### THE SCHOOL DISTRICT OF LEE COUNTY



### Continuous Systemic Improvement Advisory Committee Meeting Minutes

Wednesday, March 11, 2020 6:00 p.m. – 7:30 p.m. Training Room D

**Committee Members Present:** Warren Baucom, Jason Grabowski, David Montrose, William Ribble, Dr. Michele Stork,

**Absent:** Lucinda Defreitas, Gerald Goen, Morgan Jones, Ryan McLain, Mary Jo Potter, Brian Rasnick, Rachel Rodriguez-Serrat, Denis Ryan, Jamie VanCleve

School Board Liaison: Cathleen O'Daniel Morgan

Staff Members Present: Cindy McClung, Director, Continuous Improvement

Recording Secretary: Julie Holcomb

Guests: n/a

#### Welcome

The meeting was called to order by Dr. Stork at 6:03 p.m.

#### **Board Member Report**

Mrs. Morgan discussed the recent presentation at the Board Workshop regarding extended day. Evidence indicates that what the District is doing is making a difference in student achievement. District staff are conducting deep dives on data and effectiveness. Middle and High School students are getting about 30 minutes less instruction per day, equivalent to 19 days over a school year, as compared to neighboring districts and other districts in the State. Staff are reviewing options with a focus on student engagement time with teachers and the impact on the schedule of extra-curricular activities and programs such as IB and ACE. Mrs. Morgan added that no decisions have been made with regard to elimination of or changes in the current block scheduling process, as options are continuing to be reviewed to ensure the most effective implementation for student achievement.

At the recent Board workshop discussions included investing resources to address the English Language Learner gap, as the District is not making the desired gains. Discussions with Academic Services focusing on increasing the effectiveness of teaching and learning also took place.

The District is following the State and CDC guidelines related to the COVID-19 virus, including cleaning of classrooms and busses. Updates are posted to the District website, with a section devoted to information related to the virus and impact on the District, as it becomes available.

### Review and Approval of Agenda and Previous Month's Meeting Minutes

The March 11, 2020 meeting agenda was unanimously approved.

The February 12, 2020 meeting minutes were approved.

#### **Public Comment**

N/A

#### Superintendent's Big 5 Update

Cindy McClung provided an overview of the short- and long-term goals as outlined in *The Big 5: Superintendent's Goals* document.

Dr. Stork noted that on the CPALMS website there is a listing of the standards for PreK and Kindergarten students.

Mrs. Morgan mentioned that the Governor made an announcement today that funding earmarked for other programs may be needed to cover the effects of the current situation with the virus in the State of Florida, which could directly impact funding for education.

Mrs. Morgan noted that as taxes are being cut, serious conversations need to take place concerning how publication education will be funded.

#### **EnVision 2030 Community Event Update**

Cindy McClung confirmed that everyone in attendance at the meeting had received their invitation to the upcoming EnVision 2030 Community Event, and encouraged those attending to RSVP, as well as forward the information to any interested parties.

Cindy reviewed the agenda for the event, as well as provided an overview of the breakout sessions and how those sessions will be conducted for the event.

The goal is to have at least 100 people participate in the event.

Cindy confirmed that all Board Advisory Committee members have been invited to the event.

#### Good of the Order

N/A

#### **Adjournment**

Meeting adjourned at 7:00 p.m.

#### 2019-2020 Meeting Schedule

September 11, 2019 October 15, 2019 November 13, 2019 January 8, 2020 February 12, 2020 March 11, 2020 April 15, 2020 May 13, 2020 All meetings are scheduled for 6:00 p.m. to 7:30 p.m. in Training Room D at the Lee County Public Education Center.

### **CSI Advisory Committee Website**

The CSI Advisory Committee website provides meeting dates, meeting agendas, and meeting minutes.

https://www.leeschools.net/leadership/school board/advisory committee information/csi advisory committee

#### **Instructions for Subscribing to CSI Advisory Committee Website**

In order to receive automated alerts as new documents are posted to the CSI Advisory Committee website, you can subscribe to the site following the steps below.

Access the website at:

https://www.leeschools.net/leadership/school board/advisory committee information/csi advisory committee

Select the Subscribe link.



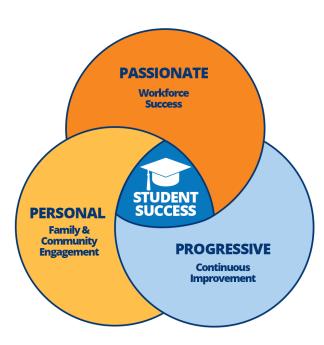
- Complete the requested information under Add Subscription.
- Select the Add Alert button.



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# EnVision 2030 Long-term Objectives

- 1. Increase Student Achievement
- 2. Increase Kindergarten Readiness
- 3. Increase College and Career Readiness
- 4. Increase Workforce Success
- 5. Increase Operational Efficiency and Effectiveness



# The BIG 5: Superintendent's Goals



Student Achievement Expanded Learning Opportunities



Increase the number of students identified as in need of extended school day/year services who are enrolled in a program by 500 students by July 31, 2020.

### **Long Term Goal:**

A minimum of 80% of students identified as in need of extended school day/year services will be enrolled in a program by June 30, 2030.



Kindergarten Readiness Expand & Improve Pre-K



**Short Term Goal:** 

By the end of FY21, the District will increase Pre-K capacity by 200 seats.

### **Long Term Goal:**

By 2030, two-thirds of SDLC kindergarten students will have participated in a Districtaffiliated Pre-K Program.



College & Career Readiness
Expand Career & Technical
Opportunities



**Short Term Goal:** 

By June 30, 2022, the total number of student placements from the District's technical colleges will increase by 10%, to a minimum of 845 placements.

### **Long Term Goal:**

By June 30, 2030, the total student placements from the District's technical colleges will increase 100%, to a minimum of 1536 placements.



Workforce Success Increase Retention



**Short Term Goal:** 

Reduce the voluntary (preventable reasons) termination rate of school based instructional and noninstructional staff by 1.0% when comparing FY19 to FY20.

### **Long Term Goal:**

Increase the retention rate of all regular LCSD employees at the rate of 1.0% per year until a 90% retention rate is reached. Maintain a 90% or better retention rate.



Efficiency & Effectiveness Proximity Based Student Assignment

**Short Term Goal:** 

By August 2022, at least 75% of students newly enrolled in the District will attend a school within five miles of their home, or the school closest to their home.

### **Long Term Goal:**

By August 2030 at least 75% of students will attend a school within five miles of home, or the school closest to their home.

# Expanded Learning Opportunities: Summer – Elementary School

- Voluntary Pre-K
- School-based Extended Year (ESY for ESE students)
- 3<sup>rd</sup> Grade Reading Camp
- Primary Expanded Learning Program
- Intermediate Expanded Learning Program
- 4<sup>th</sup> Grade ELL Science Camp
- Title I Funded Literacy & Math Programs at VPAA & Littleton
- State Grant Funded Reading Program Manatee

# Expanded Learning Opportunities: Summer – Middle School

- Middle School Credit Recovery
- Lee Virtual School
- School-based Extended Year (ESY for ESE students)
- ELL Science Camp
- Support Our Students (SOS) Program
- Title I Funded Core Content Programs at Oak Hammock, PL Dunbar, Varsity Lakes

# Expanded Learning Opportunities: Summer – High School

- High School Credit Recovery 12<sup>th</sup> graders
- Lee Virtual School
- School-based Extended Year (ESY for ESE students)
- Interventions Program 9<sup>th</sup> & 10<sup>th</sup> graders
- Support Our Students (SOS) Program
- Algebra Camp
- ELL Language Camp

# **Expanded Learning Opportunities:** YMCA Partnership

- Summer programs at 4 schools
  - Cypress Lake Middle
  - Harns Marsh Middle
  - Tice Elementary
  - Cape Elementary
- Hire teachers and paraprofessionals to staff programs
- Offer enrichment opportunities
- Plan to extend programs to afterschool during school year

# **Expanded Learning Opportunities: Community School Grant**

- Partnership Technical Partner is UCF
  - UCF Technical Partner (has multiple schools across state)
  - United Way Lead
  - SDLC
  - Lee Health
  - FGCU
- Currently in planning stage
- Wrap-around services for students and parents
- Will include extended day and year

# **Expand & Improve Pre-K: Expansion Opportunities**

- James Stephens
  - Increase capacity by 12 classrooms (216 students)
  - Estimated opening January, 2021
- Franklin Park
  - Increase capacity as part of rebuild
  - Estimated opening FY24

# **Expand & Improve Pre-K: Community Pre-K Articulation**

- Schools reach out to nearby Pre-K programs
  - Meet with providers
  - Share kindergarten standards
  - Develop common language
  - Invite to visit schools

# **Expand Career & Technical Opportunities: FMTC and CCTC**

### FMTC Remodel

- Renovate, expand, and relocate classrooms
- Update career offerings
- Tentative start/completion date Summer 2020 / Summer 2022

## CCTC Expansion

- Expand and create additional educational space
- Update career offerings
- Tentative start/completion dates Summer 2022 / Winter 2024

### FMTC Annex

- Build annex in East zone
- Tentative start/completion dates Winter 2024 / Summer 2027

# **Expand Career & Technical Opportunities: Academies**

- Increase business & community partnerships
- Develop school-based CTE advisory committees
  - Include business partner for each academy
  - Encourage cross-school collaborations
  - Develop method of assessing academies for effectiveness and alignment with workforce needs

# Increase Workforce Retention

- Teacher Compensation
  - Devote funds to increase base pay for all instructional staff
  - Refine incentives to retain staff at schools designated as "hard to staff"
- Leadership & Talent Management Acquisition
  - Develop succession plan for all Chief positions
  - Develop succession plan for all Tier 3 School principals
- Salary Schedule Exempt Employees
  - Reassess and update exemption status for positions
  - Update job descriptions
  - Revise salary schedules

# Proximity Based Student Assignment

- Proximity Zones
  - Analyze current and anticipated population growth
  - Define zones that provide choices within smaller geographic distances
- Transportation Route Adjustment Short Term
  - Analyze current routes for ways to reduce ride times
  - Provide families with opportunities for schools closer to home
- Transportation Route Adjustment Long Term
  - Work in conjunction with proximity zone development to build routes
  - Consider smaller buses or vans for some routes

# Discussion

- Questions
- Comments
- Recommendations

# **EnVisioning the Future**

Update March 11, 2020



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# Agenda Overview

Tuesday, March 31 Broadway Palm Dinner Theatre

· 7:00 - 7:30

 $\cdot$  7:30 – 8:00

· 8:00 - 11:30

• 11:30 – Noon

Registration & Breakfast

**Opening Session** 

**Breakout Sessions** 

**Closing Session** 

# **Opening Session**

Dr. Greg Adkins

Superintendent, School District of Lee County

Marshall Bower, Esquire,

President & CEO,

The Foundation for Lee County Public Schools

Harlan Parrish

President,

FineMark National Bank & Trust

# Entertainment

- Cypress Lake High School Orchestra
- Cypress Lake High School Dance Troupe
- Fort Myers High School Chamber Group
- Fort Myers High School Combo
- PL Dunbar Middle School 3D Printer Demonstration

# Breakout Sessions (DRAFT)

Main Theatre	Black Box	Royal Palm	Sabal Palm
<b>Pre-K Education</b>	Career & Technical	Student	<b>Teacher Retention</b>
Dr. Mike Martin,	Education	Achievement	Robbie Roepstorff,
President, FGCU	Gary Griffin,	Mike Wukitsch, Chief	President, Edison
Gaby Penton,	President, B&I	Human Resources	National Bank and
Early HeadStart	Mike Biskie,	Officer, Lee Health	Bank of the Islands
Specialist	Chief Human	Ethan Rodriguez,	Courtney Black,
Gabriel Penton,	Resources Officer,	Project Search	Golden Apple
Student, Cape Coral	B&I	Graduate	Teacher, 2019, Allen
High School			Park Elementary
			Daniel DeShazo,
			New Teacher of the
			Year, 2019, Caloosa
			Middle
			Samantha Hower,
			Teacher of the Year,
			2020, Mariner High