 - 1	 ٠.

Charter Schools											
North Nicholas High School	Chart	ak Creek er School of Springs,Inc.	-			Six Mile Charter Academy					
				_		_					
\$ 668,025	\$	3,336,856	\$	830,653	\$	862,430					
-		-		-		-					
-		-		502,111		139,978					
45.052		2 000		-		8,841					
15,953		3,990		-		222,158					
-		-		29,481		45,158					
_		_		_		868,887					
_		_		_		(273,378)					
_		14,602,189		-		17,929,083					
_		(295,868)		-		(6,387,237)					
140,957		680,415		297,475		1,694,201					
(140,957)		(184,560)		(270,448)		(1,406,243)					
-		-		21,805		-					
-				(21,805)		-					
683,978		18,143,022		1,389,272		13,703,878					
_		608,455		_		-					
<u>-</u>		608,455		-		<u>-</u>					
-		199,220		-		293,379					
521,917		106,561		487,087		877,055					
-		-		-		-					
-		-		-		-					
_		12,852		174,894		125,000					
_		-		-		-					
_		9,747		_		652,904					
-		-		-		22,234					
		72 649				260 417					
-		73,648		-		260,417					
-		17,825,000		-		12 001 220					
<u> </u>		28,010		<u> </u>		13,881,229 7,411					
521,917		18,255,038		661,981		16,119,629					
-		211,200		27,027		(872,701)					
-		1,418,216		-		-					
-		1,331,610		-		-					
-		-		-		10,030					
162,061		(2,464,587)		700,264		(1,553,080)					
\$ 162,061	\$	496,439	\$	727,291	\$	(2,415,751)					

(Continued)

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF NET POSITION COMPONENT UNITS

June 30, 2021

	Total	The Foundation for	Total		
	Charter	Lee County Public	Component		
	Schools	Schools, Inc.	Units		
ASSETS	4 47 400 000				
Cash	\$ 17,490,239	\$ 2,101,979	\$ 19,592,218		
Investments	1,603,411	-	1,603,411		
Accounts Receivable	2,550,181	54,294	2,604,475		
Deposits Receivable	104,823	-	104,823		
Due from Other Agencies	603,582	- 00.450	603,582		
Inventory	-	32,150	32,150		
Prepaid Expenses	285,187	1,905,851	2,191,038		
Capital assets:	E 106 212		E 106 212		
Improvements other than Buildings	5,106,313	-	5,106,313		
Less Accumulated Depreciation	(1,919,278)	-	(1,919,278)		
Buildings	112,681,690	-	112,681,690		
Less Accumulated Depreciation	(29,668,536)	400.440	(29,668,536)		
Furniture, Fixtures and Equipment	15,296,624	102,412	15,399,036		
Less Accumulated Depreciation	(12,494,485)	(97,310)	(12,591,795)		
Software	62,547	-	62,547		
Less Accumulated Amortization	(56,813)		(56,813)		
Total Assets	111,645,485	4,099,376	115,744,861		
DEFERRED OUTFLOW OF RESOURCES					
Deferred Amount on Refundings	608,455		608,455		
Total Deferred Inflows of Resources	608,455		608,455		
LIABILITIES					
Salaries and Wages Payable	2,710,371	-	2,710,371		
Accounts Payable	9,533,134	53,211	9,586,345		
Unearned Revenue	21,662	-	21,662		
Due to Other Agencies	298,717	-	298,717		
Noncurrent liabilities:					
Portion due within one year:					
Notes Payable	763,429	-	763,429		
Bonds Payable	310,000	-	310,000		
Obligations under Capital Lease	2,789,607	-	2,789,607		
Liability for Compensated Absences	136,292	-	136,292		
Portion due after one year:					
Notes Payable	531,808	-	531,808		
Bonds Payable	36,610,256	-	36,610,256		
Obligations under Capital Lease	60,853,921	-	60,853,921		
Liability for Compensated Absences	45,429	-	45,429		
Total Liabilities	114,604,626	53,211	114,657,837		
NET POSITION					
Net Investment in Capital Assets	(1,895,124)	5,102	(1,890,022)		
Restricted for:	,		,		
Debt Service	1,418,216	-	1,418,216		
Capital Projects	1,534,445	-	1,534,445		
Other Purposes	1,551,021	3,864,784	5,415,805		
Unrestricted	(4,959,244)	176,279	(4,782,965)		
Total net position - Component Units	\$ (2,350,686)	\$ 4,046,165	\$ 1,695,479		

Т	This page intentionally left blank.

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF ACTIVITIES COMPONENT UNITS FOR THE YEAR ENDED JUNE 30, 2021

Charter Schools The Athenian Bonita City of Palms Charter High Academy Springs Coronado **Charter School Charter School** School, Inc. High School Governmental activities Expenses Instruction 812,633 5,203,086 365,904 435,934 Student Support Services 439,939 3,451 154,882 Instructional Media Services 8,130 Instruction and Curriculum Development Services 24.914 76,086 753 Instructional Staff Training Services 43,446 Instruction Related Technology 3,884 98,457 Board 168,531 39,280 15,822 111,428 General Administration 6,278 School Administration 183,117 914,438 356,643 567,171 Facilities Services Fiscal Services 2.559 6.457 822.946 Food Services 27,680 359,591 Central Services 128,557 33,981 Student Transportation Services 28,152 747,722 1,079 Operation of Plant 476,975 1,723,783 202,221 352,399 Maintenance of Plant 4,472 272,493 387 Community Services 200 256,566 Unallocated Interest and Fiscal Charges on Long-term Debt 422 1.243.299 Unallocated Depreciation Expense * 33.132 1,052,123 **Total Expenses** 1,752,239 11,510,158 \$ 2,444,760 **Program Revenues** Charges for Services 44,679 154,475 Operating Grants and Contributions 239,157 928,066 138,997 75,422 Capital Grants and Contributions 105,363 682,837 56,453 186,364 **Total Program Revenues** 389,199 195,450 261,786 1,765,378 (9,744,780) **Net Program Revenues** (1,363,040)(856,673) (2,182,974)**General Revenues** Other Federal Sources not restricted to specific programs 2,765 9,475,673 679,671 2,189,640 Other State Sources Not Restricted to Specific Programs Other Miscellaneous Sources Not Restricted to Specific Programs 1,465,680 432,583 276,451 Unrestricted Investment Earnings 52,318 23,153 **Total General Revenues** 9,931,409 958,887 2,189,640 1,517,998 **Changes in Net Position** 154,958 186,629 102,214 6,666 Net Position - July 1, 2020 775 (109, 285)188,294 154,375 Adjustment to Beginning Net Position 18,037 775 188,294 154,375 Net Position - July 1, 2020, Restated (91,248)Net Position-June 30, 2021 155,733 95,381 290,508 161,041

^{*} This amount excludes the depreciation that is included in the direct expenses of the various functions.

		(Gateway		Gateway		Gateway		
DJB Technical			Charter	In	termediate		Charter	Tł	ne Heights
Acad	demy, Inc.		School	Cha	arter School	Н	igh School	Cha	arter School
\$	454,891	\$	4,084,608	\$	2,680,878	\$	2,144,673	\$	746,338
	82,923		256,792		227,333		213,563		
	-		1,003		1,465		4,500		
	-		13,020		510		1,498		
	3,000		39,778		7,132		12,357		
	59,647		125,364		86,530		32,715		84,473
	240,273		25,962		17,415		19,954		15,800
	-		-		-		-		400.40
	254,776		523,664		327,719		355,649		192,124
	4,150 45,400		1 540 925		- 1,203,453		- 6.042		5,079
	45,400		1,540,825 388,654		1,203,433		6,913 210,582		152,904
	_		105,230		91,038		95,637		102,90-
	102,016		511,892		555,351		427,230		
	160,006		1,333,144		435,287		1,003,346		192,237
	3,927		224,916		95,078		192,231		,,
	1,000		57,962		29,932		92,658		
	-		1,381,719		1,085		649,166		
	12,464		-		-		-		
\$	1,424,473	\$	10,614,533	\$	5,760,206	\$	5,462,672	\$	1,388,955
\$	_	\$	283,450	\$	_	\$	11,129	\$	
	41,907		871,288		308,650		698,942		199,940
	108,411		547,319		472,267		288,523		
	150,318		1,702,057		780,917		998,594		199,940
	(1,274,155)		(8,912,476)		(4,979,289)		(4,464,078)		(1,189,015
	1,332,022		9,055,863		- 4,722,471		3,799,493		1,188,367
	146,016		-		271		731,642		754
			11,253		19,214		312		. 0
	1,478,038		9,067,116		4,741,956		4,531,447		1,189,121
	203,883		154,640		(237,333)		67,369		106
	139,677		(3,287,621)		1,133,151		(1,918,188)		62,097
	(40,000)		48,707		14,939		70,635		
	99,677		(3,238,914)		1,148,090		(1,847,553)		62,097
\$	303,560	\$	(3,084,274)	\$	910,757	\$	(1,780,184)	\$	62,203

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF ACTIVITIES COMPONENT UNITS FOR THE YEAR ENDED JUNE 30, 2021

			Ch	arter Schools			
			Is	land Park			
	Heri	tage Charter		Charter	The Island		
	S	chool, Inc.	High	School, Inc.	;	School, Inc.	
Governmental activities							
Expenses							
Instruction	\$	595,495	\$	441,911	\$	673,133	
Student Support Services		43,619		141,453		-	
Instructional Media Services		-		-		-	
Instruction and Curriculum Development Services		-		-		11,023	
Instructional Staff Training Services		-		-		-	
Instruction Related Technology		44,334		-		-	
Board		179,393		88,044		-	
General Administration		-		-		276,652	
School Administration		95,428		534,909		-	
Facilities Services		-		1,169		-	
Fiscal Services		2,705		962,382		118,719	
Food Services		72,932		368		-	
Central Services		-		-		_	
Student Transportation Services		40,122		-		_	
Operation of Plant		298,642		347,252		134,328	
Maintenance of Plant		13,525		-		, -	
Community Services		-		_		42,894	
Unallocated Interest and Fiscal Charges on Long-term Debt		1,300		_		, -	
Unallocated Depreciation Expense *		6,158		_		_	
Total Expenses	\$	1,393,653	\$	2,517,488	\$	1,256,749	
Program Revenues							
Charges for Services	\$	487	\$	-	\$	13,109	
Operating Grants and Contributions		102,778		77,716		-	
Capital Grants and Contributions		_		184,070		_	
Total Program Revenues		103,265		261,786		13,109	
Net Program Revenues		(1,290,388)		(2,255,702)		(1,243,640)	
General Revenues							
Other Federal Sources not restricted to specific programs		-		-		-	
Other State Sources Not Restricted to Specific Programs		1,088,255		2,314,841		512,703	
Other Miscellaneous Sources Not Restricted to Specific Programs		125,272		-		748,532	
Unrestricted Investment Earnings		-		-		2,810	
Total General Revenues		1,213,527		2,314,841		1,264,045	
Changes in Net Position		(76,861)		59,139		20,405	
Net Position - July 1, 2020		(243,173)		240,102		3,619,229	
Adjustment to Beginning Net Position	_				_		
Net Position - July 1, 2020, Restated		(243,173)		240,102		3,619,229	
Net Position-June 30, 2021	\$	(320,034)	\$	299,241	\$	3,639,634	

(:h	ari	er	Sc	hဂ	ole.

					Charter	Schools					
Mid Cape Northern Palms		Oak Creek					alm Acres	Six Mile			
		Ch	narter High	No	rth Nicholas	Cha	rter School of	Ch	arter High		Charter
		School	Н	igh School	Boni	ta Springs,Inc.	s	chool, Inc		Academy	
\$	2,655,276	\$	315,935	\$	383,890	\$	2,062,618	\$	519,558	\$	2,779,612
	122,806		-		137,907		-		-		274,245
	2,421		-		-		-		-		84,412
	2,261		55,576		-		-		92,751		-
	23,063		-		-		-		-		20,990
	94,671		-		-		18,920		-		107,614
	20,125		14,216		93,669		13,865		16,770		19,895
	-		-		-		795,770		-		-
	444,779		364,661		557,124		303,444		1,069,501		541,630
	-		-		-		-		-		-
	6,529		-		673,025		48,320		-		7,783
	191,979		-		-		392,589		-		249,756
	106,523		37,157		-		25,777		86,871		97,278
	237,058		1,115		-		166,076		1,700		564,186
	1,063,841		196,666		403,994		1,069,104		288,656		1,308,028
	7,500		4,415		-		-		8,959		207,222
	94,134		-		-		26,431		-		83,031
	843,105		_		_		231,307		-		887,350
	_		_		_		· -		_		-
\$	5,916,071	\$	989,741	\$	2,249,609	\$	5,154,221	\$	2,084,766	\$	7,233,032
	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·								
\$	215,583	\$	-	\$	-	\$	28,329	\$	-	\$	186,934
	508,795		19,298		73,873		674,160		36,620		784,137
	331,541		57,409		164,649		318,439		131,339		412,317
	1,055,919		76,707		238,522		1,020,928		167,959		1,383,388
	(4,860,152)		(913,034)		(2,011,087)		(4,133,293)		(1,916,807)		(5,849,644)
	-		3,294		-		-		8,564		-
	5,233,376		743,374		2,035,790		3,996,747		2,085,653		6,162,864
	118,509		196,109		-		463,154		-		450,000
	474								-		278
	5,352,359		942,777		2,035,790		4,459,901		2,094,217		6,613,142
	492,207		29,743		24,703		326,608		177,410		763,498
	(2,926,414)		282,690		137,358		169,831		549,881		(3,193,674)
	67,482		-		-						14,425
•	(2,858,932)	•	282,690		137,358		169,831	_	549,881		(3,179,249)
\$	(2,366,725)	\$	312,433	\$	162,061	\$	496,439	\$	727,291	\$	(2,415,751)

(Continued)

THE SCHOOL DISTRICT OF LEE COUNTY COMBINING STATEMENT OF ACTIVITIES COMPONENT UNITS FOR THE YEAR ENDED JUNE 30, 2021

	Char	Total Charter Schools	The Foundation for Lee County Public Schools, Inc.	c	Total Component Units
Governmental activities			· · · · · · · · · · · · · · · · · · ·		
Expenses					
Instruction	\$	27,356,373	\$ -	\$	27,356,373
Student Support Services		2,098,913	-		2,098,913
Instructional Media Services		101,931	-		101,931
Instruction and Curriculum Development Services		278,392	-		278,392
Instructional Staff Training Services		149,766	-		149,766
Instruction Related Technology		756,609	-		756,609
Board		1,100,442	-		1,100,442
General Administration		1,078,700	-		1,078,700
School Administration		7,586,777	-		7,586,777
Facilities Services		10,398	-		10,398
Fiscal Services		5,448,016	-		5,448,016
Food Services		2,047,035	-		2,047,035
Central Services		808,049	-		808,049
Pupil Transportation Services		3,383,699	-		3,383,699
Operation of Plant		10,989,909	-		10,989,909
Maintenance of Plant		1,035,125	-		1,035,125
Community Services		684,808	1,593,300		2,278,108
Unallocated Interest and Fiscal Charges on Long-term Debt		5,238,753	-		5,238,753
Unallocated Depreciation Expense *		51,754			51,754
Total Expenses	\$	70,205,449	\$ 1,593,300	\$	71,798,749
Program Revenues					
Charges for Services	\$	938,175	\$ -	\$	938,175
Operating Grants and Contributions		5,779,746	1,794,761		7,574,507
Capital Grants and Contributions		4,047,301			4,047,301
Total Program Revenues		10,765,222	1,794,761		12,559,983
Net Program Revenues	-	(59,440,227)	201,461	_	(59,238,766)
General Revenues					
Other Federal Sources not restricted to specific programs		14,623	-		14,623
Other State Sources Not Restricted to Specific Programs		56,616,803	-		56,616,803
Other Miscellaneous Sources Not Restricted to Specific Programs		5,154,973	-		5,154,973
Unrestricted Investment Earnings		109,812	6,629		116,441
Total General Revenues		61,896,211	6,629		61,902,840
Changes in Net Position		2,455,984	208,090		2,664,074
Net Position - July 1, 2020		(5,000,895)	3,838,075		(1,162,820)
Adjustment to Beginning Net Position		194,225			194,225
Net Position - July 1, 2020, Restated		(4,806,670)	3,838,075		(968,595)
Net Position-June 30, 2021	\$	(2,350,686)	\$ 4,046,165	\$	1,695,479

STATISTICAL SECTION

This part of the School District of Lee County, Florida's annual comprehensive financial report presents detail information as a context for understanding what the information in the financial statements, notes disclosures and required supplementary information says about the School District's overall financial health.

Contents

Financial Trends

These schedules contain trend information to help the reader understand how the District's financial performance and well-being have changed over time.

Revenue Capacity

These schedules contain information to help the reader assess the District's most significant local revenues sources, the property tax.

Debt Capacity

These schedules present information to help the reader assess the affordability of the District's current levels of outstanding debt and the government's ability to issue additional debt in the future.

Demographic and Economic Information

These schedules offer demographic and economic indicators to help the reader understand the environment within which the District's financial activities take place.

Operating Information

These schedules contain service data to help the reader understand how the information in the District's financial report relates to the services the District provides and the activities it performs.

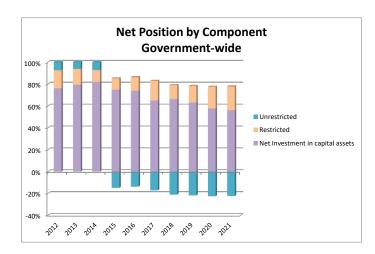
THE SCHOOL DISTRICT OF LEE COUNTY NET POSITION BY COMPONENT LAST 10 FISCAL YEARS (accrual basis of accounting) (UNAUDITED)

Primary Government:

Net Investment in capital assets
Restricted
Unrestricted
Total Primary Government net position

_	June 30, 2012	 June 30, 2013	 June 30, 2014	J	June 30, 2015	 June 30, 2016	 June 30, 2017	 June 30, 2018	 June 30, 2019	 June 30, 2020	 June 30, 2021
5	903,860,005	\$ 887,783,551	\$ 892,757,501	\$	866,637,441	\$ 851,527,173	\$ 793,900,590	\$ 854,209,907	\$ 851,439,963	\$ 859,952,115	\$ 907,393,716
	197,520,171	162,026,667	118,642,826		120,085,063	143,874,783	220,817,390	163,129,824	204,723,404	296,061,844	351,637,775
_	86,954,265	 69,149,197	 78,560,813		(172,351,864)	 (157,404,251)	(208,685,715)	 (270,111,963)	(292,854,489)	 (334,427,174)	(359,853,957)
	1,188,334,441	\$ 1,118,959,415	\$ 1,089,961,140	\$	814,370,640	\$ 837,997,705	\$ 806,032,265	\$ 747,227,768	\$ 763,308,878	\$ 821,586,785	\$ 899,177,534

Source: District Records



THE SCHOOL DISTRICT OF LEE COUNTY CHANGES IN NET POSITION LAST 10 FISCAL YEARS (accrual basis of accounting) (UNAUDITED)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
										_
Expenses										
Primary Government Activities										
Instruction	\$ 417,291,563	\$ 441,261,156	\$ 452,139,428	\$ 463,560,816	\$ 477,957,931	\$ 508,830,499	\$ 538,744,228	\$ 544,623,856	\$ 584,978,346	\$ 581,545,886
Student Support Services	26,014,869	27,552,396	27,234,115	27,780,981	29,628,657	32,730,160	34,960,215	34,949,239	36,979,628	50,701,384
Instructional Media Services	5,077,074	4,284,720	4,101,178	3,938,948	4,170,590	4,229,828	3,719,122	3,694,853	3,700,329	3,657,111
Instruction and Curriculum Development Services	11,750,555	11,989,193	15,671,169	16,966,982	20,256,522	24,935,745	28,000,315	26,477,911	27,789,682	28,849,823
Instructional Staff Training Services	10,421,863	11,579,277	10,992,855	10,936,643	10,877,081	10,571,419	10,643,654	11,377,196	11,137,301	12,795,464
Instruction Related Technology	5,687,487	6,217,478	6,635,241	6,473,494	7,361,597	8,159,250	8,425,222	8,441,971	8,892,232	10,041,643
Board	831,526	790,767	895,721	881,699	927,293	1,133,922	1,353,424	1,223,697	1,655,508	1,506,602
General Administration	4,836,325	4,946,220	5,266,987	5,254,912	5,868,836	6,658,948	7,069,119	7,649,280	8,600,066	9,244,112
School Administration	40,490,378	42,187,249	43,152,176	43,733,268	44,847,942	50,889,724	52,382,426	51,090,499	56,588,900	58,130,724
Facilities Services	96,214,772	109,543,317	104,076,826	105,714,698	90,933,729	108,581,681	99,796,725	131,149,649	139,475,748	134,520,224
Fiscal Services	3,179,971	3,435,563	3,375,399	3,499,445	3,738,706	4,121,395	3,887,675	4,017,936	4,707,057	4,594,121
Flood Services	31.281.911	33,937,724	37,849,286	36,079,447	39,628,416	44,410,500	49,193,898	49,157,928	49,851,474	51,748,761
	8,466,790	8,017,845					11,457,838			
Central Services			8,215,908	9,169,918	8,807,231 51,487,889	10,630,643		11,320,489	13,328,452 55,295,306	14,193,236
Student Transportation Services	47,107,688	49,342,732	51,962,891	51,464,810		57,211,045	55,303,442	56,464,391		52,482,755
Operation of Plant Maintenance of Plant	63,592,099	65,138,670	63,425,409	65,998,561	64,678,201	68,390,472	77,601,080	75,203,370	75,322,877	74,539,882
	14,223,106	14,556,120	14,992,123	15,054,885	15,577,105	17,083,172	17,488,441	16,683,760	18,591,807	18,262,533
Administrative Technology Services	5,410,542	5,443,779	5,951,380	5,813,682	5,537,292	6,047,231	6,938,292	6,874,439	8,000,352	7,483,458
Community Services	4,098,516	3,982,902	4,177,873	4,387,938	5,089,352	6,098,631	6,939,725	6,556,045	5,361,438	5,049,051
Unallocated Interest and Fiscal Charges on Long-term Debt	20,057,378	18,583,298	14,923,957	13,560,901	13,580,969	16,384,698	15,196,488	14,149,284	16,208,431	14,869,509
Total Primary Government Expenses	816,034,413	862,790,406	875,039,922	890,272,028	900,955,339	987,098,963	1,029,101,329	1,061,105,793	1,126,464,934	1,134,216,279
Program Revenues Primary Government Activities Charges for Services										
Student Fees	7,999,884	8,734,131	9,041,924	9,450,322	9,875,087	10,822,584	11,130,248	12,069,353	10,095,114	8,706,328
Food Service	6,675,763	6,475,854	6,357,981	5,853,663	2,830,891	2,528,141	2,149,694	2,079,444	1,441,498	524,627
Bus Trips	432,515	463,553	614,533	452,662	517,086	583,876	716,391	695,064	659,795	392,716
Operating Grants & Contributions	28,624,862	29,944,986	31,100,325	32,719,648	38,758,768	42,282,889	43,501,187	49,374,595	42,640,661	44,886,913
Capital Grants & Contributions	7,425,368	7,434,727	5,476,977	8,151,917	11,335,181	12,471,936	13,510,779	24,012,381	20,922,985	22,037,912
Total Primary Government Program Revenues	51,158,392	53,053,251	52,591,740	56,628,212	63,317,013	68,689,426	71,008,299	88,230,837	75,760,053	76,548,496
Not Foregoe										
Net Expense Total Primary Government Net Expense	(764,876,021)	(809,737,155)	(822,448,182)	(833.643.816)	(837,638,326)	(918.409.537)	(958.093.030)	(972.874.956)	(1.050.704.881)	(1.057.667.783)
								(- ,- ,,,,,,,,,-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(, , , ,
General Revenues and Other Changes in Net Position Primary Government Activities Taxes										
Property Taxes:	0.40.005.115	004 007 475	0.40.070.65	000 770 6:-	205 202 4	000 100 000	105 700 1:5	101 110 555	100 000 155	100 010 05-
Levied for Operational Purposes	348,605,113	334,067,478	349,879,204	366,770,645	385,303,457	399,499,006	405,722,410	404,419,550	406,036,488	423,316,395
Levied for Capital Projects	82,284,982	82,363,776	86,208,685	92,989,838	99,905,824	110,255,520	117,509,870	123,776,642	131,064,070	139,309,916
Local Sales Taxes		.	.	.	· · · · · · · · · · · · · · ·		.	36,453,161	79,534,198	88,730,152
Florida Education Finance Program	89,072,529	130,152,064	156,318,022	157,108,682	165,767,538	163,848,436	172,938,376	188,658,769	217,412,698	228,543,024
Other Federal Sources	65,032,017	63,855,649	71,540,533	73,829,346	74,666,159	76,935,631	82,171,199	80,389,250	84,517,221	94,773,302
Other State Sources	116,012,704	117,511,539	120,560,479	121,137,837	120,690,788	122,024,361	125,430,747	130,778,585	130,141,429	128,201,266
Other Miscellaneous Sources	8,832,209	9,616,539	7,784,746	10,833,883	11,582,589	10,815,979	12,192,287	12,671,915	39,664,076	30,426,950
Unrestricted Investment Earnings	2,117,178	2,795,084	1,158,238	1,584,339	3,349,036	3,065,164	5,384,868	11,808,194	11,108,467	1,957,527
Total Primary Government	711,956,732	740,362,129	793,449,907	824,254,570	861,265,391	886,444,097	921,349,757	988,956,066	1,099,478,647	1,135,258,532
Changes in Net Position Total Primary Government	\$ (52,919,289)	\$ (69,375,026)	\$ (28,998,275)	\$ (9,389,246)	\$ 23,627,065	\$ (31,965,440)	\$ (36,743,273)	\$ 16,081,110	\$ 48,773,766	\$ 77,590,749
Total Times, Octominon	Ç (02,010,200)	+ (00,010,020)	÷ (20,000,210)	ψ (0,000,2 1 0)	¥ 20,021,000	ψ (01,000, 11 0)	ψ (00,1 ¬0,210)	Ψ 10,001,110	ψ 10,110,100	ψ 11,000,1∃0

Source: District Records

THE SCHOOL DISTRICT OF LEE COUNTY FUND BALANCES OF GOVERNMENTAL FUNDS LAST 10 FISCAL YEARS (modified accrual basis of accounting) (UNAUDITED)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
General Fund										
Nonspendable	\$ 2,187,723	\$ 2,256,156	\$ 2,349,033	\$ 2,472,299	\$ 2,528,087	\$ 2,088,384	\$ 2,281,672	\$ 3,021,425	\$ 3,685,480	\$ 3,727,443
Restricted	14,139,594	11,662,553	12,775,113	15,167,227	19,736,496	32,206,280	32,410,350	29,689,423	38,151,177	43,504,562
Assigned	11,022,864	17,117,748	1,553,091	2,193,111	1,685,017	4,748,142	4,899,053	3,732,402	468,968	5,385,855
Unassigned	116,160,720	93,861,720	111,046,656	109,451,484	116,229,361	97,908,901	87,142,825	84,037,049	98,376,858	111,704,335
Total General Fund	\$ 143,510,901	\$ 124,898,177	\$ 127,723,893	\$ 129,284,121	\$ 140,178,961	\$ 136,951,707	\$ 126,733,900	\$ 120,480,299	\$ 140,682,483	\$ 164,322,195
All Other Governmental Funds Nonspendable Restricted	\$ 344,491 190,494,828	\$ 314,978 149,993,931	\$ 306,965 105,260,748	\$ 546,974 104,070,862	\$ 691,172 123,147,115	\$ 922,314 187,388,796	\$ 757,515 150,621,132	\$ 869,008 179,944,416	\$ 4,740,107 373,897,728	\$ 4,412,971 344,511,528
Assigned										
Total All Other Governmental Funds	\$ 190,839,319	\$ 150,308,909	\$ 105,567,713	\$ 104,617,836	\$ 123,838,287	\$ 188,311,110	\$ 151,378,647	\$ 180,813,424	\$ 378,637,835	\$ 348,924,499

Source: District Records

THE SCHOOL DISTRICT OF LEE COUNTY CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS LAST 10 FISCAL YEARS

(modified accrual basis of accounting) (UNAUDITED)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Federal Direct Sources:										
Reserve Officers Training Corps (ROTC)	\$ 1,260,711	\$ 1,436,160	\$ 1,487,186	\$ 1,550,039	\$ 1,693,731	\$ 1,678,367	\$ 1,873,725	\$ 2,162,154	\$ 2,390,050	\$ 2,574,150
Impact Aid	20,178	35,179	33,670	35,649	33,010	23,965	26,332	39,709	7,120	12,455
Miscellaneous Federal Direct	9,821,818	11,552,855	15,205,945	19,506,514	19,619,329	19,272,370	21,233,227	13,583,639	12,734,878	12,443,667
Total Federal Direct	11,102,707	13,024,194	18,814,328	21,092,202	21,346,070	20,974,702	23,133,284	15,785,502	15,132,048	15,030,272
Federal Through State Sources:										
Medicaid	2.196.690	2,078,730	2,771,182	2.559.473	2.408.004	2.247.950	2,515,308	2.566.775	1,541,360	1,058,068
Food Service	27,986,673	29,379,199	30,251,849	31,694,451	37,899,971	41,517,823	42,761,243	48,659,396	41,925,977	48,082,351
Donated Foods and Cash in Lieu of	21,800,013	23,373,133	278,967	460,867	295,922	201,443	168,449	101,554	80,620	71,482
Other Federal Through State Grants	51,800,689	48,752,725	49,955,023	50,177,671	50,912,085	53,712,979	56,482,107	62,036,973	67,843,813	74,734,894
Other rederal milough state Grants	31,000,009	40,732,723	49,933,023	30,177,071	30,312,003	33,712,979	30,402,107	02,030,313	07,043,013	74,734,034
Total Federal Through State Sources	81,984,052	80,210,654	83,257,021	84,892,462	91,515,982	97,680,195	101,927,107	113,364,698	111,391,770	123,946,795
State Sources:										
Florida Education Finance Program (FEFP)	89.072.529	130.152.064	156.318.022	157.108.682	165.767.538	163.848.436	172.938.376	188.658.769	217.412.698	228.543.024
Workforce Development Program	10,159,251	10,064,375	9,890,385	9,889,670	10,026,007	10,064,226	9,697,421	10,148,157	10,397,178	10,517,091
Discretionary Lottery Funds	275,950	-	876,119	323,400	-	1,544,033	165,672	323,010	97,775	-
CO & DS Distributed to Districts	1,032,414	1,108,525	1,141,731	1,167,484	1,629,782	1,540,677	1,612,677	3,073,832	3,224,110	3,267,309
Interest on Undistributed CO & DS	35,202	32,007	16,436	22,936	10,635	59,174	44,958	68,370	109,922	59,931
CO & DS withheld for SBE/COBI Bonds	2,251,424	2,284,729	2,288,003	2,253,621	2,031,334	2,067,209	2,067,577	615,182	523,152	342,417
State License Tax	472,464	486,672	487,284	505,704	493,900	532,402	473,064	521,604	472,649	509,013
Food Services	582,536	565,787	569,509	564,330	562,875	563,623	621,995	643,645	634,064	683,148
SBE/COBI Bond Interest	(256)	9,760	97	1,851	376	549	12,060	1,206	652	19
Sales Tax Distribution	223,250	223,250	223,250	223,250	223,250	223.250	223,250	223,250	223,250	223,250
Public Education Capital Outlay	220,200	220,200	220,200	1,527,590	1,277,972	1.926.462	1.293.490	4.638.473	220,200	220,200
Class Size Reduction Program	94,203,723	96,629,891	97,026,663	98,655,320	99,525,290	100,383,530	100,819,469	102,671,067	104,284,591	106,848,891
Charter School Capital Outlay	4,167,303	3,554,080	5,551,748	4,157,950	2,477,285	3,489,966	2,106,665	5,336,743	5,624,174	5,943,691
State Grants and Other State Sources	6,771,605	6,776,521	6,728,280	7,605,793	8,168,306	6,010,204	12,158,456	11,748,004	9,265,062	4,382,580
State States and Other State Sources	0,771,000	0,770,021	0,720,200	7,000,700	0,100,000	0,010,204	12,100,400	11,740,004	5,200,002	4,002,000
Total State Sources	209,247,395	251,887,661	281,117,527	284,007,581	292,194,550	292,253,741	304,235,130	328,671,312	352,269,277	361,320,364
Taxes and Miscellaneous Sources:										
Ad Valorem Taxes	430,890,095	416,431,254	436,087,889	459,760,483	485,209,281	509,754,526	523,232,280	528,196,192	537,100,558	562,626,311
Local Sales Taxes	-	-	-	-	-	-	-	36,453,161	79,534,198	88,730,152
Food Service Sales	6,675,763	6,475,854	6,357,981	5,853,663	2,830,891	2,528,141	2,149,694	2,079,444	1,441,498	524,627
Impact Fees	3,833,326	3,776,456	1,807,460	2,767,510	6,137,978	6,654,615	8,256,767	15,392,068	16,841,899	18,144,986
Rent	611,901	543,515	519,193	504,692	563,164	563,078	559,349	547,088	502,723	387,812
Child Care and Adult Course Fees	7,999,884	8,734,131	9,041,924	9,450,322	9,875,087	10,822,584	11,130,248	12,069,353	10,095,114	8,706,328
Interest Income	2,009,650	2,687,846	1,075,646	1,516,346	3,168,228	2,640,876	4,819,811	11,291,497	10,680,286	1,896,417
Gifts, Grants and Bequests	530,916	566,264	890,387	944,180	987,130	1,313,789	503,297	994,217	1,362,094	1,111,692
Local Grants and Other Local Sources	7,574,976	8,506,497	6,474,001	9,229,924	10,209,424	9,104,887	11,265,366	10,243,526	40,703,305	24,986,680
Total Taxes and Miscellanous Sources	460,126,511	447,721,817	462,254,481	490,027,120	518,981,183	543,382,496	561,916,812	617,266,546	698,261,675	707,115,005
Total Revenues	762,460,665	792,844,326	845,443,357	880,019,365	924,037,785	954,291,134	991,212,333	1,075,088,058	1,177,054,770	1,207,412,436

Expenditures										
Instruction	418,281,865	438,716,531	455,149,280	471,369,228	478,381,855	488,006,506	519,559,871	529,660,052	551,987,584	554,332,610
Student Support Services	25,036,041	25,876,049	27,269,545	28,489,369	29,975,388	31,253,938	33,329,072	33,921,124	34,572,275	48,381,624
Instructional Media Services	5,073,542	4,293,740	4,076,432	3,979,897	4,112,761	3,976,544	3,560,456	3,598,687	3,428,461	3,444,696
Instruction & Curriculum Development Services	11,693,445	12,042,091	15,812,284	17,545,476	20,384,407	23,742,954	26,810,786	25,403,022	25,513,195	27,031,686
Instructional Staff Training Services	10,415,053	11,633,055	11,075,716	11,095,452	10,880,377	10,285,951	10,308,963	11,197,163	10,629,040	12,443,296
Instruction Related Technology	5,694,277	6,181,095	6,634,614	6,570,043	7,295,095	7,791,033	7,937,786	8,082,843	8,275,561	9,359,613
Board	832,635	859,492	899,374	929,472	954,337	1,048,033	1,234,220	1,210,011	1,476,485	1,371,528
General Administration	4,846,909	4,954,413	5,303,008	5,288,097	5,804,461	6,462,157	6,828,492	7,505,940	8,244,179	8,871,978
School Administration	40,590,505	41,995,343	43,276,063	44,813,725	45,148,863	47,934,075	49,440,261	49,085,984	51,612,757	53,934,288
Facilities Services	47,008,796	58,086,153	56,932,333	36,550,257	45,450,241	61,930,947	53,678,568	88,321,819	97,082,093	98,574,068
Fiscal Services	3,291,652	3,384,349	3,377,986	3,539,350	3,783,553	3,951,176	3,708,277	3,864,134	4,392,779	4,245,905
Food Service	31,095,080	33,419,140	37,477,013	35,900,193	38,726,448	42,253,373	47,500,974	47,656,364	47,347,780	49,374,137
Central Services	8,353,079	7,876,731	8,217,089	9,273,731	8,718,831	10,098,243	10,873,976	10,922,853	12,713,026	13,521,858
Student Transportation Services	47,114,585	48,546,573	51,612,381	51,883,896	51,134,340	54,860,905	53,462,444	55,081,985	52,506,285	49,789,330
Operation of Plant	63,523,851	64,779,091	63,491,054	66,354,947	64,170,207	67,051,631	76,048,846	74,364,324	73,477,188	72,897,077
Maintenance of Plant	14,260,930	14,340,708	15,017,778	15,117,700	15,401,562	16,192,001	16,580,188	15,927,123	17,155,263	17,053,065
Administrative Technology Services	5,318,278	5,400,395	5,966,705	5,811,533	5,493,704	5,690,703	6,526,645	6,507,664	7,538,615	6,958,950
Community Services	4,039,122	3,924,482	4,126,238	4,454,444	5,125,124	5,923,833	6,716,042	6,367,007	5,011,335	4,698,345
Capital Outlay										
Facilities Acquisition & Construction	57,570,549	12,354,082	20,295,567	4,506,531	1,116,341	21,100,943	51,417,463	9,813,949	54,356,604	78,814,371
Other Capital Outlay	8,394,998	13,097,011	8,594,674	13,465,816	9,961,398	29,600,365	18,171,760	14,482,875	17,765,613	14,955,740
Debt Service										
Principal	22,778,439	23,640,078	25,656,399	26,291,709	26,823,872	28,342,021	34,668,643	34,274,598	30,883,124	65,230,877
Interest and Fiscal Charges	20,467,619	19,167,501	17,756,347	16,113,573	15,343,234	17,689,077	16,775,044	15,515,465	18,995,899	19,356,264
Total Expenditures	855.681.250	854,568,103	888.017.880	879.344.439	894.186.399	985.186.409	1.055.138.777	1.052.764.986	1.134.965.141	1.214.641.306
·							.,,,			
Excess of Revenues										
Over (under) Expenditures	(93,220,585)	(61,723,777)	(42,574,523)	674,926	29,851,386	(30,895,275)	(63,926,444)	22,323,072	42,089,629	(7,228,870)
Other Financing Sources (Uses)										
Issuance of Refunding Bonds	795,000		998,000	4,893,000		60,177,000	32,085,000		81,000	
Premium on Refunding Bonds	122,041		161,543	465,287		00,177,000	32,003,000	_	4,372	<u>-</u>
Certificates of Participation Issued	165,255,000	-	25,287,000	132,560,000	-	61,080,000	14,070,000	-	136,135,000	-
Premium on Certificates of Participation Issued	14,774,075		20,207,000	19,921,890	_	10,557,060	14,070,000	_	24,456,449	_
Issuance of Loans	14,774,070	1,447,460		10,021,000		20,000,000	_	_	24,400,440	_
Loss Recoveries	747,891	188,710	572,687	222,938	263,905	326,784	1,825,743	858,104	5,519,053	1,154,796
Sale of Capital Assets	,	944,473	-	-	200,000	-	700,000	-	322,150	450
Transfer In	71,440,656	65,531,189	70,288,506	66,008,781	54,315,049	56,064,515	78,004,697	71,066,435	103,163,607	92,937,487
Payments to Refunded COPS/Bond Escrow Agent	(181,793,829)	-	(26,360,187)	(158,127,690)		(60,000,000)	(31,904,569)	- 1,000,100	(85,199)	-
Transfer Out	(71,440,656)	(65,531,189)	(70.288.506)	(66,008,781)	(54.315.049)	(56.064.515)	(78,004,697)	(71.066.435)	(103,163,607)	(92.937.487)
	(,,,	(++)+++++++++++++++++++++++++++++++++++	(,====)	(00)000).01/	(= :)= :=)= :=/	(00)000,007	(,,	()	(,,,	(==,===,===,
Total Other Financing Sources (Uses)	(99,822)	2,580,643	659,043	(64,575)	263,905	92,140,844	16,776,174	858,104	166,432,825	1,155,246
Net Change in Fund Balances	\$ (93,320,407)	\$ (59,143,134)	\$ (41,915,480)	\$ 610,351	\$ 30,115,291	\$ 61,245,569	\$ (47,150,270)	\$ 23,181,176	\$ 208,522,454	\$ (6,073,624)
- 5	. (==,===,101)	. (==, : :=, /01)	. (,2.2,100)	,501	,,201	,,000				. (-,,1)
Debt Service as a percentage of										
noncapital expenditures	5.5%	5.2%	5.0%	4.9%	4.8%	4.9%	5.2%	4.8%	4.7%	7.6%
·										

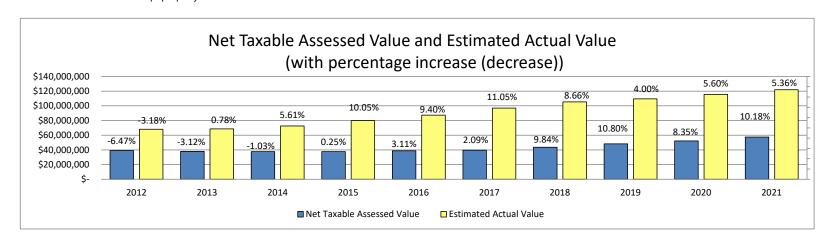
THE SCHOOL DISTRICT OF LEE COUNTY ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST 10 FISCAL YEARS (UNAUDITED)

(amounts expressed in thousands)

Fiscal		Real Property		Personal	Less Tax Exempt	Net Taxable Assessed	Total Direct Tax	Estimated Actual Taxable	Assessed Value as a percentage of Actual
Year	Residential	Commercial	 Other	Property	Property	 Value	Rate	Value	Value ¹
2012	\$ 41,682,602	\$ 7,543,635	\$ 588,772	\$ 3,450,443	\$14,089,660	\$ 39,175,792	3.72	\$ 68,116,399	78.20%
2013	41,893,822	7,314,284	545,034	3,147,143	14,947,716	37,952,567	3.72	68,644,339	77.06%
2014	43,666,928	7,270,867	534,598	3,147,804	17,060,361	37,559,836	4.22	72,497,286	75.34%
2015	46,907,208	7,663,877	642,067	3,103,287	20,663,672	37,652,767	4.22	79,782,598	73.09%
2016	50,840,606	7,999,476	679,028	3,125,423	23,821,441	38,823,092	4.22	87,278,538	71.78%
2017	55,237,868	8,633,141	662,497	3,353,903	28,254,650	39,632,759	4.12	96,920,144	70.04%
2018	60,444,365	8,946,505	911,374	3,736,874	30,507,410	43,531,708	4.12	105,312,246	70.30%
2019	64,184,558	9,586,367	739,366	3,961,568	30,240,763	48,231,096	4.12	109,528,126	71.65%
2020	68,285,180	10,239,337	882,712	4,123,166	31,272,044	52,258,351	4.12	115,661,449	72.22%
2021	72,340,337	11,050,968	923,434	4,993,153	31,728,500	57,579,392	4.12	121,857,665	73.29%

Source: Lee County Tax Collector

¹ Includes tax-exempt property



THE SCHOOL DISTRICT OF LEE COUNTY PROPERTY TAX RATES DIRECT AND OVERLAPPING GOVERNMENTS LAST 10 FISCAL YEARS (UNAUDITED) (PER \$ 1,000 Assessed Valuation)

		2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
≥	1										
County	General Revenue	3.720	3.720	4.220	4.220	4.220	4.120	4.120	4.120	4.120	4.120
	Capital Improvements	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
Lee	Total Lee County Millage	3.720	3.720	4.220	4.220	4.220	4.120	4.120	4.120	4.120	4.120
	School District	7.854	7.584	7.598	7.416	7.285	6.989	6.679	6.401	6.147	6.058
	1										
	Cape Coral	7.957	7.957	7.707	7.707	6.957	6.750	6.750	6.750	6.490	6.375
ities	Sanibel	2.526	2.557	2.531	2.415	2.311	2.301	2.280	2.219	2.186	2.182
ipal	Fort Myers	8.400	8.776	8.776	8.776	8.776	8.750	8.650	8.450	8.250	7.964
Municipalities	Fort Myers Beach	0.814	0.769	0.753	0.753	0.800	0.800	0.870	0.870	0.950	0.950
Σ	Bonita Springs	0.827	0.817	0.817	0.817	0.817	0.817	0.817	0.817	0.817	0.817
	Total Municipalities Millage	20.524	20.876	20.584	20.468	19.661	19.418	19.367	19.106	18.693	18.288
	I										
S	Lee County Hyacinth Control	0.310	0.030	0.029	0.028	0.026	0.026	0.025	0.024	0.023	0.022
Districts	Lee County Mosquito Control	0.239	0.230	0.252	0.240	0.240	0.240	0.280	0.264	0.254	0.244
Dis	South Fl. Water Management Dist.	0.436	0.429	0.411	0.384	0.355	0.331	0.310	0.294	0.280	0.268
ecial	West Coast Inland Waterway	0.039	0.039	0.039	0.039	0.039	0.039	0.039	0.039	0.039	0.039
Spe	MSTU (Unincorporated)	0.840	0.840	0.840	0.840	0.840	0.840	0.840	0.840	0.840	0.840
County	Lee County Library	1.229	1.229	1.428	1.404	1.318	1.318	1.355	1.266	1.233	1.215
	Total Special Districts Millage	3.093	2.797	2.999	2.935	2.818	2.794	2.849	2.727	2.669	2.628
Lee											
	Other Special Districts ¹	.010-4.000	.066-4.700	.0076-4.500	.0585-4.500	.0549-4.000	.0650-4.000	.0572-3.900.0	575-3.750 0	661-3.800	.0471-3.600
	Total Direct and Overlapping Rates ²	35.191	34.977	35.401	35.039	33.984	33.321	33.015	32.353	31.629	31.094

¹ Includes fire protection districts and lighting and improvement districts located throughout the unincorporated sections of Lee County.

Source: Lee County Property Appraiser

² Does not include Other Special Districts since reported as a range. Overlapping rates are those of Lee County that apply to property owners within Lee County. Not all overlapping rates apply to all Lee County property owners (e.g. special assessments only apply to the property owners located in that district).

THE SCHOOL DISTRICT OF LEE COUNTY PRINCIPAL PROPERTY TAXPAYERS CURRENT YEAR AND NINE YEARS AGO (UNAUDITED)

			2021				2012	
		Taxable		Percentage of Total Assessed		Taxable		Percentage of Total Assessed
Name	Α	ssessed Value	Rank	Value	As	sessed Value	Rank	Value
FL Power & Light	\$	2,069,235,710	1	2.317%	\$	866,339,393	1	1.638%
Lee County Electric Coop		421,890,660	2	0.472%		390,728,499	2	0.739%
Christian & Missionary Alliance Inc.		339,265,094	3	0.380%		194,278,766	3	0.367%
Embarq Florida Inc		119,580,615	4	0.134%		165,510,434	4	0.313%
Coconut Point Developers LLC		115,728,028	6	0.130%		138,650,560	5	0.262%
Miromar Outlet West LLC		111,149,832	5	0.124%		88,175,816	7	0.195%
Gulf Coast Town Center Holdings		110,813,212	7	0.124%		103,200,642	6	0.167%
Comcast of CO FL		97,715,314	8	0.109%				
Lurin Real Easte Holdings		90,866,253	9	0.102%				
Mall Ground Portfolio LLC		80,477,118	10	0.090%				
Edison Mall Business Trust						78,773,965	8	0.149%
Bell Tower Shops LLC						52,623,726	9	0.099%
Target Corporation						47,425,992	10	0.090%
	\$	3,556,721,836		3.982%	\$	2,125,707,793		4.018%

Source: Lee County Property Appraiser

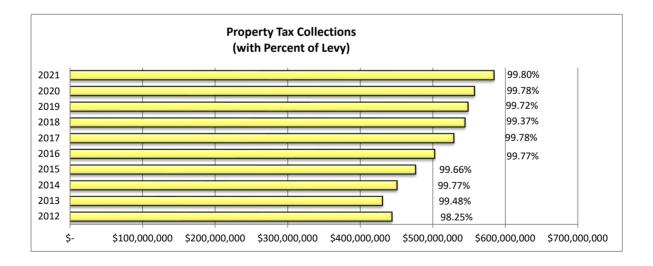
THE SCHOOL DISTRICT OF LEE COUNTY PROPERTY TAX LEVIES AND COLLECTIONS LAST 10 FISCAL YEARS (UNAUDITED)

Fiscal		Collected v	within the				
Year	Taxes Levied	Fiscal Year	of the Levy	Collections		Total Collecti	ions to Date
Ended	for the	_	Percentage	in S	Subsequent		Percentage
June 30	Fiscal Year	Amount	of Levy		Years	Amount	of Levy
2012	\$ 451,523,332	\$442,322,541	97.96%	\$	1,307,598	\$443,630,139	98.25%
2013	432,674,296	429,593,960	99.29%		829,308	430,423,268	99.48%
2014	451,539,308	449,874,457	99.63%		623,777	450,498,234	99.77%
2015	477,812,166	475,572,585	99.53%		614,921	476,187,506	99.66%
2016	503,609,120	501,939,146	99.67%		507,553	502,446,699	99.77%
2017	529,936,514	528,409,682	99.71%		361,238	528,770,920	99.78%
2018	547,501,768	543,773,247	99.32%		277,035	544,050,282	99.37%
2019	549,691,837	547,876,237	99.67%		273,679	548,149,916	99.72%
2020	558,443,610	556,913,143	99.73%		293,727	557,206,870	99.78%
2021	585,124,671	583,983,094	99.80%		-	583,983,094	99.80%

Note:

Property Taxes become due and payable on November 1st of each year. A four percent (4%) discount is allowed if taxes are paid in November, with the discounts declining by one percent (1%) each month thereafter. Accordingly, taxes collected will never be 100% of the tax levy. Taxes become delinquent on April 1st of each year and tax certificates for the full amount of any unpaid taxes and assessments must be sold not later than June 1st of each year.

Source: Lee County Tax Collector

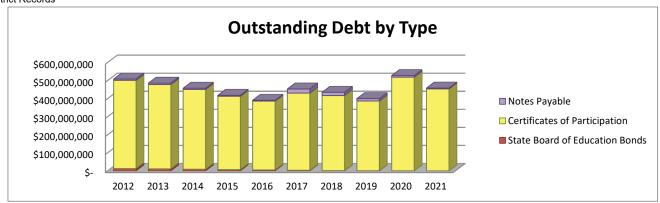


THE SCHOOL DISTRICT OF LEE COUNTY RATIOS OF OUSTANDING DEBT BY TYPE LAST 10 FISCAL YEARS (UNAUDITED)

Other Governmental Activities Debt

Fiscal Year	 State Board of Education Bonds ¹	_	ertificates of articipation ₁	No	tes Payable	Total Primary Government	Percentage of Net Taxable Assessed Value of Property ²	Percentage of Personal Income ³	Pe	r Capita ³
2012	\$ 13,424,854	\$	488,321,129	\$	6,908,520	\$ 508,654,503	1.30%	1.99%	\$	805.69
2013	11,714,048		466,668,088		7,445,903	485,828,039	1.28%	1.79%		752.88
2014	9,793,078		441,584,903		6,335,504	457,713,485	1.22%	1.64%		692.34
2015	7,522,931		405,938,966		5,165,795	418,627,692	1.11%	1.48%		616.07
2016	5,782,782		381,212,806		3,933,922	390,929,510	1.01%	1.36%		556.89
2017	3,800,530		427,136,137		22,636,901	453,573,568	1.14%	1.45%		627.93
2018	1,888,985		415,514,802		17,867,258	435,271,045	1.00%	1.32%		588.82
2019	1,359,440		385,903,467		12,974,659	400,237,566	0.83%	1.09%		530.39
2020	923,563		518,201,963		8,611,535	527,737,061	1.01%	1.36%		684.86
2021	653,499		453,587,676		4,365,658	458,606,833	0.80%	1.14%		579.95

Note: Details regarding the district's outstanding debt can be found in the notes to the basic financial statements.



¹ The District did not issue or refund any Bonds during 2021

² See Table 5 for property value data.

³ Population and personal income data can be found in Table 13.

THE SCHOOL DISTRICT OF LEE COUNTY COMPUTATION OF LEGAL DEBT MARGIN LAST 10 FISCAL YEARS (UNAUDITED)

-	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Limit of bonded indebtedness. 10% of net assessed value of taxable property	\$3,917,579,200	\$3,795,256,700	\$3,755,983,600	\$3,765,276,700	\$3,882,309,200	\$3,963,275,900	\$4,353,170,800	\$4,823,109,600	\$5,225,835,100	\$5,757,939,200
Total bonded debt Less amount available in Debt Service Funds	12,885,000 363,704	11,235,000 306,223	9,373,000 233,871	7,169,000 194,248	5,495,000 132,577	3,701,000 88,102	1,816,000 51,534	1,313,000 29,033	889,000 20,618	634,000 13,777
Total amount applicable to debt limit	12,521,296	10,928,777	9,139,129	6,974,752	5,362,423	3,612,898	1,764,466	1,283,967	868,382	620,223
Legal debt margin on bonded debt	\$3,905,057,904	\$3,784,327,923	\$3,746,844,471	\$3,758,301,948	\$3,876,946,777	\$3,959,663,002	\$4,351,406,334	\$4,821,825,633	\$5,224,966,718	\$5,757,318,977
Legal debt margin on bonded debt as a percentage of bonded debt limit	99.68%	99.71%	99.76%	99.81%	99.86%	99.91%	99.96%	99.97%	99.98%	99.99%

Note: The State of Florida does not have a limit on the amount of voter approved (General Obligation) debt.

THE SCHOOL DISTRICT OF LEE COUNTY **DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT** As of June 30, 2021 (UNAUDITED)

FINANCIAL PARAMETERS	
Direct debt:	
State Board of Education Bonds (1)	\$ 653,499
Notes Payable	4,365,658
Certificates of Participation	453,587,676
Total Direct Debt	458,606,833
Overlapping debt (2)	
Lee County (3)	175,795,000
·	
Total Direct and Overlapping debt	\$ 634,401,833
Population	790,767
Assessed property valuation (in thousands)	\$ 121,857,665
Net Assessed taxable property valuation (in thousands)	\$ 57,579,392
DEBT RATIOS	
Percent of accessed preparty valuation	
Percent of assessed property valuation Direct debt	0.38%
Overlapping debt	0.14%
Direct and overlapping debt	0.52%
2. oot aa o toappg acast	0.0270
Percent of net assessed taxable property valuation	
Direct debt	0.80%
Overlapping debt	0.31%
Direct and overlapping debt	1.10%
Per Capita	
Direct debt	\$ 580
Overlapping debt	\$ 222
Direct and overlapping debt	\$ 802

- (1) State Board of Education debt is payable from motor vehicle and gross receipt taxes.
- (2) Overlapping debt includes only general obligation debt secured by ad valorem taxes as of June 30, 2021.
- (3) Because the county and the school district coincide, the percentage of overlap is 100%.

Sources: District Records; Table 5; and Table 13 Lee County Clerk of Court

THE SCHOOL DISTRICT OF LEE COUNTY PLEDGED-REVENUE COVERAGE LAST 10 FISCAL YEARS (UNAUDITED)

State Board of Education Bonds

Fiscal	Mo	otor Vehicle				
Year	Tax ¹		 Principal	I	nterest	Coverage
2012	\$	2,251,424	\$ 1,585,000	\$	702,626	0.98
2013		2,233,830	1,650,000		627,328	0.98
2014		2,236,557	1,730,000		548,498	0.98
2015		2,201,187	1,822,000		309,730	1.03
2016		1,977,534	1,674,000		364,967	0.97
2017		2,013,091	1,794,000		263,480	0.98
2018		2,012,373	1,885,000		174,550	0.98
2019		559,847	503,000		80,300	0.96
2020		466,943	420,000		55,500	0.98
2021		288,271	255,000		40,003	0.98

Note 1: The above revenues do not include interest earnings which are also available for debt service.

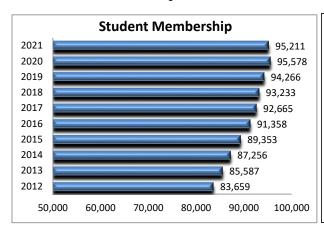
Note 2: Details regarding the district's outstanding debt can be found in the notes to the financial statements.

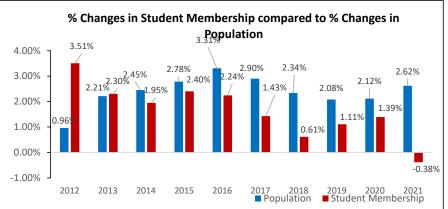
THE SCHOOL DISTRICT OF LEE COUNTY DEMOGRAPHIC STATISTICS LAST 10 FISCAL YEARS (UNAUDITED)

Fiscal Year	Estimated Population ⁴	Personal Income (thousands of dollars)	P	Per Capita ersonal ncome ¹	Median Age ⁴	Average Daily School Membership (K through Grade 12) ³	Unemployment Rate % ²
2012	631,330	\$ 25,496,678	\$	29,445	45.7	83,659	9.3%
2013	645,293	27,161,256		43,022	45.6	85,587	7.4%
2014	661,115	27,856,374		43,169	45.5	87,256	6.1%
2015	679,513	28,292,424		42,795	46.0	89,353	5.2%
2016	701,982	28,704,773		42,243	46.4	91,358	4.6%
2017	722,336	31,296,442		44,583	46.9	92,665	4.2%
2018	739,224	33,060,033		45,768	47.3	93,233	3.8%
2019	754,610	36,786,500		49,764	47.8	94,266	3.5%
2020	770,577	38,685,758		51,266	48.8	95,578	9.6%
2021	790,767	40,119,053		52,064	49.3	95,211	5.3%

Sources:

⁴ Factfinder.census.gov





¹ Federal Bureau of Economic Analysis

² Florida Research and Economic Database

³ District records

THE SCHOOL DISTRICT OF LEE COUNTY PRINCIPAL EMPLOYERS CURRENT YEAR AND NINE YEARS AGO (UNAUDITED)

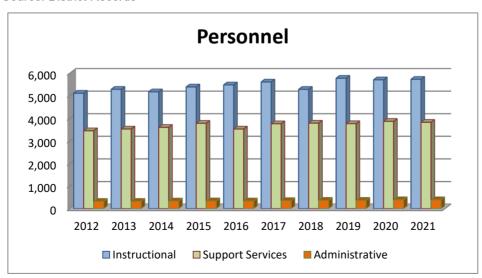
		2021			2012	
- -			Percentage of Total County			Percentage of Total County
Name	Employees	Rank	Employment	Employees	Rank	Employment
Lee Health	13,595	1	4.02%	10,249	1	3.63%
Lee County School Board	12,936	2	3.83%	9,394	2	3.32%
Lee County Government	9,038	3	2.67%	2,538	4	0.90%
Publix Super Markets	4,624	4	1.37%	4,362	3	1.54%
Florida Gulf Coast University	3,430	5	1.02%	-		0.00%
Wal-Mart Stores, Inc.	3,067	6	0.91%	1,967	5	0.70%
City of Cape Coral	2,253	7	0.67%	1,197	9	0.42%
Hope Hospice	1,630	8	0.48%	-		0.00%
McDonalds	1,482	9	0.44%	-		0.00%
Florida Southwestern State College	1,441	10	0.43%	-		0.00%
Lee County Sheriff's Office			0.00%	1,585	6	0.56%
U.S Postal Service			0.00%	1,291	7	0.46%
Chico's FAS, Inc			0.00%	1,253	8	0.44%
Target _			0.00%	1,100	10	0.39%
Total _	53,496		15.82%	34,936		12.36%

Source: Lee County Office of Economic Development, Florida Research and Economic Database, and U.S. Bureau of Labor Statistics.

THE SCHOOL DISTRICT OF LEE COUNTY NUMBER OF FULL-TIME PERSONNEL LAST 10 FISCAL YEARS (UNAUDITED)

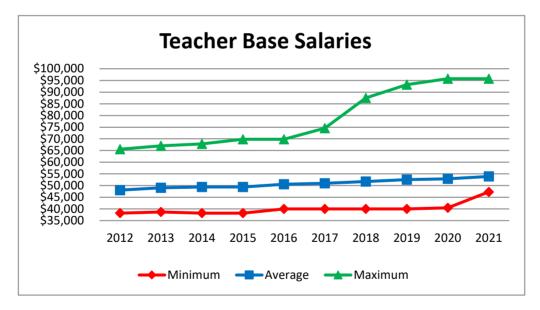
Fiscal Year	(A) Full-time Instructional	(B) Full-time Administrative	(C) Full-time Support Services	Total
2012	5,108	325	3,447	8,880
2013	5.281	328	3,525	9.134
2014	5,169	341	3,597	9,107
2015	5,385	345	3,777	9,507
2016	5,476	343	3,525	9,344
2017	5,604	360	3,757	9,721
2018	5,278	370	3,784	9,432
2019	5,770	371	3,762	9,903
2020	5,700	397	3,863	9,960
2021	5,724	397	3,820	9,941

- (A) Full-Time Classroom Teachers, Guidance/Psychologists, Exceptional Education Teachers, Media Specialist, Other Professional Instructional Staff
- (B) Full-Time Principals, Assistant Principals, Superintendent, Chief Academic Officer, Chief Business Officer, Administrators on Assignment, Directors, Coordinators
- (C) Full-Time Paraprofessional, Bus Drivers, Monitors, Maintenance, Clerical, Etc.



THE SCHOOL DISTRICT OF LEE COUNTY TEACHERS' BASE SALARIES (10 MONTHS) LAST 10 FISCAL YEARS (UNAUDITED)

Fiscal Year	 linimum Salary	Maximum Salary	Average Salary		
2012 2013 2014 2015 2016 2017	\$ 38,192 38,701 38,192 38,192 40,000 40,000	\$ 65,563 66,984 67,869 69,819 69,819 74,565	\$	48,056 49,028 49,377 49,392 50,568 50,960	
2018 2019 2020 2021	40,000 40,000 40,500 47,300	87,500 93,200 95,750 95,750		51,744 52,528 52,920 53,900	



THE SCHOOL DISTRICT OF LEE COUNTY OPERATING STATISTICS LAST 10 FISCAL YEARS (UNAUDITED)

Fiscal Year	Expenditures	Enrollment	ost per tudent	Percentage Change	Instructional Personnel	Ratio of Students to Instructional Personnel	School Attendance Percentage
2012	\$ 855,681,250	83,659	\$ 10,228	-2.50%	5,108	16.38	93.62%
2013	854,568,103	85,587	9,985	-2.38%	5,281	16.21	93.92%
2014	888,017,880	87,256	10,177	1.93%	5,169	16.88	93.82%
2015	879,344,439	89,353	9,841	-3.30%	5,385	16.59	93.84%
2016	894,186,399	91,358	9,788	-0.54%	5,476	16.68	93.54%
2017	985,186,409	92,665	10,632	8.62%	5,604	16.54	93.30%
2018	1,055,138,777	93,233	11,317	6.45%	5,278	17.66	93.19%
2019	1,052,764,986	94,266	11,168	-1.32%	5,770	16.34	93.15%
2020	1,111,031,616	95,578	11,624	4.09%	5,700	16.77	93.16%
2021	1,214,641,306	95,211	12,757	9.75%	5,724	16.63	91.02%

THE SCHOOL DISTRICT OF LEE COUNTY FOOD SERVICE OPERATING DATA LAST 10 FISCAL YEARS (UNAUDITED)

	_	June 30, 2012	Ju	ıne 30, 2013	Jı	ıne 30, 2014	Jı	une 30, 2015	Ju	ne 30, 2016 ¹	Ju	ne 30, 2017	Jι	ıne 30, 2018	Ju	ne 30, 2019	Jui	ne 30, 2020 ²	Jun	e 30, 2021 ³
Days Meals were Served		180		180		180		180		180		180		173		180		130		180
Average Number of Free and Reduced Meals Served Daily		59,417		59,771		60,856		62,437		53,491		50,075		55,243		47,493		44,957		4,921
Number of Free and Reduced Meals Served		10,695,067		10,758,865		10,954,113		11,238,624		9,628,290		9,013,571		9,556,954		8,548,683		5,844,441		885,741
Average Daily Subsidy Received	\$	156,203	\$	164,343	\$	172,780	\$	179,215	\$	213,502	\$	232,066	\$	244,258	\$	265,793	\$	318,481	\$	255,532
Total Subsidy Received	\$	28,116,617	\$	29,581,719	\$	31,100,325	\$	32,258,781	\$	38,430,442	\$	41,771,877	\$	42,256,618	\$ 4	47,842,651	\$	41,402,485	\$	45,995,686
Average Number of Meals Served Daily		71,237		70,972		72,297		73,307		78,247		80,444		81,772		84,896		86,766		37,358
Number of Total Meals Served		12,822,688		12,774,916		13,013,375		13,195,345		14,084,411		14,479,868		14,146,641		15,281,336		11,279,636		6,724,432
Average Daily Revenues	\$	196,119	\$	202,706	\$	208,263	\$	214,686	\$	231,282	\$	248,950	\$	264,170	\$	286,022	\$	339,578	\$	274,231
Total Revenues	\$	35,301,408	\$	36,487,013	\$	37,487,371	\$	38,643,497	\$	41,630,724	\$	44,811,030	\$	45,701,381	\$	51,484,039	\$	44,145,159	\$	49,361,608
Average Daily Costs	\$	180,511	\$	192,739	\$	225,410	\$	205,006	\$	221,638	\$	234,741	\$	274,572	\$	264,758	\$	372,865	\$	274,301
Total Costs	\$	32,491,974	\$	34,693,021	\$	40,573,818	\$	36,901,006	\$	39,894,897	\$	42,253,373	\$	47,500,974	\$ 4	47,656,364	\$	48,472,427	\$	49,374,137

^{1.} 2016 was the first year 92 of 98 schools provided free breakfast and lunch to all students.

² Due to the COVID-19 pandemic, all schools closed March 13, 2020 for the remainder of the school year.

³ Due to the COVID-19 pandemic, in November 2020, The U.S. Department of Agriculture began reporting 38 schools meals and revenue under the Summer Food Service Program as grab and go, thus meals were not included in meal counts.

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Elementary Schools										
All D 50 (4057)										
Allen Park ES (1957)	100.050	100.050	100.050	100.050	400.050	400.050	100.050	400.050	400.050	100.000
Square Feet	129,052	129,052	129,052	129,052	129,052	129,052	129,052	129,052	129,052	106,699
Capacity (students)	1,028	1,028	1,028	1,028	1,028	1,028	1,010	1,010	1,010	1,010
Enrollment	954	935	920	953	959	970	997	1,019	973	934
Alva School (K-8) (1886) ^g										
Square Feet	56,092	56,092	56,791	144,444	144,444	144,444	144,444	144,444	144,444	144,444
Capacity (students)	391	391	441	1,089	1,089	1,089	1,089	1,104	1,104	1,104
Enrollment	382	401	383	961	985	1,014	1,042	1,064	1,098	1,101
Bayshore ES (1966)										
Square Feet	87,182	87,182	91,368	91,368	91,368	91,368	91,368	91,368	91,368	86,507
Capacity (students)	693	693	693	693	693	693	656	656	656	656
Enrollment	620	621	639	613	602	630	640	638	660	573
Bonita Springs ES (1916)										
Square Feet	50,352	50,352	50,352	50,352	50,352	50,352	50,352	50,352	52,586	52,586
Capacity (students)	396	396	396	396	396	396	396	396	396	396
Enrollment	448	422	464	478	499	517	513	528	563	544
Caloosa ES (2000)										
Square Feet	133,604	133,604	133,604	133,604	133,604	133,604	133,604	133,557	133,557	133,557
Capacity (students)	1,085	1,085	1,085	1,085	1,085	1,085	992	992	992	992
Enrollment	940	920	912	914	913	938	947	961	965	950
Cape Coral ES (1963)										
Square Feet	112,871	112,871	112,871	112,871	112,871	112,871	112,871	112,871	112,871	112,871
Capacity (students)	898	898	898	898	898	898	838	838	838	838
Enrollment	713	739	735	763	742	736	694	692	692	709
Colonial ES (1978)	===									
Square Feet	114,769	114,769	114,983	114,983	114,983	114,983	114,983	114,983	114,983	105,161
Capacity (students)	922	922	922	922	922	922	882	882	882	882
Enrollment	743	761	799	789	796	787	847	887	871	798
Diplomat ES (1991)										
Square Feet	119,533	119,533	119,533	119,533	119,533	119,533	119,533	119,533	119,533	119,533
Capacity (students)	1,086	1,086	1,086	1,086	1,086	1,086	982	982	982	982
Enrollment	913	915	923	934	932	938	974	992	1,015	986
Edgewood Renaissance (1924)	440.000	440.000	440.000	440.000	440.000	440.000	440.000	440.000	440.000	00.044
Square Feet	113,208	113,208	113,208	113,208	113,208	113,208	113,208	113,208	113,208	69,641
Capacity (students)	741	741	741	741	741	741	736	736	736	726
Enrollment Edison Park ES (1926)	553	464	561	553	527	565	599	599	548	497
Square Feet	72.843	72,843	72,843	72.843	72,843	72,843	72,843	72,843	72.843	72,003
Capacity (students)	72,643 455	439								
Enrollment	360	455 371	455 374	365	352	455 355	349	455 356	402	402
Franklin Park ES (1954)	300	3/1	3/4	303	332	300	349	330	402	402
Square Feet	89,228	89,228	89,228	89,228	89,228	89,228	89,228	89,228	89,228	77,536
Capacity (students)	579	579	579	579	579	579	579	579	579	77,530 579
Enrollment	505	435	442	427	454	474	482	455	461	455
Ft Myers Beach ES (1938)	303	430	442	421	404	4/4	402	400	401	400
Square Feet	30,634	30,634	30,634	30,634	30,634	30,634	30,634	30,634	27,109	27,109
Capacity (students)	220	220	220	220	220	220	204	204	27,109	27,109
Enrollment	148	126	134	116	120	121	108	102	94	83
Lindinon	140	120	104	110	120	121	100	102	54	03

(Continued)

										
	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Elementary Schools										
G. Weaver Hipps ES (2009)										
Square Feet	106,693	106,693	106,693	106,693	106,693	106,693	106,813	106,813	106,813	103,827
Capacity (students)	758	758	758	758	758	758	730	730	730	752
Enrollment	717	749	768	778	779	798	794	831	811	829
Gateway ES (1991)										
Square Feet	114,113	114,113	114,113	114,113	114,113	114,113	114,273	114,273	114,273	97,317
Capacity (students)	736	736	736	736	736	736	713	713	713	735
Enrollment	675	691	712	736	719	736	750	750	776	801
Gulf Elementary (1982)										
Square Feet	158,586	158,586	158,586	158,586	158,586	158,586	158,586	158,586	158,586	158,586
Capacity (students)	1,275	1,275	1,275	1,275	1,275	1,275	1,230	1,230	1,230	1,230
Enrollment	1,104	1,059	996	1,019	1,044	1,044	1,075	1,116	1,096	1,140
Hancock Creek ES (1992)										
Square Feet	145,802	145,802	145,802	145,802	145,802	145,802	145,802	145,802	145,802	145,802
Capacity (students)	1,044	1,044	1,044	1,044	1,044	1,044	964	964	964	964
Enrollment	878	837	804	821	845	871	883	891	866	747
Harns Marsh Elementary (2005)										
Square Feet	124,793	124,793	124,793	124,793	124,793	124,793	124,831	124,831	124,831	119,643
Capacity (students)	912	912	912	912	912	912	912	912	912	894
Enrollment	927	945	995	985	1,011	1,021	1,048	1,025	1,043	944
Hector Caferata Jr. Elementary (2006)										
Square Feet	74,927	74,927	74,927	74,927	74,927	74,927	75,711	75,937	75,937	75,937
Capacity (students)	883	883	883	883	883	883	862	862	862	862
Enrollment	752	757	744	689	695	677	674	687	654	659
Heights ES (1963)										
Square Feet	158,152	158,152	158,152	158,152	158,152	158,152	158,152	158,152	147,558	147,558
Capacity (students)	1,306	1,306	1,306	1,306	1,306	1,306	1,295	1,295	1,277	1,277
Enrollment	988	1,083	1,136	1,181	1,197	1,199	1,196	1,170	1,162	1,091
J. Colin English ES (1929)										
Square Feet	98,193	98,193	98,193	98,193	98,193	98,193	98,193	98,193	98,193	98,193
Capacity (students)	601	601	601	601	601	601	584	584	584	584
Enrollment	. 393	397	427	454	513	461	445	461	445	394
James Stephens Int'l Academy (1958)										
Square Feet	175,579	175,579	175,579	175,579	175,579	175,579	175,579	175,579	175,579	151,786
Capacity (students)	1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	1,095	674
Enrollment	777	756	697	527	730	358	424	515	482	429
Lehigh ES (1958)	440.400	440.400	440.400	440 400	440.400	110 100	440.400	440.400	440.400	440.400
Square Feet	146,199	146,199	146,199	146,199	146,199	146,199	146,199	146,199	146,199	146,199
Capacity (students)	1,056	1,056	1,056	1,056	1,056	1,056	1,038	1,038	1,038	1,038
Enrollment	1,021	1,048	1,104	1,196	1,179	1,195	1,237	1,198	1,183	1,133
Littleton ES (1991)	120.545	120,545	100 545	100 545	100 545	100 545	100 F4F	100 545	100 545	120,545
Square Feet	738	738	120,545 738	120,545 738	120,545 738	120,545 738	120,545 736	120,545 736	120,545 736	736
Capacity (students)										
Enrollment	531	523	535	545	549	530	537	564	541	486
Manatee ES (2008)	100 FF7	100 557	400 EE7	400 EE7	100 557	400 EEZ	100 FE7	100 557	100 FE7	400 FC7
Square Feet	128,557 1.042	128,557	128,557	128,557	128,557	128,557	128,557 940	128,557 940	128,557 940	128,557
Capacity (students) Enrollment	1,042 922	1,042 877	1,042 880	1,042 850	1,042 937	1,042 900	940 888	940 883	940 916	940 851
Liioiiiieiit	922	0//	000	630	937	900	000	003	910	001

(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Elementary Schools										
Mirror Lakes ES (1998)										
Square Feet	143,470	143,470	143,470	143,470	143,470	143,470	143,470	143,470	143,470	143,470
Capacity (students)	1,061	1,061	1,071	1,071	1,071	1,071	960	960	960	960
Enrollment	1,123	1,079	1,093	1,115	1,110	1,203	1,125	1,116	1,119	1,098
North Ft Myers Academy (K-8) (1973)										
Square Feet	200,855	200,855	200,855	200,855	200,855	200,855	200,855	200,855	200,855	200,855
Capacity (students)	1,409	1,409	1,409	1,409	1,409	1,409	1,367	1,367	1,367	1,367
Enrollment	992	976	1,054	1,115	1,120	1,117	1,104	1,126	1,153	1,076
Orange River ES (1957)										
Square Feet	100,794	100,794	100,799	100,799	100,799	100,799	99,095	99,095	99,095	99,095
Capacity (students)	817	817	817	817	817	817	762	762	762	762
Enrollment	830	827	804	817	817	854	856	853	820	788
Orangewood ES (1954)										
Square Feet	91,612	91,612	91,612	91,612	91,612	91,612	91,612	91,612	91,612	78,930
Capacity (students)	614	614	614	614	614	614	606	606	606	606
Enrollment	597	593	583	609	581	579	578	586	613	599
Patriot ES (2008)										
Square Feet	125,887	125,887	125,887	125,887	125,887	125,887	125,887	125,887	125,887	125,887
Capacity (students)	1,042	1,046	1,046	1,046	1,046	1,046	984	984	984	984
Enrollment	695	675	673	633	687	721	733	747	785	734
Pelican ES (1978)										
Square Feet	151,740	151,740	151,740	151,740	151,740	151,740	151,740	151,740	151,740	151,740
Capacity (students)	1,388	1,388	1,388	1,388	1,388	1,388	1,287	1,287	1,287	1,287
Enrollment	975	934	925	902	950	938	976	993	961	897
Pine Island ES (1955)										
Square Feet	54,153	54,153	54,153	54,153	54,153	54,153	54,153	54,153	54,153	54,153
Capacity (students)	391	391	391	391	391	391	355	355	355	355
Enrollment	246	242	236	247	217	235	237	234	249	216
Pinewoods ES (1992)										
Square Feet	145,752	145,752	145,752	145,752	145,752	145,752	145,752	145,752	124,464	124,464
Capacity (students)	1,060	1,060	1,060	1,060	1,060	1,060	980	980	980	980
Enrollment	931	950	967	1,013	1,080	1,114	1,123	1,139	1,163	1,068
Ray V. Pottorf Elementary (2005)										
Square Feet	124,900	124,900	124,900	124,900	124,900	124,900	124,900	124,900	124,900	121,259
Capacity (students)	864	864	864	864	864	864	864	864	864	864
Enrollment	643	649	702	730	727	704	718	759	701	704
Rayma Page Elementary (2004)										
Square Feet	119,637	119,637	119,637	119,637	119,637	119,637	119,637	119,637	118,839	118,839
Capacity (students)	846	846	846	846	846	846	846	846	846	846
Enrollment	777	798	831	856	849	845	826	866	852	818
River Hall Elementary (2006)										
Square Feet	124,525	124,525	124,525	124,525	124,525	124,525	124,525	124,525	124,525	124,525
Capacity (students)	1,046	1,046	1,046	1,046	1,046	1,046	966	966	966	966
Enrollment	915	934	975	913	960	1,017	1,014	1,049	1,042	990
San Carlos Park ES (1978)										
Square Feet	120,672	120,672	120,672	120,672	120,665	120,665	120,825	120,825	120,378	120,378
Capacity (students)	1,026	1,026	1,026	1,026	1,026	1,026	982	982	974	974
Enrollment	859	898	876	942	996	999	971	942	852	679
										(Continued)

Sementary Schools											
Symine ES (1987) 145_851 145_8		June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Square Feet 145,061	Elementary Schools										
Capacing (saluterins) 1,412 1,41	Skyline ES (1987)										
Emoliment S.38 S.59 S.59 S.50 S.	Square Feet	145,961	145,961	145,961	145,961	145,961	145,961	145,961	145,961	145,961	145,961
Spring Creek ES (1981) Square Feet	Capacity (students)	1,412	1,412	1,412	1,412	1,412	1,412	1,282	1,282	1,282	1,282
Square Feet											
Capacity (students) 735 735 735 735 735 735 735 736	Spring Creek ES (1981)										
Employee 1986 198	Square Feet	95,575	95,575	95,575	95,575	95,575	95,575	95,575	95,575	114,328	114,328
Sumble ES (1986) Square Febra	Capacity (students)	735	735	735	735	735	735	709	709	709	722
Square Feat	Enrollment	710	672	721	760	770	757	769	781	713	656
Capacity (students) 1,108	Sunshine ES (1986)										
Family F	Square Feet	129,061	129,061	129,061	129,061	129,061	129,061	129,061	129,061	129,061	129,061
Tanglewood Riverside ES (1970) Square Feet 108,195	Capacity (students)	1,108	1,108	1,108	1,108	1,108	1,108	1,036	1,036	1,036	1,036
Square Feet 108,195 108,185 108,185 108,185 108,195 108,195 108,195 108,195 108,195 108,185 108,185 108,195 108,195 108,185 108,185 108,195 108,195 108,185 108,195 108,195	Enrollment	1,143	1,124	1,168	1,218	1,185	1,201	1,185	1,150	1,138	1,137
Capacity (students) 786	Tanglewood Riverside ES (1970)										
Figure F	Square Feet	108,195	108,195	108,195	108,195	108,195	108,195	108,195	108,195	108,195	104,523
The Saniber School (k-8) (1962) Square Fest Square Fes	Capacity (students)	786	786	786	786	786	786	764	764	764	764
Square Feet 80,881 80,981 80,981 80,981 80,981 80,981 80,981 80,981 80,981 80,981 71,415 71,415 72,415 72,415 73,41	Enrollment	714	725	749	774	766	781	753	731	772	749
Capacity (students) 423 423 423 423 423 423 423 423 423 427 427	The Sanibel School (K-8) (1962)										
Princip	Square Feet	80,981	80,981	80,981	80,981	80,981	80,981	80,981	80,981	71,415	71,415
Three Dake ES (1987) Square Feet 93,886 93,886 93,886 93,886 93,886 93,886 93,886 93,886 93,886 94,886	Capacity (students)	423	423	423	423	423	423	423	423	427	427
Square Feet 93,886 93,88	Enrollment	342	337	338	338	315	314	290	266	306	273
Capacity (students) 731	Three Oaks ES (1987)										
Finc Finc	Square Feet	93,886	93,886	93,886	93,886	93,886	93,886	93,886	93,886	81,070	81,070
Tice ES (1927) Square Feet 69.451 114,593 106,028 106,	Capacity (students)	731	731	731	731	731	731	694	694	694	694
Square Feet	Enrollment	798	810	845	894	900	933	915	942	968	990
Capacity (students) 587 679 616	Tice ES (1927)										
Enrollment	Square Feet	69,451	114,593	106,028	106,028	106,028	106,028	106,028	106,028	106,028	106,028
Tortuga Preserve ES (2012) Square Feet 129,114 129,936 10,056 1,	Capacity (students)	587	679	616	616	616	616	616	616	616	616
Square Feet 129,114 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 129,936 131,230 Capacity (students) 1,050 1,056 1,058 1,054 1,034 Traling refered 92,377 92,377 92,377 92,377 92,377 92,377 92,377 92,377 92,377 92,377 92,377 92,377 92,37	Enrollment	451	485	475	509	567	614	606	597	611	601
Capacity (students) 1,050 1,056 1,058 1,034 <td>Tortuga Preserve ES (2012)</td> <td></td>	Tortuga Preserve ES (2012)										
Enrollment - 723 911 952 941 1,014 1,000 1,008 1,007 1,034 Trafalgar ES (2004)	Square Feet	129,114	129,936	129,936	129,936	129,936	129,936	129,936	129,936	129,936	131,230
Trafalgar ES (2004) Square Feet 92,377 92,37	Capacity (students)	1,050	1,056	1,056	1,056	1,056	1,056	1,056	1,056	1,056	1,056
Square Feet 92,377 802 802 826 821 Trepline ES (2008) Square Feet 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597 129,597	Enrollment	-	723	911	952	941	1,014	1,000	1,008	1,007	1,034
Capacity (students) 998 998 998 998 998 998 998 998 998 998 998 998 936 936 936 936 936 936 Enrollment 844 833 834 815 805 795 797 802 826 821 Treeline ES (2008) Square Feet 129,597 <td< td=""><td>Trafalgar ES (2004)</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Trafalgar ES (2004)										
Enrollment 844 833 834 815 805 795 795 797 802 826 821 Treeline ES (2008) Square Feet 129,597 129,59											
Treeline ES (2008) Square Feet 129,597	Capacity (students)	998	998	998	998	998	998	936	936	936	936
Square Feet 129,597	Enrollment	844	833	834	815	805	795	797	802	826	821
Capacity (students) 1,029 1,029 1,029 1,029 1,029 1,029 1,029 1,029 994 994 994 994 Enrollment 952 1,014 999 1,027 1,041 1,088 1,076 1,089 1,100 1,091 Tropic Isles ES (1959) Square Feet 117,098 117	Treeline ES (2008)										
Enrollment 952 1,014 999 1,027 1,041 1,088 1,076 1,089 1,100 1,091 Tropic Isles ES (1959) Square Feet 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 117,098 Capacity (students) 1,051	Square Feet										
Tropic Isles ES (1959) Square Feet 117,098 117								994	994	994	994
Square Feet 117,098		952	1,014	999	1,027	1,041	1,088	1,076	1,089	1,100	1,091
Capacity (students) 1,051 1,051 1,051 1,051 1,051 1,051 1,051 968 968 968 968 Enrollment 972 973 925 980 972 975 970 937 929 841 Veterans Park Academy K-8 (2004) Square Feet 247,972 247,972 247,972 247,972 247,972 247,972 250,055 250,055 250,055 250,055 Capacity (students) 1,945 1,945 1,945 1,945 1,945 1,945 1,945 1,945 1,945 1,949 Enrollment 1,482 1,428 1,497 1,555 1,580 1,608 1,651 1,721 1,778 1,799											
Enrollment 972 973 925 980 972 975 970 937 929 841 Veterans Park Academy K-8 (2004) Square Feet 247,972 247,972 247,972 247,972 247,972 247,972 250,055 250,055 250,055 250,055 250,055 250,055 250,055 250,055 250,055 1,909 1,909 247,972 1,945 1,945 1,945 1,945 1,555 1,580 1,608 1,651 1,721 1,778 1,799											
Veterans Park Academy K-8 (2004) Square Feet 247,972 247,972 247,972 247,972 247,972 247,972 247,972 250,055											
Square Feet 247,972 247,972 247,972 247,972 247,972 247,972 247,972 247,972 250,055	Enrollment	972	973	925	980	972	975	970	937	929	841
Capacity (students) 1,945 1,945 1,945 1,945 1,945 1,945 1,898 1,898 1,898 1,898 1,898 Enrollment 1,482 1,428 1,497 1,555 1,580 1,608 1,651 1,721 1,778 1,799											
Enrollment 1,482 1,428 1,497 1,555 1,580 1,608 1,651 1,721 1,778 1,799											
(Continued)	Enrollment	1,482	1,428	1,497	1,555	1,580	1,608	1,651	1,721	1,778	
											(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Elementary Schools										
Villas ES (1961)										
Square Feet	115,515	115,515	115,515	115,515	115,515	115,515	115,515	115,515	115,515	108,476
Capacity (students)	881	881	881	881	881	881	842	842	842	842
Enrollment	788	809	811	808	843	867	860	879	905	896
										(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Middle Schools										_
Alva MS (1927) ^g										
Square Feet	87,563	87,563	87,563							
Capacity (students)	556	556	648	-	-	-	-	-	-	-
Enrollment	534	549	549	-	-	-	-	-	-	-
Bonita Springs MS (1976)	334	343	343	-	-	-	-	-	-	•
Square Feet	129,498	129,498	129,498	129,498	129,498	129,498	128,766	128,766	129,999	129,999
Capacity (students)	990	990	990	990	990	990	1,012	1,012	1,029	1,029
Enrollment	696	779	779	817	866	903	914	927	928	871
Caloosa MS (2000)	030	113	113	017	000	303	314	321	320	071
Square Feet	166,253	166,253	166,253	166,253	166,253	166,253	173,040	173,040	173,081	173,081
Capacity (students)	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159	1,159
Enrollment	895	901	901	896	885	883	831	884	922	912
Challenger MS (2008)	033	301	301	030	000	000	001	004	322	312
Square Feet	161,808	161,808	161,808	161,808	161,808	161,808	161,808	161,808	161,808	161,808
Capacity (students)	1,366	1,366	1,366	1,366	1,366	1,366	1,366	1,366	1,366	1,366
Enrollment	1,083	1,079	1,079	1,089	1,047	1,046	1,035	1,078	1,108	1,123
Cypress Lake MS (1961)	1,003	1,079	1,079	1,009	1,047	1,040	1,000	1,070	1,100	1,123
Square Feet	137,523	137,523	137,523	137,523	137,523	137,523	137,523	137,523	137,523	134,693
Capacity (students)	941	941	941	941	941	941	978	978	978	974
Enrollment	731	774	774	829	814	829	865	918	922	887
Diplomat MS (1999)	731	774	114	029	014	029	003	910	922	007
Square Feet	171,107	171,107	171,107	171,107	171,107	171,107	171,107	171,107	171,107	171,107
Capacity (students)	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094	1,094
Enrollment	841	849	849	857	840	823	835	857	881	857
Ft Myers Middle Academy (1951)	041	0-10	040	001	040	020	000	001	001	007
Square Feet	128,511	128,511	128,511	128,511	128,511	128,511	128,511	128.511	128,511	121,255
Capacity (students)	952	952	952	952	952	952	952	952	952	980
Enrollment	522	488	488	469	570	520	501	572	668	641
Gulf Middle (1981)	OLL	400	400	400	010	020	001	072	000	0+1
Square Feet	131.834	131,834	131,834	131.834	131,834	131.834	131,834	131.834	131.834	131,834
Capacity (students)	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024
Enrollment	778	789	789	813	793	787	786	810	838	806
Harnes Marsh MS (2012)										
Square Feet	163,814	164,662	164,662	164,662	164,662	164,662	164,664	164,664	164,664	164,664
Capacity (students)	1,345	1,325	1,325	1,325	1,325	1,325	1,357	1,357	1,357	1,377
Enrollment		1,066	1,066	1,114	1,040	1,145	1,225	1,334	1,394	1,389
Lee MS (1958) ^c		1,000	1,000	.,	1,010	.,	.,220	1,00	1,001	1,000
Square Feet	_	_	_	_	_	_	_	_	_	_
Capacity (students)	_	_	_	_	_	_	_	_	_	_
Enrollment	_	_	_	_	_	_	_	_	_	_
Lehigh Acres MS (1982)										
Square Feet	130,421	130,421	130,421	130,421	130,421	130,421	130,421	130,421	130,421	130,421
Capacity (students)	1,177	1,177	1,177	1,177	1,177	1,177	1,177	1,177	1,177	1,046
Enrollment	1,134	1,064	1,045	1,069	1,157	1,223	1,302	1,346	1,442	1,357
Lexington Middle School (2005)	1,134	1,004	1,040	1,009	1,137	1,220	1,502	1,040	1,772	1,557
Square Feet	172,672	172,672	172,672	172,672	172,672	172,672	172,672	172,672	167,519	167,519
Capacity (students)	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,146	1,190	1,190
Enrollment	896	914	933	990	1,036	1,084	1,113	1,132	1,107	1,072
	200	514	230	230	.,000	.,004	.,	.,.02	.,	.,572

(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Middle Schools										
Marinar MC (2004)										
Mariner MS (2004) Square Feet	151,198	151.198	151,198	151,198	151,198	151,198	151,244	151,244	151,244	151,244
•		. ,								
Capacity (students)	1,294	1,294	1,294	1,294 881	1,294	1,294	1,294	1,294	1,309	1,309
Enrollment	849	911	919	001	883	890	875	1,011	1,038	1,027
Oak Hammock MS (2009)	100 040	100 046	160.046	160 046	160.046	160 046	100 046	160.046	160.046	160.046
Square Feet	160,246	160,246	160,246	160,246	160,246	160,246	160,246	160,246	160,246	160,246
Capacity (students)	1,360	1,360	1,360	1,360	1,360	1,360	1,360	1,405	1,372	1,372
Enrollment	1,260	1,071	1,088	1,164	1,163	1,324	1,410	1,513	1,577	1,520
Paul Laurence Dunbar MS (1962)										
Square Feet	157,828	157,828	157,828	157,828	157,828	157,828	157,828	157,828	157,828	154,736
Capacity (students)	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,124	1,131
Enrollment	848	933	969	904	855	943	985	1,022	1,031	998
Three Oaks MS (1991)										
Square Feet	152,119	152,119	152,119	152,119	152,119	152,119	152,119	152,119	130,226	130,226
Capacity (students)	1,096	1,096	1,096	1,096	1,096	1,096	1,096	1,096	1,101	1,101
Enrollment	851	900	938	974	969	991	1,035	1,056	1,073	1,035
Trafalgar MS (1989)										
Square Feet	145,346	145,346	145,346	145,346	145,346	145,346	145,346	145,346	145,346	145,346
Capacity (students)	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,092	1,101	1,101
Enrollment	832	847	843	874	908	906	895	907	949	924
Varsity Lakes MS (2004)										
Square Feet	160,998	160,998	160,998	160,998	160,998	160,998	160,998	160,998	160,998	160,998
Capacity (students)	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209	1,209
Enrollment	1,097	956	998	1,053	1,055	1,146	1,227	1,315	1,348	1,305

(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
							,		,	
High Schools										
Bonita Springs HS (2019)										
Square Feet	-	-	-	-	-	-	-	205,112	212,153	212,153
Capacity (students)	-	-	-	-	-	-	-	1,596	1,592	1,592
Enrollment	-	-	-	-	-	-	-	680	1,068	1,417
Cape Coral Sr HS (1978)										
Square Feet	272,847	272,847	272,847	272,847	272,847	272,847	272,908	272,908	272,908	272,908
Capacity (students)	1,843	1,843	1,843	1,843	1,843	1,843	1,830	1,830	1,830	1,830
Enrollment	1,444	1,519	1,577	1,591	1,549	1,566	1,539	1,563	1,622	1,622
Cypress Lake Sr HS (1967)										
Square Feet	269,521	269,521	269,521	269,521	269,378	269,378	270,647	270,647	270,647	268,866
Capacity (students)	1,700	1,700	1,700	1,700	1,700	1,700	1,690	1,690	1,690	1,680
Enrollment	1,447	1,481	1,369	1,466	1,532	1,564	1,576	1,503	1,495	1,402
Dunbar HS (2000)										
Square Feet	234,470	121,018	121,018	255,430	255,430	255,430	255,430	255,430	255,430	255,430
Capacity (students)	1,225	697	712	1,912	1,912	1,912	1,866	1,866	1,866	1,866
Enrollment	861	875	1,058	1,277	1,718	1,773	1,904	1,959	1,810	1,689
East HS (2006)										
Square Feet	312,333	312,333	312,333	312,333	312,333	312,333	316,893	316,893	316,893	316,893
Capacity (students)	2,057	2,057	2,057	2,057	2,057	2,057	2,035	2,035	2,035	2,035
Enrollment	1,597	1,593	1,644	1,726	1,822	1,996	1,788	1,697	1,791	1,701
Estero Sr HS (1985)										
Square Feet	272,710	272,710	272,710	272,710	272,710	272,710	272,710	272,710	263,669	263,669
Capacity (students)	1,704	1,704	1,704	1,704	1,704	1,704	1,719	1,719	1,729	1,729
Enrollment	1,480	1,573	1,667	1,657	1,708	1,773	1,727	1,583	1,473	1,288
Ft Myers Sr HS (1921)										
Square Feet	264,335	264,335	264,335	264,335	264,335	264,335	264,048	264,048	264,048	266,379
Capacity (students)	1,963	1,963	1,963	1,963	1,963	1,963	1,963	1,963	1,963	1,751
Enrollment	1,790	1,853	1,857	1,866	1,814	1,889	1,938	1,929	1,943	1,848
Ida S. Baker HS (2005)										
Square Feet	309,507	309,507	309,507	309,507	309,507	309,507	309,507	309,507	309,507	309,507
Capacity (students)	1,991	1,991	1,991	1,991	1,991	1,991	1,993	1,993	1,993	1,993
Enrollment	1,710	1,659	1,683	1,746	1,718	1,764	1,758	1,712	1,791	1,684
Island Coast HS (2008)										
Square Feet	269,599	269,599	269,599	269,599	268,866	268,866	268,866	268,866	268,866	268,866
Capacity (students)	2,059	2,059	2,059	2,059	2,059	2,059	2,059	2,059	2,059	2,059
Enrollment	1,522	1,480	1,386	1,429	1,545	1,536	1,529	1,530	1,619	1,464
Lehigh Sr HS (1994)										
Square Feet	289,278	289,278	289,278	289,278	289,278	289,278	289,278	325,696	325,696	325,696
Capacity (students)	1,824	1,824	1,824	1,824	1,824	1,824	1,824	2,546	2,549	2,549
Enrollment	1,575	1,775	1,689	1,774	1,718	1,954	2,119	2,264	2,533	2,414
Mariner Sr HS (1986)										
Square Feet	258,181	258,181	258,181	258,181	258,181	258,181	258,181	258,872	258,872	258,872
Capacity (students)	1,725	1,725	1,725	1,725	1,725	1,725	1,715	1,715	1,715	1,715
Enrollment	1,436	1,437	1,485	1,507	1,481	1,486	1,495	1,514	1,530	1,492
North Ft Myers Sr HS (1960)										
Square Feet	258,399	258,399	258,399	258,399	258,399	258,399	258,399	258,399	258,399	258,399
Capacity (students)	1,804	1,804	1,804	1,804	1,804	1,804	1,794	1,794	1,794	1,794
Enrollment	1,578	1,585	1,572	1,624	1,612	1,695	1,827	1,839	1,863	1,783
										(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
High Schools										
Riverdale High 6-12 (1972)										
Square Feet	250,303	250,303	250,303	250,303	250,303	250,303	257,634	257,634	257,634	257,634
Capacity (students)	2,040	2,040	2,040	2,040	2,040	2,040	2,024	2,024	2,036	2,036
Enrollment	1,758	1,901	1,830	1,943	1,975	2,058	2,256	2,268	2,269	2,185
South HS (2006)										
Square Feet	309,136	309,136	309,136	309,136	309,096	309,096	310,208	310,208	310,208	307,991
Capacity (students)	2,077	2,077	2,077	2,077	2,127	2,127	2,107	2,107	2,107	2,097
Enrollment	1,676	1,758	1,711	1,796	1,912	1,904	1,889	1,821	1,748	1,706

(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Special Schools										
ALC West (2008) h										
Square Feet	22,566	22,566	22,566	22,566	22,566	-	-	-	-	-
Capacity (students)	265	265	265	265	265	-	-	-	-	-
Enrollment	141	97	110	85	61	-	-	-	-	-
Buckingham Exceptional Ctr (1984)										
Square Feet	32,552	32,552	32,552	32,552	32,552	32,552	32,552	32,552	32,552	32,552
Capacity (students)	100	100	100	100	100	100	100	100	100	100
Enrollment	99	98	87	88	90	87	81	88	88	68
Cape Coral Technical College (1991)										
Square Feet	64,798	64,798	64,798	64,798	64,798	64,798	64,410	64,410	64,410	64,410
Capacity (students)	324	324	324	324	324	324	342	342	342	342
Enrollment d	27	-	-	-	-	-	-	-	-	-
Ft Myers Sr HS (Edison Ctr) (1921) b										
Square Feet	-	-	_	-	-	_				
Capacity (students)	-	-	_	-	-	_				
Enrollment	-	-	-	-	-	-				
Ft. Myers Technical College (1966) e										
Square Feet	184,255	184,255	184,255	184,255	184,255	184,255	184,255	184,255	184,255	184,255
Capacity (students)	654	654	654	654	654	654	654	654	654	654
Enrollment d	53	-	_	-	-	_	-	_	-	-
Lee County Public Service Academy (1										
Square Feet	106,068	106,068	106,068	106,068	106,068	106,068	106,068	106.068	106.068	106,068
Capacity (students)	270	270	270	270	270	270	270	270	270	270
Enrollment										
New Directions School (1993)										
Square Feet	145,027	145,027	145,027	145,027	145,027	145,027	145,018	145,018	145,018	168.745
Capacity (students)	636	636	636	636	636	636	678	678	683	909
Enrollment	360	374	353	283	227	320	335	405	318	246
Royal Palm Exceptional (1994)										
Square Feet	60,347	60,347	60,347	60,347	60,347	60,347	60,347	60,347	60,347	60,347
Capacity (students)	230	230	230	230	230	230	230	230	230	230
Enrollment	161	170	152	128	155	168	171	170	171	146

(Continued)

	June 30, 2012	June 30, 2013	June 30, 2014	June 30, 2015	June 30, 2016	June 30, 2017	June 30, 2018	June 30, 2019	June 30, 2020	June 30, 2021
Ancillary Facilities										
Adams Building (1974) ^f										
Square Feet	64,320	64,320	-	-	-	-	-	-	-	-
Dunbar Community (1910)										
Square Feet	21,153	21,153	21,153	21,153	21,153	21,153	21,153	21,153	21,153	21,153
Food Service Warehouse (1960)	20,000	20,000	20.000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Square Feet Gwynne Building (1911)	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Square Feet	20,395	20,395	20,395	20,395	20,395	20,395	20,395	20,395	20,395	20,395
Hipps Building (1955) ^f	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Square Feet	39,184	39,184	-	-	-	_	-	-	-	-
Maintenance (1972)	•	•								
Square Feet	62,762	62,762	62,762	62,762	62,762	62,762	62,762	62,762	62,762	90,670
New Administrative Complex (1986) a										
Square Feet	309,577	309,577	309,577	309,577	310,001	310,001	310,253	310,253	310,253	309,860
R&R Building (1975)	40.000	40.000	40.000	40.000	0.004	0.004	0.004	0.004	0.004	0.004
Square Feet Supply (1960)	10,000	10,000	10,000	10,000	9,984	9,984	9,984	9,984	9,984	9,984
Square Feet	18,417	18,417	18,417	18,417	18,417	18,417	18,417	18,417	18,417	18,417
Transportation Central (1960)	10,417	10,417	10,417	10,417	10,417	10,417	10,417	10,417	10,417	10,417
Square Feet	28,909	28,909	28,909	28,909	28,909	28,909	28,909	28,909	28,909	30,052
Transportation East (2004)	-,	.,	,,,,,,	.,	.,	.,	.,	.,	.,	
Square Feet	9,361	9,361	9,361	9,361	9,361	9,361	9,361	9,361	9,361	8,342
Transportation Leonard (2009)										
Square Feet	24,699	24,699	24,699	24,699	24,699	24,699	24,699	24,699	24,699	24,699
Transportation West (1995) Square Feet	20.605	20.605	20.605	20.605	20.605	20.605	20.605	20.605	20.605	20.605
Transportation 6 Mile Cypress (2004)	28,685	28,685	28,685	28,685	28,685	28,685	28,685	28,685	28,685	28,685
Square Feet	39,729	39,729	39,729	39,729	39,729	39,729	39,729	39,729	39,729	39.729
•	,	,	,	,	,	,	,	,	,	,

Source: District Facilities Office

Note: Year of construction is shown in parentheses. Increases in square footage and capacity are the result of renovations and additions.

^a New administrative complex was purchased in 2005 but was originally built in 1986.

b Michigan Montessori (K-8) was moved to Lee Middle and renamed James Stephens Int'l Academy beginning 2010. School was changed from K-8 school to Elementary school beginning 2017.

c Lee County Public Service Academy was housed at Ft. Myers Institute of Technology prior to 2011, then moved to the old Michigan Montessori facility in 2011.

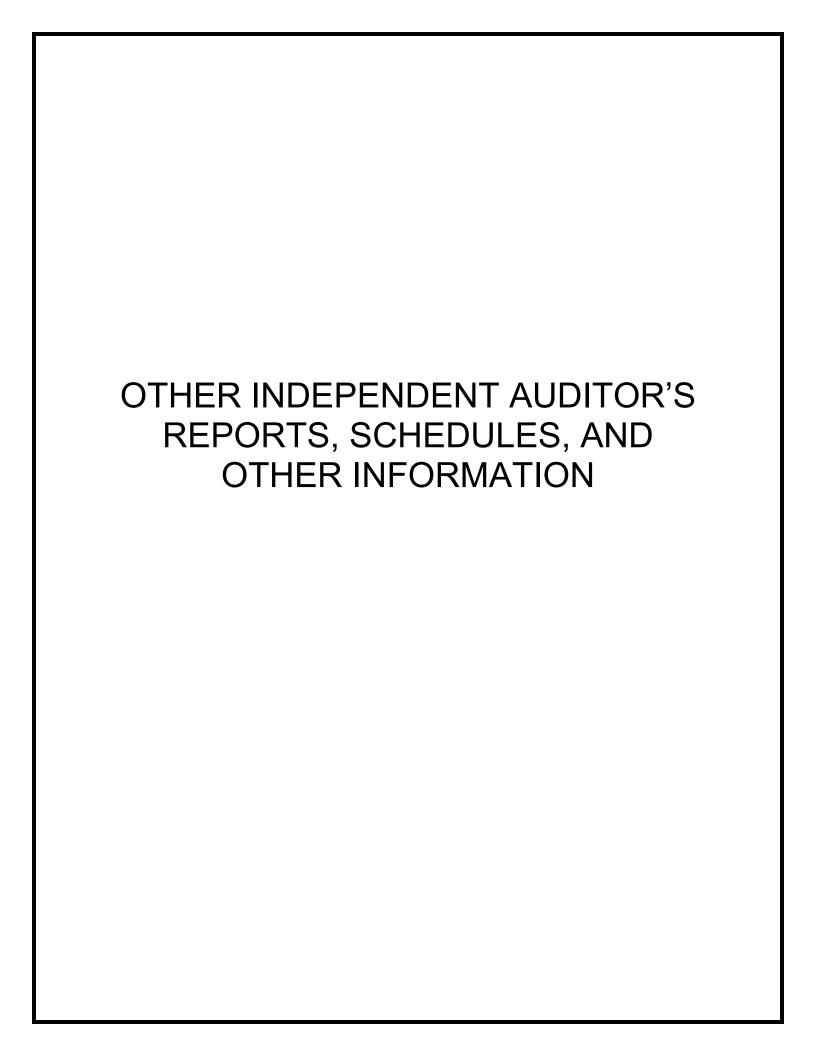
^d Students reported under home high school beginning 2013.

^e Lee County High Tech Central was renamed Ft. Myers Institute of Technology during 2014 and renamed Fort Myers Technical College during 2015. North Vo-Tech was renamed Cape Coral Institute of Technology during 2014 and renamed Cape Coral Technical College during 2015.

^fBuilding was sold July 2013.

⁹ Alva Middle was combined with Alva Elementary and renamed Alva School K-8 beginning 2015.

^h ALC West was closed at the end of 2016.





INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

School Board and Superintendent School District of Lee County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the School District of Lee County, Florida (the "District") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements and have issued our report thereon dated December 16, 2021. Our report includes a reference to other auditors who audited the financial statements of the discretely presented component units, as described in our report on the District's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

School Board and Superintendent School District of Lee County, Florida

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the District's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Pursuant to provisions of Chapter 10.800, *Rules of the Auditor General*, we reported certain matters to management of the District in a separate management letter and Independent Accountant's Report dated December 16, 2021.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

MSL, P.A.

Certified Public Accountants

Tampa, Florida December 16, 2021



INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE AND REPORT ON THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE

School Board and Superintendent School District of Lee County, Florida

Report on Compliance for Each Major Federal Program

We have audited the compliance of the School District of Lee County, Florida (the "District") with the types of compliance requirements described in the U.S. Office of Management and Budget *OMB Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2021. The District's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations*, Part 200, *Uniform Administrative Requirements*, *Cost Principles*, *and Audit Requirements for Federal Awards* ("Uniform Guidance"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the District's compliance.

Opinion on Each Major Federal Program

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

School Board and Superintendent School District of Lee County, Florida

Report on Internal Control over Compliance

Management of the District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to in the first paragraph of this section. In planning and performing our audit of compliance, we considered the District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis.

A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the basic financial statements of the governmental activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the District as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements. We issued our report thereon dated December 16, 2021, which contained unmodified opinions on those financial statements. Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the basic financial statements. Our report on the basic financial statements included disclosures regarding our reference to the reports of other auditors. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis, as required by the Uniform Guidance and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements.

Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance (Cont.)

The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the Schedule of Expenditures of Federal Awards is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

MSL, P.A.

Certified Public Accountants

Tampa, Florida December 16, 2021

SCHOOL DISTRICT OF LEE COUNTY, FLORIDA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended June 30, 2021

Section I - Summary of Independent Auditor's Results

Financial Statements Type of Auditor's Report Issued: **Unmodified Opinion** Internal control over financial reporting: • Material weakness(es) identified? ____ Yes ___X_ No • Significant deficiency(ies) identified? ____Yes X None reported Noncompliance material to financial statements noted? Yes X No **Federal Awards** Internal control over major programs: • Material weakness(es) identified? ___ Yes _X_ No • Significant deficiency(ies)? Yes X None reported Type of report issued on compliance for major federal program: **Unmodified Opinion** Any audit findings disclosed that are required to be reported in accordance with Section 200.516 of the Uniform Guidance? ___Yes __X_ No **Identification of Major Programs: CFDA Numbers** Name of Federal Program or Cluster Special Education Cluster 84.027 and 84.173 84.425 **Education Stabilization Fund** 93.600 Head Start Dollar threshold used to distinguish between Type A and Type B programs: \$3,000,000 Auditee qualified as low-risk auditee? X Yes No

SCHOOL DISTRICT OF LEE COUNTY, FLORIDA

SCHEDULE OF FINDINGS AND QUESTIONED COSTS (Continued)

For the Year Ended June 30, 2021

Section II - Findings Related to the Financial Statement Audit, as required to be reported in accordance with *Government Auditing Standards*.

No matters were reported.

Section III - Federal Awards Findings and Questioned Costs Section reported in accordance with the Uniform Guidance.

No matters were reported.

Section IV - Prior Year Audit Findings

No matters were reported.

THE SCHOOL DISTRICT OF LEE COUNTY, FLORIDA

SUPPLEMENTARY SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS For the Fiscal Year Ended June 30, 2021

Federal Grantor/Pass-Through/Grantor/Program Title	Federal CFDA Number	Pass Through Grantor Number	Total Expenditures
Clustered			
Child Nutrition Cluster			
United States Department Of Agriculture:			
Florida Department Agriculture & Consumer Services: School Breakfast Program	10.553	17002	\$ 6,281,955
National School Lunch Program	10.555	17002	5 6,281,955 14,412,123
Emergency FNS Covid-19	10.555		3,950,068
Summer Food Service Program for Children Total Child Nutrition Cluster	10.559	17006, 17007	20,254,154 44,898,300
			11,070,300
United States Department of Justice			
United States Department Of Justice: STOP School Violence	16.839	N/A	191,716
Student Financial Assistance Cluster			
United States Department Of Education:			
Federal Pell Grant Program	84.063	N/A	1,988,585
Special Education Cluster:			
United States Department Of Education:			
Florida Department of Education: Special Education-Grants To States	84.027	262, 263	19,255,503
Special Education-Preschool Grants	84.173	266, 267	545,717
Total Special Education Cluster			19,801,220
Not Clustered			
United States Department Of Agriculture:			
Florida Department of Health: Child and Adult Care Food Program	10.558	A-4895	1.095.723
Florida Department Agriculture & Consumer Services:	10.556	A-4693	1,093,723
Fresh Fruit and Vegetable Program	10.582	17004	414,237
Team Nutrition Grants	10.574		1,745,572
Total United States Department of Agriculture			3,255,533
United States Department Of Defense: Army Junior Reserve Officers Training Corps		N/A	2,574,150
United States Department Of Education:	84.041	N/A	12.455
Impact Aid (Title VIII of ESEA) Magnet Schools Assistance	84.165	N/A N/A	12,455 1,636,184
Florida Department of Education:			-,,,,,,,
Adult Ed -Basic Grants to States	84.002	191, 193	1,059,869
Title I Grants to Local Educational Agencies Migrant Education - State Grant Program	84.010 84.011	212, 223, 226 217	24,016,429 511,848
Career and Technical Education - Basic Grants to States	84.048	161	1,245,265
Education for Homeless Children and Youth	84.196	127	51,992
Charter Schools	84.282	298	445,849
21st Century Community Learning Centers State Personnel Development Grant	84.287 84.323A	244	413,945 9,454
English Language Acquisition Grants	84.365	102	1,675,591
Supporting Effective Instruction State Grant	84.367	224	3,753,207
Title I Grants to Local Educational Agencies	84.377	126	376,007
Student Support and Academic Enrichment Program Education Stabilization Fund:	84.424	241	1,389,062
Governor's Emergency Education Relief (GEER) Fund	84.425C		501,850
Elementary and Secondary School Emergency Relief (ESSER) Fund	84.425D		17,267,968
Higher Education Emergency Relief Fund (HEERF) Student Aid Portion	84.425E 84.425F		1,684,914
HEERF Institutional Portion HEERF FIPSE Formula Grant	84.425N		369,535 134,941
Assitance for Homeless Children and Youth	84.938	105	3,128
Total United States Department of Education			56,559,493
United States Department Of Health & Human Services:	_		
Mental Health Awareness Training Headstart Disaster Assistance	93.243 93.356	N/A	102,750 79,634
Cares Act Provider Relief Fund	93.336		20,807
Head Start	93.600	N/A	8,094,776
Head Start - COVID-19 Relief	93.600		350,022
Total United States Department of Health & Human Services			8,647,989
United States Department Of Homeland Security Disaster Grants - Public Assistance	97.036	N/A	21,552
	77.030		
Total Expenditures of Federal Awards			\$ 137,938,538

- (1) Basis of Presentation. The Schedule of Expenditures of Federal Awards (Schedule) includes the Federal award activity of the Lecounty District School Board under programs of the Federal government for the fiscal year ended June 30, 2021. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the District, it is not intended to and does not present the financia position, changes in net position, or cash flows of the District.

 [2] Summary of Significant Accounting Policies. Expenditures reported on the Schedule are reported on the modified accrual basis c accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain type of expenditures are not allowable or are limited as to reimbursement.

 [3] Indirect Cost Rate. The District has elected not to use the 10 percent de minimis cost rate allowed under the Uniform Guidance.

 [4] Noncash Assistance:

 a. National School Lunch Program includes \$1.745.572.46 of donated food received during the fiscal year Donated Foode are

- (4) Noncash Assistance:

 a. National School Lunch Program includes \$1,745,572.46 of donated food received during the fiscal year. Donated foods are valued at fair value as determined at the time of donation.

 b. Child Care Food Program includes \$71,482 of donated food received during the fiscal year. Donated foods are value as determined at the time of donation.

 (5) Impact Ald. Expenditures are related to grant number/program 19-FL-2018-2902.

 (6) Head Start. Expenditures include \$578,357.92 for grant number/program year 04CH011657-01-02, and \$279,419.30 for gran number/program year 04CH011657-01-01.

INDEPENDENT AUDITOR'S MANAGEMENT LETTER

School Board and Superintendent School District of Lee County, Florida

Report on Financial Statements

We have audited the financial statements of the School Board of Lee County, Florida (the "District") as of and for the year ended June 30, 2021 and have issued our report thereon dated December 16, 2021. Our report includes a reference to other auditors who audited the financial statements of the agency funds and the discretely presented component units, as described in our report on the District's financial statements. This report does not include the results of the other auditors' testing of internal control or compliance and other matters that are reported on separately by those auditors.

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government *Auditing Standards* issued by the Comptroller General of the United States; the audit requirements of Title 2 U.S. *Code of Federal Regulations*, Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"); and Chapter 10.800, *Rules of the Auditor General*.

Other Reporting Requirements

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*, Independent Auditor's Report on Compliance for Each Major Federal Program and on Internal Control over Compliance and Report on the Schedule of Expenditures of Federal Awards Required by the Uniform Guidance, Schedule of Findings and Questioned Costs, and our Independent Accountant's Report on an examination conducted in accordance with AICPA Professional Standards, AT-C Section 315, regarding compliance requirements in accordance with Chapter 10.800, *Rules of the Auditor General*. Disclosures in those reports and schedule, which are dated December 16, 2021, should be considered in conjunction with this management letter.

Prior Audit Findings

Section 10.804(1)(f)1., *Rules of the Auditor General*, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial report. In connection with our audit, there were no findings or recommendations.

Financial Condition

Section 10.804(1)(f)2., Rules of the Auditor General, requires us to communicate whether or not the District has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and to identify the specific conditions met. In connection with our audit, we determined that the District did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Sections 10.804(1)(f)5.a. and 10.805(7), Rules of the Auditor General, we applied financial condition assessment procedures for the District. It is management's responsibility to monitor the District's financial condition, and our financial condition assessment was based, in part, on representations made by management and the review of financial information provided by the same.

Section 10.804(1)(f)3., *Rules of the Auditor General*, requires that we communicate any recommendations to improve financial management. In conjunction with our audit, we did not have any such recommendations.

Transparency

Section 10.804(1)(f)6., *Rules of the Auditor General*, requires that we report the results of our determination as to whether the District maintains on its website the information specified in Section 1011.035, Florida Statutes. In connection with our audit, we determined that the District maintained on its website the information specified in Section 1011.035, Florida Statutes.

Additional Matters

Section 10.804(1)(f)4., Rules of the Auditor General, requires us to communication noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, federal and other granting agencies, the District's Board members, and applicable management and is not intended to be, and should not be, used by anyone other than these specified parties.

MSL, P.A.

Certified Public Accountants

Tampa, Florida December 16, 2021



INDEPENDENT ACCOUNTANT'S REPORT

School Board and Superintendent School District of Lee County, Florida

We have examined the School District of Lee County, Florida's (the "District") compliance with the requirements of Section 218.415, Florida Statutes, during the fiscal year ended June 30, 2021. Management is responsible for the District's compliance with those requirements. Our responsibility is to express an opinion on the District's compliance based on our examination.

Our examination was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. Those standards require that we plan and perform the examination to obtain reasonable assurance about whether the District is in accordance with those requirements. An examination involves performing procedures to obtain evidence about the District's compliance with those requirements. The nature, timing, and extent of the procedures selected depend on our judgment, including an assessment of the risks of noncompliance, whether due to fraud or error. We believe that the evidence we obtained is sufficient and appropriate to provide a reasonable basis for our opinion. Our examination does not provide a legal determination on the District's compliance with specified requirements.

In our opinion, the District complied, in all material respects, with the aforementioned requirements for the fiscal year ended June 30, 2021.

MSL, P.A.

Certified Public Accountants

Tampa, Florida December 16, 2021



PERSONAL | PASSIONATE | PROGRESSIVE

THE SCHOOL DISTRICT OF LEE COUNTY

Debbie Jordan, District 4 (Chair) Betsy Vaughn, District 6 (Vice Chair)

Mary Fischer, District 1
Melisa W. Giovannelli, District 2
Chris N. Patricca, District 3
Gwynetta S. Gittens, District 5
Cathleen O'Daniel Morgan, District 7

Kathy Dupuy-Bruno, Esq., Board Attorney

General Board Office Correspondence BoardOffice@leeschools.net

Dr. Kenneth Savage, Superintendent

www.leeschools.net

The School Board of Lee County, Florida, prohibits discrimination on the basis of age, color, disability, gender, national origin, marital status, religion, or sexual orientation.

2855 Colonial Boulevard Fort Myers, FL 33966-1012 (239) 334-1102